SKEENA-QUEEN CHARLOTTE REGIONAL DISTRICT

BYLAW NO. 472, 2005

Being a Bylaw to adopt the Five Year Financial Plan for the years 2005 to 2009
The Board of Directors of the Skeena-Queen Charlotte Regional District in open meeting assembled, enacts as follow:
 Schedule "A" attached hereto and made part of the bylaw is the Five Year Financial Plan for the Skeena-Queen Charlotte Regional District for the years 2005 to 2009.
2. This Bylaw may be cited as the "Five Year Financial Plan Bylaw No. 472, 2005".
READ A FIRST TIME this 22 day of April , 2005.
READ A SECOND TIME this 22 day of 1, 2005.
READ A THIRD TIME this 22 day of 1, 2005.
RECONSIDERED AND ADOPTED THIS day of, 2005.
J. Peil B. Pages Secretary Chair
Deposited with the Inspector of Municipalities this day of, 2005.
Certified a true copy of Bylaw 472, 2005. Dated at Prince Rupert this day of, 2005.
J. Beil Secretary

Skeena-Queen Charlotte Regional District Schedule "A" to Bylaw No. 472, 2005 FiveYear Financial Plan

	2005	2006	2007	2008	2009
Revenue	Annual	Budget	Budget	Budget	Budget
Grant in Lieu/Grant-in-Aid	\$81,041	\$75,100	\$72,600	\$72,600	\$73,600
Provincial Grant Basic	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000
Provincial Grant Administration	\$60,000	\$0	\$0	\$0	\$0
Requisition All Areas	\$927,592	\$1,016,854	\$1,019,299	\$1,021,344	\$1,021,344
Recovery of Rent, Stationary, Etc.	\$14,630	\$14,630	\$14,630	\$14,630	\$14,630
Miscellanous and Grants	\$942,790	\$842,500	\$845,500	\$845,500	\$848,500
Surplus Previous Year	\$534,607	\$10,943	\$10,943	\$10,943	\$10.943
Admin. Charges - Other Functions	\$160,100	\$240,500	\$240,000	\$240,000	\$240,000
Provincial Grant Planning	\$0	\$0	\$0	\$0	\$0
Provincial Grant - Debenture Debt	\$0	\$0	\$0	\$0	\$0
Conditional Grants	\$576,666	\$0	\$0	\$0	\$0
QCC Water & Sewer Tax Levy	\$17,860	\$0	\$0	\$0	\$0
QCC Frontage Tax	\$105,700	\$0	\$0	\$0	\$0
QCC User Revenue Water & Sewer	\$271,600	\$0	\$0	\$0	\$0
Federal Water & Sewer Grant	\$0	\$0	\$0	\$0	\$0
Parcel Taxes (Area F Rec)	\$10,500	\$0	\$0	\$0	\$0
Recovery of Debt Payments-Municipal.	\$1,361,970	\$1,161,554	\$1,012,304	\$593,519	\$593,519
Contribution from Capital & Reserves	\$0	\$66,676	\$45,517	\$61,278	\$32,382
TOTAL	\$5,125,056	\$3,488,757	\$3,320,793	\$2,919,814	\$2,894,918
Evnandituras					
Expenditures	0	•			
General Gov't - Exhibit 1	\$556,576	\$528,355	\$530,800	\$532,000	\$532,000
Electoral Areas - Exhibit 2	\$118,674	\$118,000	\$118,000	\$118,000	\$118,000
Debt Services - Exhibit 3	\$1,361,970	\$1,161,554	\$1,012,304	\$593,519	\$593,519
Planning - Exhibit 4	\$117,861	\$96,250	\$96,250	\$96,250	\$96,250
Regional Industrial Develop Exhibit 5	\$34,950	\$37,850	\$37,850	\$37,850	\$37,850
Regional Waste Man Exhibit 6	\$15,000	\$20,000	\$20,000	\$20,000	\$20,000
Helipad Construction - Exhibit 7	\$843	\$843	\$843	\$843	\$843
Mainland Recreation - Exhibit 8	\$7,745	\$10,100	\$10,100	\$10,100	\$10,100
P.R. Regional Archives - Exhibit 9	\$64,805	\$69,169	\$69,169	\$69,169	\$69,169
North Pacific Cannery - Exhibit 10	\$95,500	\$95,500	\$92,500	\$92,500	\$92,500
Regional Recycling - Exhibit 11 Isl. Waste Management - Exhibit 12	\$475,169	\$500,720	\$479,744	\$489,061	\$477,332
QCI Recreation Commission - Exhibit 13	\$623,235	\$615,256	\$618,073	\$624,517	\$611,350
Haida Gwaii/QCI Museum - Exhibit 14	\$80,316	\$80,865	\$80,865	\$80,865	\$80,865
Van. Isl. Regional Library - Exhibit 15	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000
Dodge Cove Water - Exhibit 16	\$68,454	\$68,655	\$68,655	\$69,500	\$69,500
Oona River Telephone Serv Exhibit 17	\$0 \$2,804	\$0	\$0	\$0	\$0
Sandspit Fire Protection - Exhibit 18	. ,	\$2,804	\$2,804	\$2,804	\$2,804
QCC Fire Protection - Exhibit 19	\$18,500 \$38,600	\$22,836	\$22,836	\$22,836	\$22,836
QCC Water Specified Area - Exhibit 20	\$38,600 \$1,070,999	\$0	\$0	\$0	\$0
QCC Sewer Specified Area - Exhibit 21		\$0	\$0	\$0	\$0
QCC Street Lighting - Exhibit 22	\$294,355 \$7,300	\$0 \$0	\$0	\$0	\$0
Area F Recreation Service - Exhibit 23	\$7,200 \$11,500	\$0 \$0	\$0	\$0	\$0
TOTAL	\$5,125,056	\$0 \$3,488,757	\$3,320,793	\$0	\$0
TOTAL	93,123,030	\$3,466,757	\$3,320,793 _]	\$2,919,814 0	\$2,894,918 0
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Skeena-Queen Charlotte Regional District Five Year Financial Plan Exhibit 1 - Administration

(Regional)

Revenue Grant in Lieu Provincial Grant Basic Other Revenue A/R Requisition Members Recovery Rent, Utility, Benefits, etc. Other - Interest Earned Administration Other Functions	2005 Annual \$15,000 \$60,000 \$71,376 \$152,970 \$14,630 \$15,000 \$160,100	2006 Budget \$15,000 \$60,000 \$0 \$240,725 \$14,630 \$18,000 \$180,000	2007 Budget \$15,000 \$60,000 \$0 \$243,170 \$14,630 \$18,000 \$180,000	2008 Budget \$15,000 \$60,000 \$0 \$244,370 \$14,630 \$18,000	2009 Budget \$15,000 \$60,000 \$0 \$244,370 \$14,630 \$18,000 \$180,000
Opening Surplus (deficit)	\$67,500			, ,	,
TOTAL	\$556,576	\$528,355	\$530,800	\$532,000	\$532,000
Expenditures					
Audit and Legal	\$25,000	\$35,000	\$22,000	\$22,000	\$22,000
Directors Renumeration	\$47,000	\$47,000	\$49,000	\$49,000	\$49,000
Travel - Board	\$35,000	\$36,000	\$38,000	\$39,000	\$39,000
Travel - Staff	\$14,000	\$15,000	\$15,000	\$15,000	\$15,000
Grant - In - Aid Donations	\$3,500	\$5,000	\$5,000	\$5,000	\$5,000
Misc and Contingency	\$4,000	\$9,000	\$9,000	\$9,000	\$9,000
Insurance	\$14,700	\$16,000	\$16,800	\$17,000	\$17,000
Office and Administration	\$55,000	\$58,000	\$60,000	\$58,000	\$58,000
Rent and Office Maintenance	\$56,000	\$56,000	\$57,000	\$57,000	\$57,000
Salaries	\$170,000	\$185,400	\$190,000	\$190,000	\$190,000
Benefits	\$40,000	\$42,955	\$45,000	\$45,000	\$45,000
Capital Purchases	\$6,000	\$8,000	\$8,000	\$10,000	\$10,000
Bank charges and interest	\$15,000	\$15,000	\$16,000	\$16,000	\$16,000
Employee Benefit Reserve*	\$0	\$0	\$0	\$0	\$0
Closing Surplus (Deficit)	\$71,376				
TOTAL	\$556,576	\$528,355	\$530,800	\$532,000	\$532,000

Note: \$71,376 represents uncollected requisition from City of Prince Rupert

Estimated Tax Requisition Requisition - (2004 Assessment) No limitation	2005 0.0012
City of Prince Rupert	\$107,248
District of Port Edward	\$5,513
Village of Masset	\$5,055
Village of Port Clements	\$2,734
Electoral Area "A"	\$4,855
Electoral Area "C"	\$2,360
Electoral Area "D"	\$9,513
Electoral Area "E"	\$6,652
Electoral Area "F"	\$9,040
Total	\$152,970

Skeena-Queen Charlotte Regional District Five Year Financial Plan Exhibit 2 - Requisition Electoral Area

(Regional EAs only)

Revenue Requisition Electoral Area Provincial Grant Opening Surplus(deficit)	2005 Annual \$60,000 \$60,000 (\$1,326)	2006 Budget \$58,000 \$60,000	2007 Budget \$58,000 \$60,000	2008 Budget \$58,000 \$60,000	2009 Budget \$58,000 \$60,000
TOTAL	\$118,674	\$118,000	\$118,000	\$118,000	\$118,000
<u>Expenditures</u>					
Electoral Area Administration	\$38,000	\$38,000	\$38,000	\$38,000	\$38,000
Electoral Area Expense	\$76,674	\$80,000	\$80,000	\$80,000	\$80.000
Elections	\$4,000	\$0	\$0	\$0	\$0
Closing Surplus (Deficit)		•	**	40	Q
TOTAL	\$118,674	\$118,000	\$118,000	\$118,000	\$118,000
	0				

Estimated Tax Requisition	2005
Requisition - 2005	0.2196
No Limitation	3.2.55
Electoral Area "A"	\$8,985
Electoral Area "C"	\$4,368
Electoral Area "D"	\$17,605
Electoral Area "E"	\$12,311
Electoral Area "F"	\$16,730
Total	\$60,000

Skeena - Queen Charlotte Regional District Five Year Financial Plan Exhibit 3 - Municipal Debt Service

Revenue City of Prince Rupert ** Village of Masset District of Port Edward Village of Port Clements ** TOTAL	2005	2006	2007	2008	2009
	Annual	Budget	Budget	Budget	Budget
	\$1,206,527	\$1,006,111	\$856,861	\$547,370	\$547,370
	\$28,443	\$28,443	\$28,443	\$28,443	\$28,443
	\$96,603	\$96,603	\$96,603	\$0	\$0
	\$30,397	\$30,397	\$30,397	\$17,706	\$17,706
	\$1,361,970	\$1,161,554	\$1,012,304	\$593,519	\$593,519
Expenditures Principal ** Interest ** Foreign Exchange ** TOTAL	\$503,760	\$420,344	\$420,344	\$200,972	\$200,972
	\$858,210	\$741,210	\$591,960	\$392,547	\$392,547
	\$0	\$0	\$0	\$0	\$0
	\$1,361,970	\$1,161,554	\$1,012,304	\$593,519	\$593,519

Skeena - Queen Charlotte Regional District Five Year Financial Plan Exhibit 4 - Planning

	2005	2006	2007	2008	2009
<u>Revenue</u>	Annual	Budget	Budget	Budget	Budget
Grant in Lieu*	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Requisition Municipaliites	\$23,000	\$29,750	\$29,750	\$29,750	\$29,750
Requisitions Electoral Areas Islands	\$72,909	\$59,500	\$59,500	\$59,500	\$59,500
Provincial Grants Planning	\$0	\$0	\$0	\$0	\$0
Service Charges Etc.	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
Opening Surplus/Deficit	\$14,952	\$0	\$0	\$0	\$0
TOTAL	\$117,861	\$96,250	\$96,250	\$96,250	\$96,250
Expenditure Administration Salaries and Benefits Planning/mapping Regional GIAPC* QCMC* MIAPC* Grants A & C	\$30,000 \$4,000 \$4,500 \$15,500 \$29,211 \$29,150 \$3,500	\$30,000 \$5,000 \$5,000 \$16,000 \$0 \$31,250 \$4,000	\$30,000 \$5,000 \$5,000 \$16,000 \$0 \$31,250 \$4,000	\$30,000 \$5,000 \$5,000 \$16,000 \$0 \$31,250 \$4,000	\$30,000 \$5,000 \$5,000 \$16,000 \$0 \$31,250 \$4,000
Projects	\$0	\$3,000	\$3,000	\$3,000	\$3,000
Public Hearings Closing Surplus (Deficit)	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
TOTAL	\$117,861	\$96,250	\$96,250	\$96,250	\$96,250

Estimated	Tax	Requisition

Requisition - (2004 Assessment)	2005
Requisitions Municipalities	0.0226
Requisitions Electoral Areas	0.0000
No Limitation	
City of Prince Rupert	\$20,462
District of Port Edward	\$1,052
Village of Masset	\$964
Village of Port Clements	\$522
Electoral Area "A"	\$10,918
Electoral Area "C"	\$5,308
Electoral Area "D"	\$21,393
Electoral Area "E"	\$14,960
Electoral Area "F"	\$20,330
TOTAL	\$95,909

Skeena - Queen Charlotte Regional District Five Year Financial Plan

Exhibit 5 - Industrial Development

Revenue Requisition Provincial Grants Federal Grants Miscellaneous Opening Surplus/Deficit	2005 Annual \$29,888 \$0 \$0 \$0 \$5,062	2006 Budget \$37,850	2007 Budget \$37,850	2008 Budget \$37,850	2009 Budget \$37,850
TOTAL	\$34,950	\$37,850	\$37,850	\$37,850	\$37,850
Expenditures Administration Seafood Co-ord Ec Dev Grants MIMC QC/SLMC	\$1,000 \$0 \$20,000 \$13,950	\$1,000 \$25,000 \$11,850	\$1,000 \$25,000 \$11,850	\$1,000 \$25,000 \$11,850	\$1,000 \$25,000 \$11,850
Closing Surplus/Deficit	\$34,950	\$37,850	\$37,850	\$37,850	\$37,850

MIMC Budget needs to be reduced by 12,250 to meet limitation

Estimated Tax Requisition Requisition - (2004 Assessment)		<u>2005</u>
Requisition - 2005 MIMC	Max. 50 cents/1000	0.2488
Letters Patent Limitation	0.0298	0.0124
City of Prince Rupert	\$11,174	
District of Port Edward	\$527	
Village of Masset	\$574	
Village of Port Clements	\$285	
Electoral Area "A"	\$506	
Electoral Area "C"	\$246	
Electoral Area "D"	\$991	
Electoral Area "E"	\$693	
Electoral Area "F"	\$942	
*Electoral Area "E"	\$13,950	
Total	\$29,888	

^{*}Moresby Island Management Committee (MMIC)

Skeena - Queen Charlotte Regional District Five Year Financial Plan

Exhibit 6 - Regional Waste Management

	2005	2006	2007	2008	2009
<u>Revenue</u>	Annual	Budget	Budget	Budget	Budget
Requisition	\$17,990	\$20,000	\$20,000	\$20,000	\$20,000
Other					
Contribution to Capital					
Opening Surplus(deficit)	(\$2,990)	\$0			
TOTAL	\$15,000	\$20,000	\$20,000	\$20,000	\$20,000
Expenditures Administration Operation & Maintenance Labour Freon Removal Transportation Contribution to Capital Deficit Closing Surplus(deficit)	\$15,000	\$20,000	\$20,000	\$20,000	\$20,000
TOTAL	\$15,000	\$20,000	\$20,000	\$20,000	\$20,000
_			, , , , , , ,	+20,000	\$25,000

Estimated Tax Requisition Requisition - (2004 Assessment) Bylaw 257 - \$0.20 per thousand	<u>2005</u> 0.0140
City of Prince Rupert District of Port Edward Village of Masset Village of Port Clements Electoral Area "A" Electoral Area "C" Electoral Area "D" Electoral Area "E" Electoral Area "F"	\$12,613 \$648 \$594 \$322 \$571 \$278 \$1,119 \$782 \$1,063

Skeena-Queen Charlotte Regional District Five Year Financial Plan

Exhibit 7 - Helipad Construction

Revenue Surplus	2005 Annual \$843	2006 Budget \$843	2007 Budget \$843	2008 Budget \$843	2009 Budget \$843
TOTAL	\$843	\$843	\$843	\$843	\$843
Expenditures N.C. Helipad Network Surplus/Deficit	\$843	\$843	\$843	\$843	\$843
TOTAL	\$843	\$843	\$843	\$843	\$843

Skeena - Queen Charlotte Regional District Five Year Financial Plan Exhibit 8 - Mainland Recreation

19-Apr-05
(Mainland)

Revenue	2005 Annual	2006 Budget	2007 Budget	2008 Budget	2009 Budget
Grant In Lieu	\$0	\$0	\$0	\$0	\$0
Requisition	\$0	\$0	\$0	\$0	\$0
Misc/Grant		\$0	\$0	\$0	\$0
Opening Surplus/Deficit	\$7,745	\$10,100	\$10,100	\$10,100	\$10,100
TOTAL	\$7,745	\$10,100	\$10,100	\$10,100	\$10,100

Expenditures Administration	\$100	\$100	\$100	\$100	\$100
Tourism Dev.	\$7,645	\$10,000	\$10.000	\$10,000	\$10,000
Current Surplus/Deficit		\$0	\$0	\$0	\$0
TOTAL	\$7,745	\$10,100	\$10,100	\$10,100	\$10,100

Skeena-Queen Charlotte Regional District Five Year Financial Plan Exhibit 9 - Prince Rupert Regional Archives

Revenue Grant in Aid* Requisition Current Surplus/Deficit	Annual	2006	2007	2008	2009
	\$10,693	Budget	Budget	Budget	Budget
	\$54,760	\$10,000	\$10,000	\$10,000	\$10,000
	-\$648	\$59,169	\$59,169	\$59,169	\$59,169
TOTAL	\$64,805	\$69,169	\$69,169	\$69,169	\$69,169
Expenditures Administration Grant Current Surplus/Deficit TOTAL	\$100	\$100	\$100	\$100	\$100
	\$64,705	\$69,069	\$69,069	\$69,069	\$69,069
	\$0	\$0	\$0	\$0	\$0
TOTAL	\$64,805	\$69,169	\$69,169	\$69,169	\$69,169

Estimated Tax Requisition	2005
Requisition - (2004 Assessment)	0.0542
Letters Patent Limitation	0.2630
City of Prince Rupert	\$48,951
District of Port Edward	\$2,516
Electoral Area "A"	\$2,216
Electoral Area "C"	\$1,077
TOTAL	\$54,760

Skeena - Queen Charlotte Regional District Five Year Financial Plan Exhibit 10 - North Pacific Cannery

19-Apr-05 (Mainland)

Revenue Grant in Lieu*/Aid Requisition Opening Surplus	2005 Annual \$16,248 \$80,000 -\$748	2006 Budget \$15,000 \$80,000	2007 Budget \$12,500 \$80,000	2008 Budget \$12,500 \$80,000	2009 Budget \$12,500 \$80,000
TOTAL	\$95,500	\$95,000	\$92,500	\$92,500	\$92,500
Expenditure Administration Grant in Aid Retire Deficit Special Grant* Current Surplus/Deficit	\$500 \$82,000 \$13,000	\$500 \$82,000 \$13,000	\$500 \$82,000 \$10,000	\$500 \$82,000 \$10,000	\$500 \$82,000 \$10,000
TOTAL	\$95,500	\$95,500	\$92,500	\$92,500	\$92,500

Notes: *To help provide matching funds for revenues coming from other sources.

Estimated	Tax Requisition
Doguđajiho	(0004 4

Requisition - (2004 Assessment)	2005
Requisition-(Pr.Rupert)	0.0354
Requisition (Port Ed.)	0.6888
Requisition Areas A&C	0.2631
Bylaw 280 - Limitation Max \$80,000	

City of Prince Rupert	\$32,000
District of Port Edward	\$32.000
Electoral Area "A"	\$10,766
Electoral Area "C"	\$5,234
Total	\$80,000

Skeena - Queen Charlotte Regional District Five Year Financial Plan Exhibit 11 - Regional Recycling

Revenue Grant in Lieu/Aid Requisition User fees Sale of Materials Beverage Containers Miscellaneous Revenue Grants Contribution from Capital Opening Surplus/Contigency	2005 Annual \$11,000 \$130,500 \$40,000 \$112,000 \$110,000 \$19,000 \$0 \$52,669	2006 Budget \$11,000 \$164,000 \$40,000 \$112,000 \$110,000 \$15,000	2007 Budget \$11,000 \$164,000 \$38,000 \$112,000 \$115,000 \$0 \$24,744	2008 Budget \$11,000 \$164,000 \$38,000 \$112,000 \$115,000 \$15,000 \$0 \$34,061	2009 Budget \$12,000 \$164,000 \$38,000 \$115,000 \$115,000 \$18,332
TOTAL	\$475,169	\$500,720	\$479,744	\$489,061	\$477,332
Expenditure Regional Administration Education and Promotion Wages and Overhead Youth Employment Freight Depot Utilities, Maintenance	\$25,000 \$2,500 \$248,000 \$0 \$35,000 \$22,000	\$45,000 \$4,000 \$248,000 \$0 \$35,000 \$24,000	\$45,000 \$4,000 \$259,824 \$0 \$36,000 \$25,000	\$45,000 \$4,000 \$266,748 \$0 \$36,000 \$25,000	\$45,000 \$4,000 \$266,748 \$0 \$36,000 \$25,000
Leased Capital/purchase	\$14,514	\$9,739	\$9,739	\$0	0
Insurance Depot Operation Contingency/Capital(Reserve) Debt Payment Closing Deficit/surplus	\$6,000 \$60,000 \$20,374 \$41,781 \$0	\$6,200 \$60,000 \$27,000 \$41,781 \$0	\$6,400 \$52,000 \$0 \$41,781	\$6,600 \$52,000 \$11,932 \$41,781	\$6,800 \$52,000 \$41,784
TOTAL	\$475,169	\$500,720	\$479,744	\$489,061	\$477,332

2005

0.199

Notes: Cupe Van Residual \$14,000 payout December

Estimated Tax Requisition

Requisition - (2004 Assessment)

Requisition Limitation Calc.

Limit: Bylaw 270 = \$0.20 per thousand

City of Prince Rupert \$116,656 \$5,996 District of Port Edward Electoral Area "A" \$5,281 Electoral Area "C" \$2,567 \$130,500 Total

Skeena Queen Charlotte Regional District Five Year Financial Plan Exhibit 12 - Islands Waste Management

	2005	2006	2007	2008	2009
<u>Revenue</u>	Annual	Budget	Budget	Budget	Budget
Grant in Lieu	\$1,800	\$1,800	\$1,800	\$1,800	\$1,800
Requisition	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
Special Waste Revenue	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
Tipping Fees	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000
Recycling Revenue	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Skidegate IR Share	\$49,217	\$49,500	\$49,500	\$49,500	\$49,500
Massett IR Share	\$46,947	\$47,000	\$47,000	\$47,000	\$47,000
User Revenue	\$348,000	\$350,000	\$350,000	\$350,000	\$350,000
Contribution from Capital	\$0	\$17,956	\$20,773	\$27,217	\$14,050
Other Revenue	\$6,800	\$7,000	\$7,000	\$7,000	\$7,000
Opening Surplus	\$28,471		_	,	4.,
TOTAL	\$623,235	\$615,256	\$618,073	\$624,517	\$611,350
<u>Expe</u> nditures					
Administration	\$32,000	\$32,000	\$32,000	\$32,000	¢22.000
Debenture Payment	\$35,333	\$35,333	\$35,333	\$32,000 \$35,333	\$32,000
Landfill Operation/Maint	\$37,000	\$40,000	\$40,000	\$40,000	\$35,333 \$40,000
Collection	\$150,000	\$150,000	\$150,000	\$150,000	\$152,000
Haulage	\$35,000	\$40,000	\$40,000	\$40,000	\$40,000
Transfer Stations	\$42,000	\$42,000	\$42,000	\$42,000	\$44,000
ISWAC Administration	\$15,000	\$15,500	\$15,500	\$15,500	\$15,500
Wages and Overhead	\$170,000	\$174,250	\$176,000	\$178,000	\$180,000
Recycling/Composting	\$36,000	\$36,000	\$36,000	\$36,000	\$36,000
Insurance	\$2,000	\$2,113	\$2,240	\$2,374	\$2,517
Hardship Relief	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000
Contingency	\$0	\$0	\$0	4.,000	\$0
Closure/Equipment Reserve	\$41,016	\$40,000	\$30,000	\$30,000	\$30,000
Capital Expenditure*	\$23,886	\$4,060	\$15,000	\$19,310	\$0
Closing Deficit/surplus				\$0	70
TOTAL	\$623,235	\$615,256	\$618,073	\$624.517	\$611,350

Estimated Tax Requisition Requisition - (2004 Assessment) Bylaw 271 - \$0.50 per thousand	<u>2005</u> 0.1798
Village of Masset Village of Port Clements	\$7,660 \$4,143
Electoral Area "D"	\$14,416
Electoral Area "E"	\$10,081
Electoral Area "F"	\$13,700
Total	\$50,000

Skeena-Queen Charlotte Regional District Five Year Financial Plan Exhibit 13 - QCI Recreation Commission

Revenue Grant in Lieu/Aid Requisitions Opening Surplus TOTAL	2004	2005	2006	2007	2008
	Annual	Budget	Budget	Budget	Budget
	\$11,000	\$11,000	\$11,000	\$11,000	\$11,000
	\$69,621	\$69,865	\$69,865	\$69,865	\$69,865
	-\$305	\$0	\$0	\$0	\$0
	\$80,316	\$80,865	\$80,865	\$80,865	\$80,865
Expenditures Administration Insurance Salaries/benefits/Office Closing Surplus/Deficit* TOTAL	\$1,800	\$1,800	\$1,800	\$1,800	\$1,800
	\$140	\$140	\$140	\$140	\$140
	\$78,376	\$78,925	\$78,925	\$78,925	\$78,925
	\$0	\$0	\$0	\$0	\$0
	\$80,316	\$80,865	\$80,865	\$80,865	\$80,865

Estimated Tax Requisition

Limitation Calculation Letters Patent Limitation

0.250 per thousand \$ of assessment 0.4340

Village of Masset	\$10,667
Village of Port Clements	\$5,769
Electoral Area "D"	\$20,073
Electoral Area "E"	\$14,037
Electoral Area "F"	\$19,076
TOTAL	\$69.621

Skeena - Queen Charlotte Regional District Five Year Financial Plan

Exhibit 14 - Haida Gwaii Museum

19-Apr-05 (Islands)

Revenue Grant in Lieu/Aid Requisition TOTAL	2005 Annual \$5,800 \$54,200 \$60,000	2006 Budget \$5,800 \$54,200 \$60,000	2007 Budget \$5,800 \$54,200 \$60,000	2008 Budget \$5,800 \$54,200 \$60,000	2009 Budget \$5,800 \$54,200 \$60,000
Expenditures Administration Grant - Museum* QCI Arts Council* Port Clements Museum* Dixon Entrance Maritime Mus.* Current Surplus/Deficit	\$100 \$40,900 \$0 \$9,500 \$9,500 \$0	\$100 \$40,900 \$0 \$9,500 \$9,500 \$0	\$100 \$40,900 \$0 \$9,500 \$9,500	\$100 \$40,900 \$0 \$9,500 \$9,500 \$9,500	\$100 \$40,900 \$0 \$9,500 \$9,500 \$9
TOTAL	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000

^{*} All grants will be given to the museum

0

Estimated Tax Requisition	
Requisition - (2004 Assessment)	2005
Limitation Rate	0.298
Letters Patent Limitation	0.2959
Village of Masset	\$8,304
Village of Port Clements	\$4,491
Electoral Area "D"	\$15,627
Electoral Area "E"	\$10,928
Electoral Area "F"	\$14,850
TOTAL	\$54,200

Skeena - Queen Charlotte Regional District Five Year Financial Plan Exhibit 15 - Vancouver Island Regional Library

Revenue Requisition Current Surplus/Deficit TOTAL	2005 Annual \$68,655 -\$201 \$68,454	2006 Budget \$68,655 \$0 \$68,655	2007 Budget \$68,655 \$0 \$68,655	2008 Budget \$69,500 \$0 \$69,500	2009 Budget \$69,500 \$0 \$69,500
Expenditures Administration Vancouver Island Regional Library Current Surplus/Deficit	\$100 \$68,354	\$100 \$68,555	\$100 \$68,555	\$100 \$69,400	\$100 \$69,400
TOTAL	\$68,454	\$68,655	\$68,655	\$69,500	\$69,500
Increase is based on School Assessment	figures				
Estimated Tax Requisition					
Bylaw 268 - No Limitation			2005 0.3232		
Electoral Area "D" Electoral Area "E"			\$25,911 \$18,120		
Electoral Area "F"		Γ	\$24,624		

\$68,655

Total

Skeena-Queen Charlotte Regional District

Five Year Financial Plan

Exhibit 17 - Oona River Local Telephone Service

19-Apr-05

					(LS	C Oona R
_	2005	2006	2007	2008	2009	
<u>Revenue</u>	Annual	Budget	Budget	Budget	Budget	
Requisition	\$2,804	\$2,804	\$2,804	\$2,804	\$2.804	
Surplus/Deficit_	\$0	. ,	7 -,	42,001	Ψ2,001	
TOTAL	\$2,804	\$2,804	\$2,804	\$2,804	\$2,804	
Expenditure Administration Debt Service/construction	\$100 \$2,704	\$100 \$2,704	\$100 \$2,704	\$100 \$2,704	\$100 \$2,704	
Current Surplus/Deficit TOTAL	\$2,804	\$2,804	\$2,804	\$2,804	\$2,804	

Estimated Tax Requisition Requisition - (2004 Assessment) Bylaw 371-Max Limitation \$4,000

Area C (Oona River Loc. Service)

\$2,804

Skeena-Queen Charlotte Regional District Five Year Financial Plan

Exhibit 18 - Sandspit Fire Protection

2005 Annual \$500 \$18,000 \$0	2006 Budget \$500 \$22,336 \$0	2007 Budget \$500 \$22,336 \$0	2008 Budget \$500 \$22,336 \$0	2009 Budget \$500 \$22,336 \$0
\$18,500	\$22,836	\$22,836	\$22,836	\$22,836
\$100 \$18,400	\$100 \$22,736	\$100 \$22,736	\$100 \$22,736	\$100 \$22,736
\$18,500	\$22.836	\$22.836	\$22.836	\$22.836
	\$500 \$18,000 \$0 \$18,500 \$18,500 \$18,400	Annual \$500 \$500 \$500 \$18,000 \$22,336 \$0 \$0 \$0 \$18,500 \$18,500 \$18,400 \$18,400 \$22,736	Annual Budget Budget \$500 \$500 \$500 \$18,000 \$22,336 \$22,336 \$0 \$0 \$0 \$18,500 \$22,836 \$22,836 \$100 \$100 \$100 \$18,400 \$22,736 \$22,736	Annual Budget Budget Budget Budget \$500 \$500 \$500 \$500 \$18,000 \$22,336 \$22,336 \$22,336 \$0 \$0 \$0 \$0 \$18,500 \$22,836 \$22,836 \$22,836 \$100 \$100 \$100 \$100 \$18,400 \$22,736 \$22,736 \$22,736

Skeena - Queen Charlotte Regional District Five Year Financial Plan Exhibit 19 - QCC Fire Department

Revenue Grant-in-lieu/Aid Requisition* Opening Surplus/Deficit	2005 Annual \$500 \$38,100 \$0	*2006 Budget \$0 \$0	2007 Budget \$0 \$0	2008 Budget \$0 \$0	2009 Budget \$0 \$0
TOTAL	\$38,600	\$0	\$0	\$0	\$0
Expenditures Administration Grant in Aid	\$100 \$38,500	\$0 \$0	\$0 \$0_	\$0 \$0	\$0 \$ 0
Current Surplus/Deficit TOTAL	\$0 \$38,600	\$0	\$0	\$0	\$0]

^{*}Service will be transferred to the Municipality of Queen Charlotte

Skeena - Queen Charlotte Regional District Five Year Financial Plan

	Five Year Financial Plan Exhibit 20 - QCC Water					
	2005	*2006	2007	2008	2009	
	Annual	Budget	Budget	Budget	Budget	
<u>Revenue</u>			·			
Grant-in-lieu/Aid	\$1,000	\$0	\$0	\$0	\$0	
Interest Earned	\$2,000	\$0	\$0	\$0	\$0	
Provincial Grant*	\$0	\$0	\$0	\$0	\$0	
Water Tax Requisition	\$17,860	\$0	\$0	\$0	\$0	
Parcel Tax	\$96,000	\$0	\$0	\$0	\$0	
User Revenue	\$117,100	\$0	\$0	\$0	\$0	
Federal Grant	\$0	\$0	\$0	\$0	\$0	
Infrastructure Grant/Contrib	\$576,666	\$0	\$0	\$0	\$0	
Capital Reserve Cont.	\$0	\$0	\$0	\$0	\$0	
Miscelaneous	\$15,750	\$0	\$0	\$0	\$0	
Opening Surplus/Defiict	\$244,623					
TOTAL	\$1,070,999	\$0	\$0	\$0	\$0	
\$89,971 surveyor taxes only						
Expenditures						
Administration	\$8,000	\$0	\$0	\$0	\$0	
Debt Payment-Principal	\$0	\$0	\$0	\$0	\$0	
Debt Payment-Interest	\$0	\$0	\$0	\$0	\$0	
Insurance	\$3,000	\$0	\$0	\$0	\$0	
Operating Expense	\$195,000	\$0	\$0 \$0	\$0 \$0	\$0 \$0	
Equipment Reserve	\$0	\$0	\$0 \$0	• •		
Cont to Cap/Infrastructure	\$864.999	\$0		\$0	\$0	
Current Surplus/Deficit	\$004,999 \$0		\$0	\$0	\$0	
		\$0	\$0	\$0	\$0	
TOTAL	\$1,070,999	\$0	\$0	\$0	\$0	

\$0

\$0

\$0

Estimated Tax Requisition

Bylaw 90-No Limitation Requisition Transfer to Reserves \$0

\$0

\$0

Electoral Area "F"

^{*}Service will be transferred to the Municipality of Queen Charlotte

Skeena - Queen Charlotte Regional District Five Year Financial Plan Exhibit 21 - QCC Sewer

Revenue	2005 Annual	*2006 Budget	2007 Budget	2008 Budget	2009 Budget
Grant-in-lieu/Aid	\$1,000	\$0	\$0	\$0	\$0
Provincial Sewer Assistance*	\$0	• •	\$0	\$0	\$0
Sewer Tax Requisition	\$0	\$0	\$0	\$0	\$0
Parcel Tax	\$9,700	\$0	\$0	\$0	\$0
User Revenue	\$154,500	\$0	\$0	\$0	\$0
Federal/Infrastructure Grant	\$0	\$0	\$0	\$0	\$0
Interest earned	\$2,700	\$0	\$0	\$0	\$0
Contribution from reserve	\$0	\$0	\$0	\$0	\$0
Miscelaneous	\$10,000	\$0	\$0	\$0	\$0
Opening Surplus	\$116,455		•	• •	**
TOTAL	\$294,355	\$0	\$0	\$0	\$0
Expenditures					
Administration	\$8,000	\$0	\$0	\$0	\$0
Debt Repayment-Principal	\$0	\$0	\$0	\$0	\$0
Debt Repayment-Interest	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$147,250	\$0	\$0	\$0	\$0
Insurance	\$2,000	\$0	\$0	\$0	\$0
Equipment Reserve	\$13,000	\$0	\$0	\$0	\$0
Contribution to Capital	\$124,105	\$0	\$0	\$0	\$0
Capital Works Infrast.Contrib.	\$0	•	**	40	4 0
TOTAL	\$294,355	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0

^{*}Service will be transferred to the Municipality of Queen Charlotte

<u>Estimated Tax Requisition</u> Requisition - (2004 Assessment)

Bylaw 91 - No Limitation

Electoral Area "F"

*10,140 sewer frontage tax

Transfer to Reserves

Skeena - Queen Charlotte Regional District Five Year Financial Plan Exhibit 22 - QCC Street Lighting

Revenue Grant-in-lieu/Aid* Requisition Miscellaneous Opening Surplus TOTAL	2005 Annual \$500 \$4,195 \$0 \$2,505 \$7,200	*2006 Budget \$0 \$0 \$0 \$0 \$0	2007 Budget \$0 \$0 \$0 \$0 \$0	2008 Budget \$0 \$0 \$0 \$0 \$0	2009 Budget \$0 \$0 \$0 \$0 \$0
Expenditures Administration New Lighting Grant Lighting Reserve Surplus/Deficit ()	\$100 \$2,000 \$5,100	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0
TOTAL	\$7,200	\$0	\$0	\$0	\$0

Note: Miscellaneous Revenue equals Prov of BC refund for portion of BC Hydro billing for Street Lighting

Estimated Tax Requisition

Requisition - (2004 Assessment)

200<u>5</u> 0.0596

Limitation :Bylaw 171= .50 per thousand

Area "F"(Local Service)

^{*}Service will be transferred to the Municipality of Queen Charlotte

Skeena-Queen Charlotte Regional District Five Year Financial Plan Exhibit 23 - Queen Charlotte/Skidegate Landing Recreation Service

Revenue Grant-in lieu/Aid Parcel Tax Surplus/Deficit	2005 Annual \$1,000 \$10,500	*2006 Budget \$0 \$0 \$0	2007 Budget \$0 \$0 \$0	2008 Budget \$0 \$0 \$0	2009 Budget \$0 \$0 \$0
TOTAL	\$11,500	\$0	\$0	\$0	\$0
Expenditure Administration Grant	\$100 \$11,400	\$0 \$0	\$0 #0	\$0	\$0
Surplus/Deficit	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 ***
TOTAL[\$11,500	\$0	\$0	\$0 \$0	\$0 \$0

^{*}Service will be transferred to the Municipality of Queen Charlotte

Parcel Tax

Bylaw 382, 1999-Max Limitation \$11,700

\$25.00 est. per property with land and improvements

Electoral Area "F"

Assessments - 2005 Completed Roll	Converted	UNCONVERTED	Hospital L	JNCONVERTED
City of Prince Rupert	\$90,385,721	\$598,976,764	\$101,756,986	\$603,138,264
Village of Masset	\$4,260,228	\$32,256,607	\$4,447,572	\$32,791,877
District of Port Edward	\$4,645,826	\$31,655,101	\$6,528,091	\$33,150,101
Village of Port Clements	\$2,304,008	\$15,322,100	\$2,354,603	\$15,465,550
Area "A" Area "C"	\$4,091,590	\$15,134,779	\$4,091,590	\$15,134,779
Area "D"	\$1,989,038	\$8,783,000	\$1,989,038	\$8,783,000
Area "E"	\$8,017,172	\$52,365,200	\$8,017,172	\$52,365,200
Area "F"	\$5,606,349 \$7,618,748	\$27,927,350	\$5,606,349	\$27,927,350
	\$7,618,748 \$128,918,680	\$55,320,057 \$837,740,958	\$7,618,748	\$55,320,057
Local Service Area	Ψ120,910,000	Ψ031,140,930	\$142,410,149	\$844,076,178
Area "A" Sandspit Fire Protection	\$1,954,453	\$15,439,250	\$4 0E4 4E2	£45 400 050
Area "B" QCC/Skidegate Fire & Library	\$7,043,681		\$1,954,453	\$15,439,250
Area "D" QCC Sewer and Water	\$5,281,935	\$52,082,307	\$7,043,681	\$52,082,307
Area "S" QC Street Lighting	\$7,043,681	\$40,970,850	\$5,281,935	\$40,970,850
Area "A"Oona River Telephone	\$88,716	\$52,082,307	\$7,043,681	\$52,082,307
	\$21,412,466	\$782,287	\$88,716	\$782,287
	Ψ21,412,400	\$161,357,001	\$21,412,466	\$161,357,001
City of Prince Rupert	\$90,385,721	\$598,976,764	\$101,756,986	\$603,138,264
District of Port Edward	\$4,645,826	\$31,655,101	\$6,528,091	\$33,150,101
Area "A"	\$4,091,590	\$15,134,779	\$4,091,590	\$15,134,779
Area "C"	\$1,989,038	\$8,783,000	\$1,989,038	\$8,783,000
-	\$101,112,175	\$654,549,644	\$114,365,705	\$660,206,144
=	\$101,112,110	Ψ004,043,044	Ψ114,303,703	\$000,200,144
Village of Masset	\$4,260,228	\$32,256,607	\$4,447,572	\$32,791,877
Village of Port Clements	\$2,304,008	\$15,322,100	\$2,354,603	\$15,465,550
Area "D"	\$8,017,172	\$52,365,200	\$8,017,172	\$52,365,200
Area "E"	\$5,606,349	\$27,927,350	\$5,606,349	\$27,927,350
Area "F"	\$7,618,748	\$55,320,057	\$7,618,748	\$55,320,057
_	\$27,806,505	\$183,191,314	\$28,044,444	\$183,870,034
_				7.00(0.0)
Electoral Areas				
Area "A"	\$4,091,590	\$15,134,779	\$4,091,590	\$15,134,779
Area "C"	\$1,989,038	\$8,783,000	\$1,989,038	\$8,783,000
Area "D"	\$8,017,172	\$52,365,200	\$8,017,172	\$52,365,200
Area "E"	\$5,606,349	\$27,927,350	\$5,606,349	\$27,927,350
Area "F"	\$7,618,748	\$55,320,057	\$7,618,748	\$55,320,057
==	\$27,322,897	\$159,530,386	\$62,986,089	\$159,530,386
Municipalities				
City of Prince Rupert	¢00 205 704	# 500.070.704	0404 770 000	
Village of Masset	\$90,385,721	\$598,976,764	\$101,756,986	\$603,138,264
District of Port Edward	\$4,260,228	\$32,256,607	\$4,447,572	. , ,
Village of Port Clements	\$4,645,826	\$31,655,101	\$6,528,091	\$33,150,101
	\$2,304,008 \$101,595,783	\$15,322,100	\$2,354,603	
=	\$101,595,765	\$678,210,572	\$115,087,252	\$684,545,792
Hospital Levy				
City of Pr. Rupert	\$90,385,721	\$598,976,764	\$101,756,986	\$603,138,264
District of Port Edward	\$4,260,228	\$31,655,101	\$6,528,091	\$33,150,101
Village of Masset	\$4,260,228	\$32,256,607	\$4,447,572	
Village of Port Clements	\$2,304,008	\$15,322,100	\$2,354,603	
Electoral Areas	\$27,322,897	\$159,530,386	\$27,322,897	
_	\$128,533,082	\$837,740,958	\$142,410,149	\$844,076,178
Vancouver Island Regional Library				
Area "D"	\$8,017,172	\$52,365,200	¢0 047 470	\$50,005,000
Area "E"	\$5,606,349	\$27,927,350	\$8,017,172 \$5,606,349	
Area "F"	\$7,618,748	\$55,320,057	\$7,618,748	
	\$21,242,269	\$135,612,607	\$21,242,269	
<u>-</u>			7,2 12,200	\$150,512,001

Requisition 2005 Converted Roll

Function	Code	Total	Converted Assessment	Rate	Yield	Exhibit	Actual
QCC Street Lighting	"S"	\$4,195	\$7,043,681	0.0006	\$4,195.00	12	0.0712
QCC Fire Protection	"B"	\$38,100	\$7,043,681	0.0054	\$38,100.00	8	0.5796
Sandspit Fire Protection	"F"	\$18,000	\$1,954,453	0.0092	\$18,000.00	9	0.0100
QCC Water	"D"	\$0	\$5,281,935	0.0000	\$0.00	14&15	0.6411
Oona River Tel	"A"	\$2,804 \$63,099	\$88,716	0.0316	\$2,804.00	22	0.0411

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					SCCRDR	eduisition	S: 2005 C	SQCKD Requisitions: 2005 Completed Roll	Koll.		3000	
Functions	Exhibits	Pr. Rupert	Masset	Pt. Edward	Pt. Clements	<u>"</u> A"	티	<u>.</u>	Ш	ᆈ	Total	Converted
Administration	-	\$107,248	\$5,055	\$5,513	\$2,734	\$4,855	\$2,360	\$9,513	\$6,652	\$9,040	\$152,970	\$128,918,680
Electoral Area	7					\$8,985	\$4,368	\$17,605	\$12,311	\$16,730	\$60,000	\$27,322,897
Regional Planning Electoral Area Planning	4 4	\$20,462	\$964	\$1,052	\$522	\$10,918	\$5,308	\$21,393 \$0	\$14,960 \$0	\$20,330	\$23,000 \$72,909 \$0	\$101,595,783 \$27,322,897 \$21,242,269
Industrial Dev. Industrial Dev. Industrial Dev.	വവവ	\$11,174	\$527	\$574	\$285	\$506	\$246	\$991	\$13,950 \$693	\$942	\$13,950 \$15,938	\$5,606,349 \$128,918,680 \$7,618,748
Mainland Rec	80	\$0		\$0		\$0	\$0				\$0	\$101,112,175
QCI Recreation	13		\$10,667		\$5,769			\$20,073	\$14,037	\$19,076	\$69,621	\$27,806,505
QCI Museum	4		\$8,304		\$4,491			\$15,627	\$10,928	\$14,850	\$54,200	\$27,806,505
P.R. Archives	6	\$48,951		\$2,516		\$2,216	\$1,077				\$54,760	\$101,112,175
Recycling	=	\$116,656		\$5,996		\$5,281	\$2,567				\$130,500	\$101,112,175
QCI Waste Man	12		\$7,660		\$4,143			\$14,416	\$10,081	\$13,700	\$50,000	\$27,806,505
Reg Waste Man (Hosp)	9	\$12,613	\$594	\$648	\$322	\$571	\$278	\$1,119	\$782	\$1,063	\$17,990	\$128,918,680
Van Is Reg Lib	15							\$25,911	\$18,120	\$24,624	\$68,655	\$21,242,269
North Pacific Can North Pacific Can North Pacific Can	999	\$32,000		\$32,000		\$10,766	\$5,234				\$32,000 \$32,000 \$16,000	\$90,385,721 \$4,645,826 \$6,080,628
2004 SQCR Hospital Dist.	ند	\$349,104	\$33,772	\$48,299	\$18,264	\$44,098 \$6,005	\$21,437 \$2,919	\$126,649 \$11,766	\$102,515 \$8,228	\$120,355	\$864,493	\$142,410,149

			,		SQCRD R	equisition	s: 2005 Co	SQCRD Requisitions: 2005 Completed Roll'	<u> </u>	i	2005	
Functions	Exhibits	Pr. Rupert	Masset	Pt. Edward	Pt. Clements	Į.	إداً	<u>.</u>	ļļ	티	Total	Converted Assessment
Administration	-	\$107,248	\$5,055	\$5,513	\$2,734	\$4,855	\$2,360	\$9,513	\$6,652	\$9,040	\$152,970	\$128,918,680
Electoral Area	7					\$8,985	\$4,368	\$17,605	\$12,311	\$16,730	\$60,000	\$27,322,897
Regional Planning Electoral Area Planning	4 4	\$20,462	\$964	\$1,052	\$522	\$10,918	\$5,308	\$21,393 \$0	\$14,960 \$0	\$20,330	\$23,000 \$72,909 \$0	\$101,595,783 \$27,322,897 \$21,242,269
Industrial Dev. Industrial Dev. Industrial Dev.	വവവ	\$11,174	\$527	\$574	\$285	\$506	\$246	\$991	\$13,950 \$693	\$942	\$13,950 \$15,938	\$5,606,349 \$128,918,680 \$7,618,748
Mainland Rec	∞	\$0		\$0		\$0	\$0				\$0	\$101,112,175
QCI Recreation	13		\$10,667		\$5,769			\$20,073	\$14,037	\$19,076	\$69,621	\$27,806,505
QCI Museum	41		\$8,304		\$4,491			\$15,627	\$10,928	\$14,850	\$54,200	\$27,806,505
P.R. Archives	o	\$48,951		\$2,516		\$2,216	\$1,077				\$54,760	\$101,112,175
Recycling	1	\$116,656		\$5,996		\$5,281	\$2,567				\$130,500	\$101,112,175
QCI Waste Man	12		\$7,660		\$4,143			\$14,416	\$10,081	\$13,700	\$50,000	\$27,806,505
Reg Waste Man (Hosp)	9	\$12,613	\$594	\$648	\$322	\$571	\$278	\$1,119	\$782	\$1,063	\$17,990	\$128,918,680
Van Is Reg Lib	15							\$25,911	\$18,120	\$24,624	\$68,655	\$21,242,269
North Pacific Can North Pacific Can North Pacific Can	555	\$32,000		\$32,000		\$10,766	\$5,234				\$32,000 \$32,000 \$16,000	\$90,385,721 \$4,645,826 \$6,080,628

\$864,493

\$126,649 \$102,515 \$120,355

\$21,437 \$5,234

\$18,264

\$48,299

\$33,772

\$349,104

\$10,766 \$44,098