

SKEENA-QUEEN CHARLOTTE REGIONAL DISTRICT

BYLAW NO. 507, 2007

A Bylaw to establish the Five Year Financial Plan for the years 2007 to 2011

The Board of Directors of the Skeena-Queen Charlotte Regional District in open meeting assembled, enacts as follow:

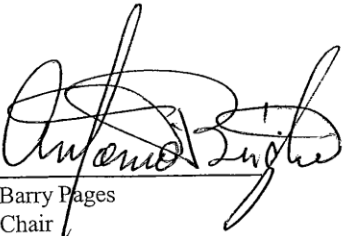
1. Schedule "A" attached hereto and made part of the bylaw is hereby adopted as the Five Year Financial Plan for the Skeena-Queen Charlotte Regional District for the years 2007 to 2011, inclusive.
2. This Bylaw may be cited as the "Five Year Financial Plan Bylaw No. 507, 2007".

READ A FIRST TIME this 23rd day of March, 2007.

READ A SECOND TIME this 23rd day of March, 2007.

READ A THIRD TIME this 23rd day of March, 2007.

FINALLY CONSIDERED AND ADOPTED THIS 23rd day of March, 2007.


Barry Pages
Chair


Tanalee Hesse
Interim Administrator



SKEENA-QUEEN CHARLOTTE REGIONAL DISTRICT

MEMORANDUM

TO: SQRD Directors
FROM: Tanalee Hesse, Interim Administrator
DATE: March 21, 2007
SUBJECT: Budget/Five Year Financial Plan Discussions

Enclosed is the draft 5 Year Financial Plan Bylaw.

Some general comments:

A year end reconciliation has not been completed resulting in some unbalanced function actuals for 2006, specifically in the Sandspit Water and Island Waste Management functions. We can discuss the options for revising these numbers prior to the Board's meeting on Friday.

For the meeting tomorrow I have prepared a binder for each Board member with all the information I could find/gather regarding each of the functions. This should assist the Board in finalizing the numbers for the plan.

As the time frame in which I've had to work has been extremely short, there has not been an opportunity to consult with all the funded groups. In the normal course of events this would have been done in early January.

Should the Board approve the Plan on Friday we will meet our legislated obligations and will be on track for notifying the member municipalities and the surveyor of taxes of the 2007 requisitions.

I am looking forward to meeting with you tomorrow.

A handwritten signature in cursive script, appearing to read 'Tanalee', is written in black ink.

Tanalee



SKEENA-QUEEN CHARLOTTE REGIONAL DISTRICT

AGENDA

An **Committee of the Whole** Meeting of the Board of Directors of the Skeena-Queen Charlotte Regional District, to be held at the Regional District offices, 100-1st Avenue, Prince Rupert, B.C. on March 22, 2007 at 1:30 pm

1. **CALL TO ORDER**

2. **2007 BUDGET AND FIVE YEAR FINANCIAL PLAN**

Note: A draft 5 Year Financial Plan Bylaw is attached for reference. Background documents and budget submissions will be provided at the meeting.

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SKEENA-QUEEN CHARLOTTE REGIONAL DISTRICT

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READ A FIRST TIME this _____ day of _____, 2007.

READ A SECOND TIME this _____ day of _____, 2007.

READ A THIRD TIME this _____ day of _____, 2007.

FINALLY CONSIDERED AND ADOPTED THIS _____ day of _____, 2007.

Barry Pages
Chair

Tanalee Hesse
Interim Administrator

Skeena-Queen Charlotte Regional District
 Schedule "A" to Bylaw No.507, 2007
 2007 Annual Budget

<u>Revenue</u>	2006	2007	2008	2009	2010	2011
	Actual	Annual	Budget	Budget	Budget	Budget
Grant-In-Lieu/Grant-In-Aid	11,986	12,868	63,700	58,700	58,700	58,700
Provincial Grant Basic	130,000	130,000	130,000	130,000	130,000	130,000
Requisition All Areas	921,771	1,051,212	1,137,062	1,095,684	1,095,684	1,095,684
Recovery of Rent, Stationary, Etc.	22,850	15,000	16,630	16,630	16,630	16,630
Miscellaneous and Grants	10,108	-	36,900	36,900	36,900	36,900
Surplus Previous Year	220,140	50,321	-	-	-	-
Sale of services	809,959	819,151	849,500	859,500	859,500	859,500
Admin. Charges - Other Functions	164,000	164,000	180,000	180,000	180,000	180,000
Provincial Grant Planning						
Conditional Grants						
Interest Earned	29,618	20,000	18,000	18,000	18,000	18,000
Parcel Tax (Sandspit Water)	30,000	30,616	30,616	30,616	30,616	30,616
Recovery of Debt Payments-Municipal	1,366,051	1,366,051	1,366,051	1,366,051	1,366,051	1,366,051
Contribution from Capital & Reserves						
TOTAL	3,716,482	\$ 3,659,218	\$ 3,828,459	\$ 3,792,081	\$ 3,792,081	\$ 3,792,081
<u>Expenditures</u>						
General Gov't - Exhibit 1	587,964	700,357	668,178	631,800	631,800	631,800
Electoral Areas-Exhibit 2	121,592	128,646	128,000	118,000	118,000	118,000
Debt Services - Exhibit 3	1,366,051	1,366,051	1,366,051	1,366,051	1,366,051	1,366,051
Planning - Exhibit 4	89,983	81,046	106,250	106,250	106,250	106,250
Regional Industrial Develop.-Exhibit 5	48,900	12,850	39,950	39,950	39,950	39,950
Regional Waste Man. - Exhibit 6	28,078	20,000	20,000	20,000	20,000	20,000
Holpad Construction - Exhibit 7	843	843	-	-	-	-
Mainland Recreation - Exhibit 8	16,145	100	30,100	30,100	30,100	30,100
P.R. Regional Archives - Exhibit 9	64,260	74,880	78,000	78,000	78,000	78,000
North Pacific Cannery- Exhibit 10	80,000	77,500	90,000	90,000	90,000	90,000
Regional Recycling - Exhibit 11	498,136	473,835	511,529	515,738	515,738	515,738
Isl. Waste Management - Exhibit 12	565,678	551,031	597,300	597,300	597,300	597,300
QCI Rec. Commission-Exhibit 13	73,499	77,039	80,865	80,865	80,865	80,865
Haida Gwaii/QCI Museum-Exhibit 14	54,200	56,312	60,000	60,000	60,000	60,000
Van. Isl. Regional Library-Exhibit 15	37,312	31,189	37,312	37,312	37,312	37,312
Sandspit Water - Exhibit 16	36,764	39,900	39,900	39,900	39,900	39,900
Oona River Phone Serv.-Exhibit 17	2,804	2,804	2,804	2,804	2,804	2,804
Sandspit Fire Protection - Exhibit 18	22,000	22,100	22,100	22,100	22,100	22,100
TOTAL	3,716,482	3,716,482	3,878,339	3,836,170	3,836,170	3,836,170

(57,264) (49,880) (44,089) (44,089) (44,089)

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**Skeena-Queen Charlotte Regional District
Five Year Financial Plan
Exhibit 1 - Administration**

(Regional)

	2006 Actual	2007 Annual	2008 Budget	2009 Budget	2010 Budget	2011 Budget
Revenue						
Grant in Lieu	\$ 186		\$ 20,000	\$ 15,000	\$ 15,000	\$ 15,000
Provincial Grant Basic	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000
Other Revenue A/R	\$ 11,071	\$ -				
Requisition Members	\$ 180,001	\$ 383,278	\$ 365,548	\$ 334,170	\$ 334,170	\$ 334,170
Recovery Rent, Utility, Benefits, etc.	\$ 18,650	\$ 15,000	\$ 14,630	\$ 14,630	\$ 14,630	\$ 14,630
Other - Interest Earned	\$ 29,618	\$ 20,000	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000
Administration Other Functions	\$ 164,000	\$ 164,000	\$ 180,000	\$ 180,000	\$ 180,000	\$ 180,000
Opening Surplus (deficit)	\$ 114,438	\$ 48,079				
TOTAL	\$ 587,964	\$ 700,357	\$ 668,178	\$ 631,800	\$ 631,800	\$ 631,800

Expenditures						
Audit and Legal	\$ 13,067	\$ 14,000	\$ 22,000	\$ 22,000	\$ 22,000	\$ 22,000
Directors Remuneration	\$ 81,321	\$ 85,000	\$ 63,000	\$ 63,000	\$ 63,000	\$ 63,000
Travel - Board	\$ 19,182	\$ 20,000	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000
Travel - Staff	\$ 13,451	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Grant-in-Aid Donations	\$ 5,762	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Misc. and Contingency	\$ 46,104	\$ 110,757	\$ 51,378	\$ 5,000	\$ 5,000	\$ 5,000
Insurance	\$ 11,136	\$ 12,000	\$ 16,800	\$ 16,800	\$ 16,800	\$ 16,800
Office and Administration	\$ 50,998	\$ 55,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
Rent and Office Maintenance	\$ 52,542	\$ 55,000	\$ 57,000	\$ 57,000	\$ 57,000	\$ 57,000
Salaries	\$ 196,145	\$ 270,000	\$ 250,000	\$ 260,000	\$ 260,000	\$ 260,000
Benefits	\$ 26,133	\$ 48,600	\$ 66,000	\$ 66,000	\$ 66,000	\$ 66,000
Capital Purchases	\$ 14,044	\$ -	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000
Bank charges and interest	\$ 10,000	\$ 10,000	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000
Employee Benefit Reserve*						
Closing Surplus (Deficit)	\$ 48,079					
TOTAL	\$ 587,964	\$ 700,357	\$ 668,178	\$ 631,800	\$ 631,800	\$ 631,800

Estimated Tax Requisition

Requisition - (2007 Assessment)
No limitation

City of Prince Rupert
District of Port Edward
Village of Masset
Village of Port Clements
Village of Queen Charlotte
Electoral Area "A"
Electoral Area "C"
Electoral Area "D"
Electoral Area "E"

TOTAL

\$ -

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**Skeena-Queen Charlotte Regional District
Five Year Financial Plan
Exhibit 2 - Requisition Electoral Area**

<u>Revenue</u>	2006 Actual	2007 Annual	2008 Budget	2009 Budget	2010 Budget	2011 Budget
Requisition Electoral Area	\$ 80,000	\$ 73,000	\$ 68,000	\$ 58,000	\$ 58,000	\$ 58,000
Provincial Grant	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
Opening Surplus(deficit)	-\$ 18,408	-\$ 4,354				
TOTAL	\$ 121,592	\$ 128,646	\$ 128,000	\$ 118,000	\$ 118,000	\$ 118,000

<u>Expenditures</u>	2006 Actual	2007 Annual	2008 Budget	2009 Budget	2010 Budget	2011 Budget
Electoral Area Administration	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000
Electoral Area Expense	\$ 87,890	\$ 90,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
Elections	\$ 56	\$ 646	\$ 10,000			
Closing Surplus (Deficit)	-\$ 4,354					
TOTAL	\$ 121,592	\$ 128,646	\$ 128,000	\$ 118,000	\$ 118,000	\$ 118,000

Estimated Tax Requisition

Requisition - 2007
No Limitation

Electoral Area "A"	\$ 16,277
Electoral Area "C"	\$ 6,650
Electoral Area "D"	\$ 30,000
Electoral Area "E"	\$ 19,983
TOTAL	\$ 73,000

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**Skeena-Queen Charlotte Regional District
Five Year Financial Plan
Exhibit 3 - Municipal Debt Service**

<u>Revenue</u>	2006	2007	2008	2009	2010	2011
	Actual	Annual	Budget	Budget	Budget	Budget
City of Prince Rupert	1,174,239	1,174,239	1,174,239	1,174,239	1,174,239	1,174,239
Village of Masset	18,122	18,122	18,122	18,122	18,122	18,122
District of Port Edward	160,999	160,999	160,999	160,999	160,999	160,999
Village of Port Clements	12,691	12,691	12,691	12,691	12,691	12,691
Village of Queen Charlotte						
TOTAL	1,366,051	1,366,051	1,366,051	1,366,051	1,366,051	1,366,051

<u>Expenditures</u>	2006	2007	2008	2009	2010	2011
	Actual	Annual	Budget	Budget	Budget	Budget
Principal	602,018	602,018	602,018	602,018	602,018	602,018
Interest	764,033	764,033	764,033	764,033	764,033	764,033
Foreign Exchange						
TOTAL	1,366,051	1,366,051	1,366,051	1,366,051	1,366,051	1,366,051

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**Skeena-Queen Charlotte Regional District
Five Year Financial Plan
Exhibit 4 - Planning**

<u>Revenue</u>	2006	2007	2008	2009	2010	2011
	Actual	Annual	Budget	Budget	Budget	Budget
Grant-in-Lieu			\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Requisition Municipalities			\$ 33,083	\$ 33,083	\$ 33,083	\$ 33,083
Requisitions Electoral Areas-Islands	\$ 65,275		\$ 66,167	\$ 66,167	\$ 66,167	\$ 66,167
Provincial Grants Planning						
Service Charges Etc.	\$ 4,200		\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Opening Surplus/Deficit	\$ 20,509	-\$ 1,913				
TOTAL	\$ 89,984	-\$ 1,913	\$ 106,250	\$ 106,250	\$ 106,250	\$ 106,250

<u>Expenditure</u>	2006	2007	2008	2009	2010	2011
	Actual	Annual	Budget	Budget	Budget	Budget
Administration	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Salaries and Benefits	\$ 1,064		\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Planning/Mapping Regional	\$ 2,274		\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
GIAPC*	\$ 12,207	\$ 19,196	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000
QCMC*(Misc. Exp)	\$ 570					
MIAPC*	\$ 29,150	\$ 31,850	\$ 31,250	\$ 31,250	\$ 31,250	\$ 31,250
Grants A & C			\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
Projects	\$ 16,281		\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
Public Hearings	\$ 350		\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Closing Surplus (Deficit)	-\$ 1,913					
TOTAL	\$ 89,983	\$ 81,046	\$ 106,250	\$ 106,250	\$ 106,250	\$ 106,250

Estimated Tax Requisition

Requisition - (2007 Assessment)
 Requisitions Municipalities
 Requisitions Electoral Areas
 No Limitation
 City of Prince Rupert
 District of Port Edward
 Village of Masset
 Village of Port Clements
 Village of Queen Charlotte
 Electoral Area "A"
 Electoral Area "C"
 Electoral Area "D"
 Electoral Area "E"
TOTAL

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**Skeena-Queen Charlotte Regional District
Five Year Financial Plan
Exhibit 5 - Economic Development**

	2006 Actual	2007 Annual	2008 Budget	2009 Budget	2010 Budget	2011 Budget
Revenue						
Requisition	\$ 26,491		\$ 39,950	\$ 39,950	\$ 39,950	\$ 39,950
Provincial Grants						
Federal Grants						
Miscellaneous						
Opening Surplus/Deficit	\$ 22,409	\$ 24,366				
TOTAL	\$ 48,900	\$ 24,366	\$ 39,950	\$ 39,950	\$ 39,950	\$ 39,950

Expenditures						
Administration	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
Seafood Co-ord(Reg. Econ Dev)	\$ 5,000					
Eco. Dev. Grants	\$ 4,500		\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
MIMC	\$ 14,034	\$ 11,850	\$ 13,950	\$ 13,950	\$ 13,950	\$ 13,950
Closing Surplus/Deficit	\$ 24,366					
TOTAL	\$ 48,900	\$ 12,850	\$ 39,950	\$ 39,950	\$ 39,950	\$ 39,950

Estimated Tax Requisition
Requisition-(2007 Assessment)
Requisition - 2007 MIMC
Letters Patent Limitation

City of Prince Rupert
District of Port Edward
Village of Masset
Village of Port Clements
Village of Queen Charlotte
Electoral Area "A"
Electoral Area "C"
Electoral Area "D"
Electoral Area "E"
* Electoral Area "E"
TOTAL

\$ -

*Moresby Island Management Committee (MIMC)

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**Skeena-Queen Charlotte Regional District
Five Year Financial Plan
Exhibit 6 - Regional Waste Management**

	2006 Actual	2007 Annual	2008 Budget	2009 Budget	2010 Budget	2011 Budget
Revenue						
Requisition	\$ 20,000	\$ 11,922	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Other						
Contribution to Capital						
Opening Surplus(deficit)	\$ 8,078	\$ 8,078				
TOTAL	\$ 28,078	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000

Expenditures						
Administration	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Operation & Maintenance						
Labour						
Freon Removal						
Transportation						
Contribution to Capital						
Deficit						
Closing Surplus (deficit)	\$ 8,078					
TOTAL	\$ 28,078	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000

Estimated Tax Requisition
Requisition-(2006 Assessment)
Bylaw 257-\$0.20 per thousand

City of Prince Rupert
District of Port Edward
Village of Masset
Village of Port Clements
Village of Queen Charlotte
Electoral Area "A"
Electoral Area "C"
Electoral Area "D"
Electoral Area "E"
TOTAL

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Skeena-Queen Charlotte Regional District
 Five Year Financial Plan
 Exhibit 7 - Helipad Construction

	2006 Actual	2007 Annual	2008 Budget	2009 Budget	2010 Budget	2011 Budget
Revenue						
Surplus	\$ 843	\$ 843	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 843	\$ 843	\$ -	\$ -	\$ -	\$ -
Expenditures						
N.C. Helipad Network		\$ 843	\$ -	\$ -	\$ -	\$ -
Surplus/Deficit	\$ 843					
TOTAL	\$ 843	\$ 843	\$ -	\$ -	\$ -	\$ -

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Skeena-Queen Charlotte Regional District
 Five Year Financial Plan
 Exhibit 8 - Mainland Recreation

(Mainland)

	2006 Actual	2007 Annual	2008 Budget	2009 Budget	2010 Budget	2011 Budget
Revenue						
Grant In Lieu	\$ 15,000		\$ 30,100	\$ 30,100	\$ 30,100	\$ 30,100
Requisition						
Misc/Grant		\$ 6,045				
Opening Surplus/Deficit	\$ 1,145	\$ 6,045				
TOTAL	\$ 16,145	\$ 6,045	\$ 30,100	\$ 30,100	\$ 30,100	\$ 30,100

	2006 Actual	2007 Annual	2008 Budget	2009 Budget	2010 Budget	2011 Budget
Expenditures						
Administration	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100
Tourism Development	\$ 10,000		\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Current Surplus/Deficit	\$ 6,045					
TOTAL	\$ 16,145	\$ 100	\$ 30,100	\$ 30,100	\$ 30,100	\$ 30,100

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**Skeena-Queen Charlotte Regional District
Five Year Financial Plan
Exhibit 9 - Prince Rupert Regional Archives**

	2006 Actual	2007 Annual	2008 Budget	2009 Budget	2010 Budget	2011 Budget
Revenue						
Grant in Aid			\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Requisition	\$ 64,260	\$ 93,458	\$ 68,000	\$ 68,000	\$ 68,000	\$ 68,000
Opening Surplus/Deficit		-\$ 18,578				
TOTAL	\$ 64,260	\$ 74,880	\$ 78,000	\$ 78,000	\$ 78,000	\$ 78,000

Expenditures						
Administration	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100
Grant	\$ 82,738	\$ 74,780	\$ 77,900	\$ 77,900	\$ 77,900	\$ 77,900
Current Surplus/Deficit	-\$ 18,578					
TOTAL	\$ 64,260	\$ 74,880	\$ 78,000	\$ 78,000	\$ 78,000	\$ 78,000

Estimated Tax Requisition
Requisition-(2007 Assessment)
Letters Patent Limitation

City of Prince Rupert	84,394
District of Port Edward	4,114
Electoral Area "A"	3,514
Electoral Area "C"	1,435
TOTAL	\$ 93,458

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**Skeena-Queen Charlotte Regional District
Five Year Financial Plan
Exhibit 10 - North Pacific Cannery**

	2006 Actual	2007 Annual	2008 Budget	2009 Budget	2010 Budget	2011 Budget
Revenue						
Grant in Lieu*/Aid			\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Requisition	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
Opening Surplus		-\$ 2,500				
TOTAL	\$ 80,000	\$ 77,500	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000

Expenditure						
Administration	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
Grant in Aid	\$ 82,000	\$ 77,000	\$ 82,000	\$ 82,000	\$ 82,000	\$ 82,000
Special Grant*			\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500
Current Surplus/Deficit	-\$ 2,500					
TOTAL	\$ 80,000	\$ 77,500	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000

Estimated Tax Requisition
 Requisition-(2007 Assessment)
 Requisition-(Pr.Rupert)
 Requisition (Port Ed.)
 Requisition Areas A&C
 Bylaw 280-Limitation Max \$80,000

City of Prince Rupert
 District of Port Edward
 Electoral Area "A"
 Electoral Area "C"
TOTAL

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**Skeena-Queen Charlotte Regional District
Five Year Financial Plan
Exhibit 11 - Regional Recycling**

	2006 Actual	2007 Annual	2008 Budget	2009 Budget	2010 Budget	2011 Budget
Revenue						
Grant in Lieu/Aid	\$ 10,000	\$ 10,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Requisition	\$ 130,899	\$ 130,899	\$ 132,500	\$ 132,500	\$ 132,500	\$ 132,500
User fees	\$ 49,400	\$ 49,400	\$ 46,000	\$ 49,000	\$ 49,000	\$ 49,000
Sale of Materials	\$ 108,000	\$ 108,000	\$ 118,000	\$ 120,000	\$ 120,000	\$ 120,000
Beverage Containers	\$ 112,000	\$ 112,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000
Miscellaneous Revenue	\$ 19,736	\$ 24,668	\$ 25,000	\$ 30,000	\$ 30,000	\$ 30,000
Grants						
Contribution from Capital			\$ 60,029	\$ 54,238	\$ 54,238	\$ 54,238
Opening Surplus/Contingency	\$ 68,101	\$ 38,868				
TOTAL	\$ 498,136	\$ 473,835	\$ 511,529	\$ 515,738	\$ 515,738	\$ 515,738

Expenditure						
Regional Administration	\$ 40,000	\$ 40,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
Education and Promotion	\$ 4,513	\$ 4,513	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
Wages and Overhead	\$ 247,061	\$ 238,861	\$ 266,748	\$ 277,957	\$ 277,957	\$ 277,957
Youth Employment			\$ -	\$ -		
Freight	\$ 35,919	\$ 35,919	\$ 36,000	\$ 36,000	\$ 36,000	\$ 36,000
Depot Utilities, Maintenance	\$ 15,384	\$ 15,384	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Leased Capital/Purchase	\$ 10,256	\$ 10,256	\$ 9,600	\$ 6,500	\$ 6,500	\$ 6,500
Insurance	\$ 4,364	\$ 4,364	\$ 6,400	\$ 6,500	\$ 6,500	\$ 6,500
Depot Operation	\$ 59,990	\$ 59,990	\$ 65,000	\$ 68,000	\$ 68,000	\$ 68,000
Contingency/Capital(Reserve)	\$ -	\$ 22,767	\$ 22,000	\$ 15,000	\$ 15,000	\$ 15,000
Debt Payment	\$ 41,781	\$ 41,781	\$ 41,781	\$ 41,781	\$ 41,781	\$ 41,781
Closing Surplus/Deficit	\$ 38,868	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 498,136	\$ 473,835	\$ 511,529	\$ 515,738	\$ 515,738	\$ 515,738

Estimated Tax Requisition
Requisition-(2007Assessment)
Requisition Limitation Calc.
Limit:Bylaw 270=\$0.20/thousand

City of Prince Rupert
District of Port Edward
Electoral Area "A"
Electoral Area "C"
TOTAL

\$ -

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**Skeena-Queen Charlotte Regional District
Five Year Financial Plan
Exhibit 12 - Islands Waste Management**

	2006 Actual	2007 Annual	2008 Budget	2009 Budget	2010 Budget	2011 Budget
Revenue						
Grant in Lieu	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800
Requisition	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Special Waste Revenue	\$ 2,820	\$ 2,820	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Tipping Fees	\$ 40,042	\$ 45,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000
Recycling Revenue	\$ 15,711	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Skidegate IR Share	\$ 48,556	\$ 49,000	\$ 49,500	\$ 49,500	\$ 49,500	\$ 49,500
Masset IR Share	\$ 47,100	\$ 47,000	\$ 47,000	\$ 47,000	\$ 47,000	\$ 47,000
User Revenue	\$ 361,972	\$ 362,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000
Contribution from Capital						
Other Revenue	\$ 4,622	\$ 6,346	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000
Opening Surplus	\$ 6,945	\$ 32,935				
TOTAL	\$ 565,678	\$ 551,031	\$ 597,300	\$ 597,300	\$ 597,300	\$ 597,300

Expenditures						
Administration	\$ 32,000	\$ 32,000	\$ 32,000	\$ 32,000	\$ 32,000	\$ 32,000
Debenture Payment	\$ 21,333	\$ 21,333	\$ 35,333	\$ 35,333	\$ 35,333	\$ 35,333
Landfill Operation/Maint	\$ 31,394	\$ 31,394	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Collection	\$ 148,392	\$ 148,392	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
Haulage	\$ 58,729	\$ 58,729	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Transfer Stations	\$ 4,139	\$ 4,139	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000
ISWAC Administration	\$ 13,408	\$ 13,408	\$ 15,500	\$ 15,500	\$ 15,500	\$ 15,500
Wages & Overhead	199,660	200,000	176,000	176,000	176,000	176,000
Recycling/Composting	\$ 36,847	\$ 37,000	\$ 36,000	\$ 36,000	\$ 36,000	\$ 36,000
Insurance	\$ 2,603	\$ 2,600	\$ 2,240	\$ 2,240	\$ 2,240	\$ 2,240
Hardship Relief	\$ 2,035	\$ 2,035	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
Monitoring/Consulting/misc	\$ 48,072	\$ -	\$ 4,227	\$ 4,227	\$ 4,227	\$ 4,227
Closure/Equipment Reserve			\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Capital Expenditure						
Closing Deficit/surplus	-\$ 32,935					
TOTAL	\$ 565,678	\$ 551,031	\$ 597,300	\$ 597,300	\$ 597,300	\$ 597,300

Estimated Tax Requisition
Requisition - (2007 Assessment)
Bylaw 271 - \$0.50 per thousand

Village of Masset
Village of Port Clements
Electoral Area "D"
Electoral Area "E"
Village of Queen Charlotte
TOTAL

\$ -

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**Skeena-Queen Charlotte Regional District
Five Year Financial Plan
Exhibit 13 - QCI Recreation Commission**

	2006 Actual	2007 Annual	2008 Budget	2009 Budget	2010 Budget	2011 Budget
Revenue						
Grant in Lieu			\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000
Requisitions	\$ 63,529	\$ 79,734	\$ 69,865	\$ 69,865	\$ 69,865	\$ 69,865
Opening Surplus	\$ 9,970	\$ 2,695				
TOTAL	\$ 73,499	\$ 77,039	\$ 80,865	\$ 80,865	\$ 80,865	\$ 80,865

Expenditures						
Administration	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800
Insurance	\$ 112	\$ 120	\$ 140	\$ 140	\$ 140	\$ 140
Salaries/benefits/Office	\$ 42,163	\$ 43,000	\$ 78,925	\$ 78,925	\$ 78,925	\$ 78,925
Grant For Operation Expenses	\$ 32,119	\$ 32,119				
Closing Surplus/Deficit*	\$ 2,695					
TOTAL	\$ 73,499	\$ 77,039	\$ 80,865	\$ 80,865	\$ 80,865	\$ 80,865

Estimated Tax Requisition

Limitation Calculation
Letters Patent Limitation

Village of Masset	\$ 14,276
Village of Port Clements	\$ 6,492
Village of Queen Charlotte	\$ 19,857
Electoral Area "D"	\$ 23,502
Electoral Area "E"	\$ 15,608
TOTAL	\$ 79,734

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**Skeena-Queen Charlotte Regional District
Five Year Financial Plan
Exhibit 14 - Haida Gwaii Museum**

	2006 Actual	2007 Annual	2008 Budget	2009 Budget	2010 Budget	2011 Budget
Revenue						
Grant in Lieu			\$ 5,800	\$ 5,800	\$ 5,800	\$ 5,800
Requisition	\$ 54,200	62,112	\$ 54,200	\$ 54,200	\$ 54,200	\$ 54,200
Closing Surplus/Deficit*	\$ -	-\$ 5,800				
TOTAL	\$ 54,200	\$ 56,312	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000

Expenditures						
Administration	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100
Grant - Museum*	\$ 59,900	\$ 56,212	\$ 40,900	\$ 40,900	\$ 40,900	\$ 40,900
QCI Arts Council*			\$ -	\$ -	\$ -	\$ -
Port Clements Museum*			\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500
Dixon Entrance Maritime Mus.*			\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500
Current Surplus/Deficit	-\$ 5,800		\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 54,200	\$ 56,312	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000

* All grants will be given to the museum

Estimated Tax Requisition
Requisition - (2007 Assessment)
Limitation Rate
Letters Patent Limitation

Village of Masset	\$ 11,121
Village of Port Clements	\$ 5,057
Village of Queen Charlotte	\$ 15,468
Electoral Area "D"	\$ 18,308
Electoral Area "E"	\$ 12,158
TOTAL	\$ 62,112

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Skeena-Queen Charlotte Regional District
 Five Year Financial Plan
 Exhibit 15 - Vancouver Island Regional Library

	2006 Actual	2007 Annual	2008 Budget	2009 Budget	2010 Budget	2011 Budget
Revenue						
Requisition	\$ 37,312	\$ 31,189	\$ 37,312	\$ 37,312	\$ 37,312	\$ 37,312
Current Surplus/Deficit	\$ -	\$ -				
TOTAL	\$ 37,312	\$ 31,189	\$ 37,312	\$ 37,312	\$ 37,312	\$ 37,312

Expenditures						
Administration	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100
Vancouver Is. Regional Library	\$ 37,212	\$ 31,089	\$ 37,212	\$ 37,212	\$ 37,212	\$ 37,212
Current Surplus/Deficit	\$ -	\$ -				
TOTAL	\$ 37,312	\$ 31,189	\$ 37,312	\$ 37,312	\$ 37,312	\$ 37,312

Increase is based on School Assessment figures

Estimated Tax Requisition
 Bylaw 268-No Limitation

Electoral Area "D"	\$ 18,742
Electoral Area "E"	\$ 12,447
TOTAL	\$ 31,189

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**Skeena-Queen Charlotte Regional District
Five Year Financial Plan
Exhibit 16 - Sandspit Water**

	2006 Actual	2007 Annual	2008 Budget	2009 Budget	2010 Budget	2011 Budget
Revenue						
Grant-in-Lieu		\$ 1,068	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Requisitions						
Provincial Grant						
Parcel Tax	\$ 30,000	\$ 30,616	\$ 30,616	\$ 30,616	\$ 30,616	\$ 30,616
Interest Earned						
User Fees	\$ 6,764	\$ 6,764	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Current Surplus/Deficit	\$ -	\$ 7,083				
TOTAL	\$ 36,764	\$ 17,837	\$ 40,616	\$ 40,616	\$ 40,616	\$ 40,616
Expenditures						
Administration						
Variable Utilities	\$ 3,947		\$ -	\$ -	\$ -	\$ -
Debt Payment - Principal			\$ -	\$ -	\$ -	\$ -
Debt Payment - Interest			\$ -	\$ -	\$ -	\$ -
Foreign Exchange			\$ -	\$ -	\$ -	\$ -
Short Term Interest			\$ -	\$ -	\$ -	\$ -
Equipment Reserve/Surplus			\$ -	\$ -	\$ -	\$ -
Grant for Operation Expenses	\$ 39,900	\$ 39,900	\$ 39,900	\$ 39,900	\$ 39,900	\$ 39,900
Current Surplus/Deficit	-\$ 7,083					
TOTAL	\$ 36,764	\$ 39,900	\$ 39,900	\$ 39,900	\$ 39,900	\$ 39,900

Maximum Amount of Parcel Tax:
Bylaw # 488 2006
\$178.00 per annum per parcel

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**Skeena-Queen Charlotte Regional District
Five Year Financial Plan
Exhibit 17 - Oona River Local Telephone Service**

	2006 Actual	2007 Annual	2008 Budget	2009 Budget	2010 Budget	2011 Budget
Revenue						
Requisition	\$ 2,804	\$ 2,804	\$ 2,804	\$ 2,804	\$ 2,804	\$ 2,804
Current Surplus/Deficit		\$ -				
TOTAL	\$ 2,804	\$ 2,804	\$ 2,804	\$ 2,804	\$ 2,804	\$ 2,804
Expenditures						
Administration	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100
Debt Service/Construction	\$ 2,704	\$ 2,704	\$ 2,704	\$ 2,704	\$ 2,704	\$ 2,704
Current Surplus/Deficit		\$ -				
TOTAL	\$ 2,804	\$ 2,804	\$ 2,804	\$ 2,804	\$ 2,804	\$ 2,804

Increase is based on School Assessment figures

Estimated Tax Requisition
Requisition-(2007 Assessment)
Bylaw 371-Max Limitation \$4000

Area C (Oona River Local Serv.)	\$ 2,804
TOTAL	\$ 2,804

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Skeena-Queen Charlotte Regional District
 Five Year Financial Plan
 Exhibit 18 - Sandspit Fire Department

	2006 Actual	2007 Annual	2008 Budget	2009 Budget	2010 Budget	2011 Budget
Revenue						
Grant-in-lieu/Aid			\$ 100	\$ 100	\$ 100	\$ 100
Requisition	\$ 22,000	\$ 22,200	\$ 22,000	\$ 22,000	\$ 22,000	\$ 22,000
Current Surplus/Deficit	\$ -	\$ 100				
TOTAL	\$ 22,000	\$ 22,100	\$ 22,100	\$ 22,100	\$ 22,100	\$ 22,100
Expenditures						
Administration	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100
Grant	\$ 22,000	\$ 22,000	\$ 22,000	\$ 22,000	\$ 22,000	\$ 22,000
Current Surplus/Deficit	-\$ 100					
TOTAL	\$ 22,000	\$ 22,100	\$ 22,100	\$ 22,100	\$ 22,100	\$ 22,100

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