

**SKEENA-QUEEN CHARLOTTE**

**REGIONAL DISTRICT**

**2008-2012**

**FINANCIAL PLAN**

**SKEENA-QUEEN CHARLOTTE REGIONAL DISTRICT**

**BYLAW NO. 511 - 2008**

---

A Bylaw to establish the Five Year Financial Plan for the years 2008 to 2012

---

The Board of Directors of the Skeena-Queen Charlotte Regional District in open meeting assembled, enacts as follows:


1. Schedule "A" attached hereto and made part of the bylaw is hereby adopted as the Five Year Financial Plan for the Skeena-Queen Charlotte Regional District for the years 2008 to 2012, inclusive.
2. This Bylaw may be cited as the "Five Year Financial Plan Bylaw No. 511 – 2008".

READ A FIRST TIME this 22<sup>nd</sup> day of February, 2008.

READ A SECOND TIME this 28<sup>th</sup> day of March, 2008.

READ A THIRD TIME this 28<sup>th</sup> day of March, 2008.

**FINALLY CONSIDERED AND ADOPTED THIS** 28<sup>th</sup> day of March, 2008.

  
\_\_\_\_\_  
Barry Pages  
Chair

  
\_\_\_\_\_  
John Holland  
Administrator

SKEENA -QUEEN CHARLOTTE REGIONAL DISTRICT						
BYLAW NO. 511-208 - SCHEDULE "A"						
FINANCIAL PLAN SUMMARY: 2008- 2012						
	2007	2008	2009	2010	2011	2012
<b>Revenue</b>	<b>Actual</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
Contribution from Surplus & Reserves	\$ 373,655	\$ 175,740	\$ -	\$ 135,275	\$ 162,433	\$ 165,533
Provincial Grant Basic	\$ 144,000	\$ 168,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Tax Requisition	\$ 970,878	\$ 842,522	\$ 938,785	\$ 967,745	\$ 995,094	\$ 1,022,125
Parcel Tax Sandspit	\$ 30,616	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Grants in Lieu	\$ 65,883	\$ 62,748	\$ 62,620	\$ 62,620	\$ 62,620	\$ 62,620
Conditional Grants	\$ 42,043	\$ 958,126	\$ 131,000	\$ 59,490	\$ 35,000	\$ 35,000
Recycling Sales	\$ 352,475	\$ 350,000	\$ 350,000	\$ 350,000	\$ 355,000	\$ 355,000
Rentals	\$ 38,782	\$ 38,600	\$ 38,600	\$ 38,600	\$ 38,600	\$ 38,600
Sandspit Water Fees	\$ 6,586	\$ 19,440	\$ 6,360	\$ 6,360	\$ 6,360	\$ 6,360
Islands Garbage Fees	\$ 580,713	\$ 830,610	\$ 830,610	\$ 830,610	\$ 830,610	\$ 830,610
Interest Earned	\$ 37,133	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Admin. Charges	\$ 152,863	\$ 128,347	\$ 113,500	\$ 112,500	\$ 113,500	\$ 113,500
Miscellaneous	\$ 14,222	\$ 5,100	\$ 20,588	\$ 5,000	\$ 4,900	\$ 5,000
Sale of Equipment	\$ 23,400	\$ -	\$ -	\$ -	\$ -	\$ -
Recovery of Debt Payments-Municipal	\$ 1,700,916	\$ 1,444,507	\$ 1,306,358	\$ 1,306,358	\$ 1,306,358	\$ 1,252,769
<b>TOTAL</b>	<b>\$ 4,534,165</b>	<b>\$ 5,093,740</b>	<b>\$ 4,068,421</b>	<b>\$ 4,144,558</b>	<b>\$ 4,180,475</b>	<b>\$ 4,157,117</b>
<b>Expenditures</b>						
General Gov't - Exhibit 1	\$ 661,314	\$ 536,328	\$ 516,500	\$ 528,500	\$ 538,500	\$ 548,400
Electoral Areas-Exhibit 2	\$ 86,087	\$ 160,606	\$ 145,500	\$ 146,500	\$ 149,500	\$ 148,500
Debt Services - Exhibit 3	\$ 1,700,916	\$ 1,444,507	\$ 1,306,358	\$ 1,306,358	\$ 1,306,358	\$ 1,252,769
Planning - Exhibit 4	\$ 106,271	\$ 186,105	\$ 64,500	\$ 43,990	\$ 29,500	\$ 29,500
Economic Development - Exhibit 5	\$ 16,467	\$ 42,899	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
Regional Waste Man. - Exhibit 6	\$ 93	\$ 15,205	\$ 100	\$ 100	\$ 100	\$ 100
Helipad Construction - Exhibit 7	\$ -	\$ 843	\$ -	\$ -	\$ -	\$ -
Mainland Recreation - Exhibit 8	\$ 10,000	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500
P.R. Regional Archives - Exhibit 9	\$ 74,760	\$ 74,801	\$ 76,300	\$ 76,300	\$ 76,300	\$ 76,300
North Pacific Cannery- Exhibit 10	\$ 92,500	\$ 88,551	\$ 87,000	\$ 87,000	\$ 87,000	\$ 87,000
Regional Recycling - Exhibit 11	\$ 478,857	\$ 575,704	\$ 546,700	\$ 557,100	\$ 571,000	\$ 583,200
Isl. Waste Management - Exhibit 12	\$ 889,345	\$ 885,031	\$ 810,585	\$ 921,313	\$ 936,260	\$ 936,260
QCI Rec. Commission-Exhibit 13	\$ 83,083	\$ 94,847	\$ 94,500	\$ 95,000	\$ 95,500	\$ 96,000
Haida Gwaii/QCI Museum-Exhibit 14	\$ 53,767	\$ 61,100	\$ 61,100	\$ 61,100	\$ 61,100	\$ 61,100
Van. Isl. Regional Library-Exhibit 15	\$ 31,089	\$ 34,695	\$ 38,685	\$ 43,134	\$ 48,094	\$ 53,625
Oona River Telephone-Exhibit 16	\$ 2,704	\$ 2,704	\$ 18,588	\$ -	\$ -	\$ -
Sandspit Fire - Exhibit 17	\$ 22,000	\$ 29,304	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Sandspit Water - Exhibit 18	\$ 49,172	\$ 54,210	\$ 82,230	\$ 47,230	\$ 47,230	\$ 47,230
Dodge Cover Water - Exhibit 19	\$ -	\$ 802,800	\$ 16,000	\$ -	\$ -	\$ -
Reserve Fund - Exhibit 20	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Surplus/Reserves	\$ 175,740	\$ -	\$ 135,275	\$ 162,433	\$ 165,533	\$ 168,633
	<b>\$ 4,534,165</b>	<b>\$ 5,093,740</b>	<b>\$ 4,068,421</b>	<b>\$ 4,144,558</b>	<b>\$ 4,180,475</b>	<b>\$ 4,157,117</b>

Schedule "A"

**Skeena-Queen Charlotte Regional District**  
**Five Year Financial Plan**  
**Exhibit 1: Operating Fund-Administration**

	2007	2008	2009	2010	2011	2012
	Actual	Budget	Budget	Budget	Budget	Budget
<b>Revenue</b>						
Tax Requisition	\$ 266,978	\$ 161,200	\$ 217,400	\$ 230,400	\$ 239,400	\$ 249,300
Provincial Operating Grant	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000
Grant in lieu	\$ 25,835	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Conditional Grants	\$ 16,520	\$ 29,533	\$ -	\$ -	\$ -	\$ -
Building Charges	\$ 18,630	\$ 18,600	\$ 18,600	\$ 18,600	\$ 18,600	\$ 18,600
Interest	\$ 23,663	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Miscellaneous	\$ 9,116	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Admin. Charges	\$ 152,863	\$ 128,347	\$ 113,500	\$ 112,500	\$ 113,500	\$ 113,500
	<b>\$ 633,605</b>	<b>\$ 504,680</b>	<b>\$ 516,500</b>	<b>\$ 528,500</b>	<b>\$ 538,500</b>	<b>\$ 548,400</b>
<b>Expenditures</b>						
Directors' Remuneration	\$ 78,984	\$ 79,000	\$ 83,000	\$ 83,000	\$ 83,000	\$ 83,000
Directors' Travel	\$ 16,155	\$ 19,000	\$ 19,000	\$ 20,000	\$ 20,000	\$ 21,000
Director Other	\$ 620	\$ 600	\$ 600	\$ 600	\$ 600	\$ 600
Staff Wages & Benefits	\$ 242,877	\$ 256,500	\$ 264,195	\$ 272,100	\$ 280,300	\$ 288,700
Staff Travel	\$ 8,261	\$ 8,500	\$ 8,500	\$ 8,500	\$ 8,500	\$ 8,500
Staff Training	\$ 958	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500
Memberships	\$ 1,797	\$ 1,700	\$ 1,700	\$ 1,800	\$ 1,800	\$ 1,800
Staff Recruitment	\$ 8,252	\$ -	\$ -	\$ -	\$ -	\$ -
Staff Settlement	\$ 48,896	\$ -	\$ -	\$ -	\$ -	\$ -
Contract Wages	\$ 51,840	\$ -	\$ -	\$ -	\$ -	\$ -
Employee Benefit Reserve	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
Advertising	\$ 1,521	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500
Audit	\$ 24,344	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000
Bank Charges	\$ 7,008	\$ 7,200	\$ 7,200	\$ 7,200	\$ 7,500	\$ 7,500
Communications	\$ 10,827	\$ 11,000	\$ 11,000	\$ 12,000	\$ 12,000	\$ 12,000
Computer	\$ 11,222	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000
Copier	\$ 6,513	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
Grants	\$ 26,062	\$ 36,500	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Insurance	\$ 12,179	\$ 10,500	\$ 10,500	\$ 11,000	\$ 11,500	\$ 12,000
Legal Services	\$ 32,785	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Office Maintenance	\$ 7,090	\$ 7,000	\$ 7,000	\$ 7,000	\$ 8,000	\$ 8,000
Miscellaneous	\$ 4,828	\$ 4,028	\$ 4,005	\$ 4,000	\$ 4,000	\$ 4,000
Postage	\$ 2,494	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
Rent	\$ 43,800	\$ 43,800	\$ 43,800	\$ 43,800	\$ 43,800	\$ 43,800
Supplies	\$ 5,536	\$ 5,500	\$ 5,500	\$ 6,000	\$ 6,000	\$ 6,000
Utilities	\$ 6,465	\$ 7,000	\$ 7,000	\$ 8,000	\$ 8,000	\$ 8,000
	<b>\$ 661,314</b>	<b>\$ 536,328</b>	<b>\$ 516,500</b>	<b>\$ 528,500</b>	<b>\$ 538,500</b>	<b>\$ 548,400</b>
Net Surplus (Deficit):	\$ (27,709)	\$ (31,648)	\$ -	\$ -	\$ -	\$ -
Opening Surplus (Deficit):	\$ 59,357	\$ 31,648	\$ -	\$ -	\$ -	\$ -
Closing Surplus (Deficit):	\$ 31,648	\$ -	\$ -	\$ -	\$ -	\$ -

Schedule "A"

**Skeena-Queen Charlotte Regional District**  
**Five Year Financial Plan**  
**Exhibit 2: Operating Fund - Electoral Area**

<b>Revenue</b>	2007	2008	2009	2010	2011	2012
	<b>Actual</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
Tax Requisition	\$ 73,000	\$ 87,000	\$ 63,600	\$ 64,600	\$ 67,600	\$ 66,600
Provincial Grant	\$ 24,000	\$ 48,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
Grant in lieu	\$ 1,977	\$ 1,900	\$ 1,900	\$ 1,900	\$ 1,900	\$ 1,900
NDI Grant	\$ -	\$ 15,000				
Miscellaneous	\$ 170	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 99,147</b>	<b>\$ 151,900</b>	<b>\$ 145,500</b>	<b>\$ 146,500</b>	<b>\$ 149,500</b>	<b>\$ 148,500</b>
<b>Expenditures</b>						
Directors' Remuneration	\$ 54,511	\$ 66,000	\$ 68,000	\$ 68,000	\$ 68,000	\$ 68,000
Director's Travel	\$ 22,460	\$ 23,000	\$ 25,000	\$ 26,000	\$ 27,000	\$ 28,000
Director Other	\$ 498	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
Memberships	\$ 1,592	\$ 1,600	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Elections	\$ -	\$ 2,000	\$ -	\$ -	\$ 2,000	\$ -
Grant Writer	\$ -	\$ 10,000				
MIMC Grant	\$ -	\$ 48,200	\$ 40,700	\$ 40,700	\$ 40,700	\$ 40,700
Pr. Rupert Library Grant	\$ -	\$ 3,900	\$ 3,900	\$ 3,900	\$ 3,900	\$ 3,900
Miscellaneous	\$ 235	\$ 406	\$ 400	\$ 400	\$ 400	\$ 400
Administration	\$ 6,791	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
<b>TOTAL</b>	<b>\$ 86,087</b>	<b>\$ 160,606</b>	<b>\$ 145,500</b>	<b>\$ 146,500</b>	<b>\$ 149,500</b>	<b>\$ 148,500</b>
<b>Net Surplus (Deficit):</b>	<b>\$ 13,060</b>	<b>\$ (8,706)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Schedule "A"

**Skeena-Queen Charlotte Regional District**

**Five Year Financial Plan**

**Exhibit 3: Operating Fund - Municipal Debt Service**

	2007	2008	2009	2010	2011	2012
	Actual	Budget	Budget	Budget	Budget	Budget
<b>Revenue</b>						
City of Prince Rupert	\$ 1,208,555	\$ 1,037,508	\$ 899,359	\$ 899,359	\$ 899,359	\$ 845,770
Village of Masset	\$ 331,362	\$ 342,604	\$ 342,604	\$ 342,604	\$ 342,604	\$ 342,604
District of Port Edward	\$ 160,999	\$ 64,395	\$ 64,395	\$ 64,395	\$ 64,395	\$ 64,395
Village of Port Clements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Village of Queen Charlotte	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 1,700,916</b>	<b>\$ 1,444,507</b>	<b>\$ 1,306,358</b>	<b>\$ 1,306,358</b>	<b>\$ 1,306,358</b>	<b>\$ 1,252,769</b>
<b>Expenditures</b>						
Principal	\$ 739,012	\$ 613,846	\$ 532,747	\$ 532,747	\$ 532,747	\$ 518,744
Interest	\$ 961,904	\$ 830,661	\$ 773,611	\$ 773,611	\$ 773,611	\$ 734,025
<b>TOTAL</b>	<b>\$ 1,700,916</b>	<b>\$ 1,444,507</b>	<b>\$ 1,306,358</b>	<b>\$ 1,306,358</b>	<b>\$ 1,306,358</b>	<b>\$ 1,252,769</b>
Net Surplus (Deficit):	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Schedule "A"

**Skeena-Queen Charlotte Regional District**  
**Five Year Financial Plan**  
**Exhibit 4: Operating Fund - Planning**

	2007	2008	2009	2010	2011	2012
<u>Revenue</u>	Actual	Budget	Budget	Budget	Budget	Budget
Tax Requisition	\$ 80,858	\$ 34,400	\$ 26,400	\$ 26,400	\$ 26,400	\$ 26,400
Grant-in-Lieu	\$ 2,644	\$ 2,600	\$ 2,600	\$ 2,600	\$ 2,600	\$ 2,600
Grants	\$ 25,523	\$ 144,993	\$ 35,000	\$ 14,490	\$ -	\$ -
Service Charges	\$ 450	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
<b>TOTAL</b>	<b>\$ 109,475</b>	<b>\$ 182,493</b>	<b>\$ 64,500</b>	<b>\$ 43,990</b>	<b>\$ 29,500</b>	<b>\$ 29,500</b>
<u>Expenditure</u>						
GIAPC Grant	\$ 19,196	\$ 19,926	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
MIAPC Grant	\$ 31,850	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
Grants Other	\$ 3,500	\$ -	\$ -	\$ -	\$ -	\$ -
Area "D" OCP	\$ -	\$ 100,000	\$ 20,000	\$ -	\$ -	\$ -
Emergency Planning	\$ -	\$ 7,711	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ -	\$ 1,204	\$ 500	\$ 500	\$ 500	\$ 500
North Coast PIMC	\$ 11,305	\$ 15,000	\$ 15,000	\$ 14,490	\$ -	\$ -
Planning Studies	\$ -	\$ 4,324	\$ -	\$ -	\$ -	\$ -
Projects	\$ 20,880	\$ -	\$ -	\$ -	\$ -	\$ -
Public Hearings	\$ 1,308	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
Staff travel	\$ 194	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
Tsunami Preparation	\$ 1,060	\$ 18,940	\$ -	\$ -	\$ -	\$ -
Administration	\$ 16,978	\$ 15,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
<b>TOTAL</b>	<b>\$ 106,271</b>	<b>\$ 186,105</b>	<b>\$ 64,500</b>	<b>\$ 43,990</b>	<b>\$ 29,500</b>	<b>\$ 29,500</b>
<b>Net Surplus (Deficit):</b>	<b>\$ 3,204</b>	<b>\$ (3,612)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Opening Surplus (Deficit):</b>	<b>\$ 408</b>	<b>\$ 3,612</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Closing Surplus (Deficit):</b>	<b>\$ 3,612</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Schedule "A"

**Skeena-Queen Charlotte Regional District**  
**Five Year Financial Plan**  
**Exhibit 5: Operating Fund - Economic Development**

	2007	2008	2009	2010	2011	2012
	Actual	Budget	Budget	Budget	Budget	Budget
<b>Revenue</b>						
Tax Requisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Provincial Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Federal Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NDI Grant	\$ -	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
	\$ -	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
<b>Expenditures</b>						
MIMC Grant	\$ 11,850	\$ -	\$ -	\$ -	\$ -	\$ -
Misty Isles Grant	\$ -	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
Grants Other	\$ 4,500	\$ 7,899	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ 117	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 16,467	\$ 42,899	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
<b>Net Surplus (Deficit):</b>	\$ (16,467)	\$ (7,899)	\$ -	\$ -	\$ -	\$ -
<b>Opening Surplus (Deficit):</b>	\$ 24,366	\$ 7,899	\$ -	\$ -	\$ -	\$ -
<b>Closing Surplus (Deficit):</b>	\$ 7,899	\$ -	\$ -	\$ -	\$ -	\$ -



Schedule "A"

**Skeena-Queen Charlotte Regional District  
Five Year Financial Plan  
Exhibit 6: Operating Fund - Regional Waste Management**

	2007	2008	2009	2010	2011	2012
	Actual	Budget	Budget	Budget	Budget	Budget
<b>Revenue</b>						
Tax Requisition	\$ 11,922	\$ -	\$ -	\$ -	\$ -	\$ -
Grant in lieu	\$ 785	\$ -	\$ -	\$ -	\$ -	\$ -
	<u>\$ 12,707</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Expenditures</b>						
Meetings	\$ 93	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100
Community Cleanup	\$ -	\$ 15,105	\$ -	\$ -	\$ -	\$ -
	<u>\$ 93</u>	<u>\$ 15,205</u>	<u>\$ 100</u>	<u>\$ 100</u>	<u>\$ 100</u>	<u>\$ 100</u>
<b>Net Surplus(Deficit):</b>	<u>\$ 12,614</u>	<u>\$ (15,205)</u>	<u>\$ (100)</u>	<u>\$ (100)</u>	<u>\$ (100)</u>	<u>\$ (100)</u>
<b>Opening Surplus(Deficit):</b>	<u>\$ 2,991</u>	<u>\$ 15,605</u>	<u>\$ 400</u>	<u>\$ 300</u>	<u>\$ 200</u>	<u>\$ 100</u>
<b>Closing Surplus(Deficit):</b>	<u>\$ 15,605</u>	<u>\$ 400</u>	<u>\$ 300</u>	<u>\$ 200</u>	<u>\$ 100</u>	<u>\$ -</u>

Schedule "A"

**Skeena-Queen Charlotte Regional District**  
**Five Year Financial Plan**  
**Exhibit 7: Operating Fund - Helipad Construction**

	2007 Actual	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget
<b>Revenue</b>						
Tax Requisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grant in Lieu	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Expenditures</b>						
N.C. Helipad Network	\$ -	\$ 843	\$ -	\$ -	\$ -	\$ -
	<u>\$ -</u>	<u>\$ 843</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Net Surplus (Deficit)</b>	<u>\$ -</u>	<u>\$ (843)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Opening Surplus (Deficit)</b>	<u>\$ 843</u>	<u>\$ 843</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Closing Surplus (Deficit)</b>	<u>\$ 843</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Schedule "A"

**Skeena-Queen Charlotte Regional District**  
**Five Year Financial Plan**  
**Exhibit 8: Operating Fund - Mainland Recreation**

	2007 Actual	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget
<b>Revenue</b>						
Tax Requisition	\$ 10,000	\$ -	\$ -	\$ 2,611	\$ 3,500	\$ 3,500
Grant In Lieu	\$ 683	\$ -	\$ -	\$ -	\$ -	\$ -
	<b>\$ 10,683</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,611</b>	<b>\$ 3,500</b>	<b>\$ 3,500</b>
<b>Expenditures</b>						
Grants	\$ 10,000	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500
	<b>\$ 10,000</b>	<b>\$ 3,500</b>	<b>\$ 3,500</b>	<b>\$ 3,500</b>	<b>\$ 3,500</b>	<b>\$ 3,500</b>
<b>Net Surplus (Deficit)</b>	<b>\$ 683</b>	<b>\$ (3,500)</b>	<b>\$ (3,500)</b>	<b>\$ (889)</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Opening Surplus(Deficit):</b>	<b>\$ 7,206</b>	<b>\$ 7,889</b>	<b>\$ 4,389</b>	<b>\$ 889</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Closing Surplus (Deficit):</b>	<b>\$ 7,889</b>	<b>\$ 4,389</b>	<b>\$ 889</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Schedule "A"

**Skeena-Queen Charlotte Regional District  
Five Year Financial Plan  
Exhibit 9: Operating Fund - Prince Rupert Regional Archives**

	2007 Actual	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget
<b>Revenue</b>						
Tax Requisition	\$ 74,861	\$ 71,300	\$ 71,300	\$ 71,300	\$ 71,300	\$ 71,300
Grant in lieu	\$ 5,418	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
	<b>\$ 80,279</b>	<b>\$ 76,300</b>	<b>\$ 76,300</b>	<b>\$ 76,300</b>	<b>\$ 76,300</b>	<b>\$ 76,300</b>
<b>Expenditures</b>						
Grant Operating	\$ 74,760	\$ 74,801	\$ 76,300	\$ 76,300	\$ 76,300	\$ 76,300
Grants Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<b>\$ 74,760</b>	<b>\$ 74,801</b>	<b>\$ 76,300</b>	<b>\$ 76,300</b>	<b>\$ 76,300</b>	<b>\$ 76,300</b>
<b>Net Surplus (Deficit):</b>	<b>5,519</b>	<b>1,499</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Opening Surplus (Deficit):</b>	<b>\$ (7,018)</b>	<b>\$ (1,499)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Closing Surplus(Deficit):</b>	<b>\$ (1,499)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Schedule "A"

**Skeena-Queen Charlotte Regional District**  
**Five Year Financial Plan**  
**Exhibit 10: Operating Fund - North Pacific Cannery**

	2007 Actual	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget
<b>Revenue</b>						
Tax Requisition	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
Grant in lieu	\$ 7,012	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000
	<b>\$ 87,012</b>	<b>\$ 87,000</b>	<b>\$ 87,000</b>	<b>\$ 87,000</b>	<b>\$ 87,000</b>	<b>\$ 87,000</b>
<b>Expenditure</b>						
Grant-Operations	\$ 77,000	\$ 82,000	\$ 82,000	\$ 82,000	\$ 82,000	\$ 82,000
Grant-Projects	\$ 15,500	\$ 6,551	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
	<b>\$ 92,500</b>	<b>\$ 88,551</b>	<b>\$ 87,000</b>	<b>\$ 87,000</b>	<b>\$ 87,000</b>	<b>\$ 87,000</b>
<b>Net Surplus(Deficit):</b>	<b>\$ (5,488)</b>	<b>\$ (1,551)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Opening Surplus(Deficit):</b>	<b>\$ 7,039</b>	<b>\$ 1,551</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Closing Surplus(Deficit):</b>	<b>\$ 1,551</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Schedule "A"

**Skeena-Queen Charlotte Regional District**  
**Five Year Financial Plan**  
**Exhibit 11: Operating Fund - Regional Recycling**

	2007 Actual	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget
<b>Revenue</b>						
Tax Requisition	\$ 108,131	\$ 108,130	\$ 168,500	\$ 178,900	\$ 187,900	\$ 200,000
Grant in Lieu	\$ 7,763	\$ 7,700	\$ 7,700	\$ 7,700	\$ 7,700	\$ 7,700
Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ 838	\$ 600	\$ 500	\$ 500	\$ 400	\$ 500
Processing Fees	\$ 118,721	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000
Rentals	\$ 21,532	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Sale of Materials	\$ 179,162	\$ 175,000	\$ 175,000	\$ 175,000	\$ 180,000	\$ 180,000
User Fees	\$ 54,592	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000
Transfer from Reserve	\$ -	\$ 31,174	\$ -	\$ -	\$ -	\$ -
	<b>\$ 490,739</b>	<b>\$ 517,604</b>	<b>\$ 546,700</b>	<b>\$ 557,100</b>	<b>\$ 571,000</b>	<b>\$ 583,200</b>
<b>Expenditure</b>						
Staff Wages & Benefits	\$ 234,240	\$ 307,400	\$ 316,600	\$ 326,100	\$ 335,900	\$ 346,000
Staff Memberships	\$ 290	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300
Staff Training	\$ 210	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500
Staff Travel	\$ 7,574	\$ 7,500	\$ 7,500	\$ 8,000	\$ 8,000	\$ 8,000
Computer	\$ 2,010	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Communications	\$ 4,863	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Depot Capital	\$ 18,825	\$ 16,526	\$ 14,000	\$ 10,000	\$ 10,000	\$ 10,000
Depot Maintenance	\$ 846	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
Depot Operation	\$ 21,693	\$ 22,000	\$ 23,000	\$ 24,000	\$ 25,000	\$ 25,000
Depot Utilities	\$ 13,757	\$ 14,000	\$ 15,000	\$ 16,000	\$ 16,000	\$ 16,000
Debt Payment - Building	\$ 29,817	\$ 29,818	\$ 29,800	\$ 29,800	\$ 29,800	\$ 29,800
Disposal Charges- Batteries	\$ 7,414	\$ 7,500	\$ 7,500	\$ 8,000	\$ 8,000	\$ 8,000
Equipment Lease	\$ 12,447	\$ 38,205	\$ -	\$ -	\$ -	\$ -
Equipment Maintenance	\$ 8,442	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000
Equipment Upgrade	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Freight	\$ 43,347	\$ 43,500	\$ 44,000	\$ 45,000	\$ 46,000	\$ 47,000
Insurance	\$ 7,866	\$ 9,250	\$ 9,500	\$ 10,000	\$ 11,000	\$ 12,000
ISWAC Purchases	\$ 9,625	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Miscellaneous	\$ 5,580	\$ 5,005	\$ 4,800	\$ 4,900	\$ 5,000	\$ 5,100
Promotion	\$ 2,704	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
Supplies	\$ 8,168	\$ 8,200	\$ 8,200	\$ 8,500	\$ 8,500	\$ 8,500
Tipping Fees	\$ 3,942	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
Bad Debts	\$ 1,240	\$ -	\$ -	\$ -	\$ -	\$ -
Administration	\$ 33,957	\$ 34,000	\$ 34,000	\$ 34,000	\$ 35,000	\$ 35,000
	<b>\$ 478,857</b>	<b>\$ 575,704</b>	<b>\$ 546,700</b>	<b>\$ 557,100</b>	<b>\$ 571,000</b>	<b>\$ 583,200</b>
<b>Net Surplus (Deficit):</b>	<b>\$ 11,882</b>	<b>\$ (58,101)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Opening Surplus (Deficit):</b>	<b>\$ 46,219</b>	<b>\$ 58,101</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>Closing Surplus (Deficit):</b>	<b>\$ 58,101</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

Schedule "A"

**Skeena-Queen Charlotte Regional District**  
**Five Year Financial Plan**  
**Exhibit 12: Operating Fund - Islands Waste Management**

	2007	2008	2009	2010	2011	2012
	Actual	Budget	Budget	Budget	Budget	Budget
<b>Revenue</b>						
Tax Requisition	\$ 75,000	\$ 93,750	\$ 93,750	\$ 93,750	\$ 93,750	\$ 93,750
Grant in Lieu	\$ 3,195	\$ 3,100	\$ 3,100	\$ 3,100	\$ 3,100	\$ 3,100
Grants	\$ -	\$ 45,000	\$ 10,000	\$ 10,000	\$ -	\$ -
Miscellaneous	\$ 2,266	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Old Masset Band	\$ 55,050	\$ 76,560	\$ 76,560	\$ 76,560	\$ 76,560	\$ 76,560
Recycling	\$ 29,041	\$ 29,000	\$ 29,000	\$ 29,000	\$ 29,000	\$ 29,000
Sale of Equipment	\$ 23,400	\$ -	\$ -	\$ -	\$ -	\$ -
Skidegate Band	\$ 57,762	\$ 93,450	\$ 93,450	\$ 93,450	\$ 93,450	\$ 93,450
Tipping Fees	\$ 52,541	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000
User Fees	\$ 386,319	\$ 566,600	\$ 566,600	\$ 566,600	\$ 566,600	\$ 566,600
Transfer from Reserve	\$ -	\$ 17,800	\$ 6,800	\$ 6,800	\$ 6,800	\$ 6,800
	<b>\$ 684,574</b>	<b>\$ 992,260</b>	<b>\$ 946,260</b>	<b>\$ 946,260</b>	<b>\$ 936,260</b>	<b>\$ 936,260</b>
<b>Expenditures</b>						
Staff Wages & Benefits	\$ 238,319	\$ 210,000	\$ 216,300	\$ 222,800	\$ 229,500	\$ 236,400
Staff Travel	\$ 6,285	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000
Staff Training	\$ -	\$ 2,000	\$ -	\$ -	\$ 2,000	\$ -
Billing Charges	\$ 17,705	\$ 19,000	\$ 19,000	\$ 19,000	\$ 19,000	\$ 19,000
Computer	\$ 731	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
Communications	\$ 2,524	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
Collection Charges	\$ 148,392	\$ 152,440	\$ 156,500	\$ 156,500	\$ 156,500	\$ 156,500
Committee Meetings	\$ 2,648	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
Consulting	\$ 48,248	\$ 30,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Debt Payment	\$ 21,333	\$ 21,333	\$ 21,333	\$ 21,333	\$ 21,333	\$ 21,333
Equipment Lease	\$ 29,560	\$ 29,560	\$ 29,560	\$ 20,517	\$ -	\$ -
Hardship Relief	\$ 5,335	\$ 5,300	\$ 5,300	\$ 5,300	\$ 5,300	\$ 5,300
Haulage	\$ 49,216	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000
Insurance	\$ 8,637	\$ 9,000	\$ 9,200	\$ 9,500	\$ 10,000	\$ 10,000
Landfill - Closure	\$ 75,310	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 35,000
- Phase 4 Prep	\$ -	\$ 85,000	\$ -	\$ -	\$ -	\$ -
- Equipment Maint.	\$ 26,860	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
- Equipment Replacement	\$ -	\$ -	\$ -	\$ 72,800	\$ 99,250	\$ 104,350
- Maintenance	\$ 42,161	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000
- Utilities	\$ 1,584	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500
Miscellaneous	\$ 1,964	\$ 598	\$ 1,092	\$ 1,263	\$ 1,077	\$ 1,077
Promotion	\$ 1,987	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Recycling - Operations	\$ 37,616	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
- Bin Replacement	\$ -	\$ 6,800	\$ 6,800	\$ 6,800	\$ 6,800	\$ 6,800
- QC Depot Relocation	\$ -	\$ -	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000
- Trailer Replacement	\$ -	\$ 11,000	\$ -	\$ -	\$ -	\$ -
Supplies	\$ 2,825	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
Transfer Stations - Operations	\$ 32,179	\$ 32,500	\$ 33,000	\$ 33,000	\$ 33,000	\$ 33,000
- Bin Replacement	\$ -	\$ -	\$ -	\$ 40,000	\$ 40,000	\$ 40,000
Bad Debts	\$ 3,033	\$ -	\$ -	\$ -	\$ -	\$ -
Admin. Charge	\$ 84,893	\$ 60,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000
	<b>\$ 889,345</b>	<b>\$ 885,031</b>	<b>\$ 810,585</b>	<b>\$ 921,313</b>	<b>\$ 936,260</b>	<b>\$ 936,260</b>
<b>Net Surplus (Deficit):</b>	<b>\$ (204,771)</b>	<b>\$ 107,229</b>	<b>\$ 135,675</b>	<b>\$ 24,947</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Opening Surplus (Deficit):</b>	<b>\$ (63,080)</b>	<b>\$ (267,851)</b>	<b>\$ (160,622)</b>	<b>\$ (24,947)</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Closing Surplus (Deficit):</b>	<b>\$ (267,851)</b>	<b>\$ (160,622)</b>	<b>\$ (24,947)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Schedule "A"

**Skeena-Queen Charlotte Regional District  
Five Year Financial Plan  
Exhibit 13: Operating Fund - QCI Recreation Commission**

	2007 Actual	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget
<b>Revenue</b>						
Tax Requisition	\$ 79,735	\$ 90,600	\$ 91,100	\$ 91,600	\$ 92,100	\$ 92,600
Grant in Lieu	\$ 3,409	\$ 3,400	\$ 3,400	\$ 3,400	\$ 3,400	\$ 3,400
	<b>\$ 83,144</b>	<b>\$ 94,000</b>	<b>\$ 94,500</b>	<b>\$ 95,000</b>	<b>\$ 95,500</b>	<b>\$ 96,000</b>
<b>Expenditures</b>						
Rec. Coordinator	\$ 44,204	\$ 46,000	\$ 46,500	\$ 46,500	\$ 47,000	\$ 47,000
Insurance	\$ 99	\$ -	\$ -	\$ -	\$ -	\$ -
Grant Rec. Commission	\$ 32,000	\$ 46,000	\$ 46,000	\$ 46,500	\$ 46,500	\$ 47,000
Administration	\$ 6,780	\$ 2,847	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
	<b>\$ 83,083</b>	<b>\$ 94,847</b>	<b>\$ 94,500</b>	<b>\$ 95,000</b>	<b>\$ 95,500</b>	<b>\$ 96,000</b>
<b>Net Surplus (Deficit):</b>	<b>\$ 61</b>	<b>\$ (847)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Opening Surplus(Deficit):</b>	<b>\$ 786</b>	<b>\$ 847</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Closing Surplus (Deficit):</b>	<b>\$ 847</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



Schedule "A"

**Skeena-Queen Charlotte Regional District  
Five Year Financial Plan  
Exhibit 14: Operating Fund - Haida Gwaii Museum**

	2007 Actual	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget
<b>Revenue</b>						
Tax Requisition	\$ 54,200	58,900	\$ 58,900	\$ 58,900	\$ 58,900	\$ 58,900
Grant in Lieu	\$ 2,239	\$ 2,233	\$ 2,200	\$ 2,200	\$ 2,200	\$ 2,200
	<b>\$ 56,439</b>	<b>\$ 61,133</b>	<b>\$ 61,100</b>	<b>\$ 61,100</b>	<b>\$ 61,100</b>	<b>\$ 61,100</b>
<b>Expenditures</b>						
Grants	\$ 53,700	\$ 61,100	\$ 61,100	\$ 61,100	\$ 61,100	\$ 61,100
Administration	\$ 67	\$ -	\$ -	\$ -	\$ -	\$ -
	<b>\$ 53,767</b>	<b>\$ 61,100</b>	<b>\$ 61,100</b>	<b>\$ 61,100</b>	<b>\$ 61,100</b>	<b>\$ 61,100</b>
<b>Net Surplus (Deficit):</b>	<b>\$ 2,672</b>	<b>\$ 33</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Opening Surplus(Deficit):</b>	<b>\$ (2,705)</b>	<b>\$ (33)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Closing Surplus(Deficit):</b>	<b>\$ (33)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Schedule "A"

**Skeena-Queen Charlotte Regional District**  
**Five Year Financial Plan**  
**Exhibit 15: Operating Fund - Vancouver Island Regional Library**

	2007 Actual	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget
<b>Revenue</b>						
Tax Requisition	\$ 31,189	\$ 32,838	\$ 37,835	\$ 42,284	\$ 47,244	\$ 52,775
Grant in lieu	\$ 887	\$ 870	\$ 850	\$ 850	\$ 850	\$ 850
	<u>\$ 32,076</u>	<u>\$ 33,708</u>	<u>\$ 38,685</u>	<u>\$ 43,134</u>	<u>\$ 48,094</u>	<u>\$ 53,625</u>
<b>Expenditures</b>						
Grant - Regional Library	\$ 31,089	\$ 34,695	\$ 38,685	\$ 43,134	\$ 48,094	\$ 53,625
	<u>\$ 31,089</u>	<u>\$ 34,695</u>	<u>\$ 38,685</u>	<u>\$ 43,134</u>	<u>\$ 48,094</u>	<u>\$ 53,625</u>
Net Surplus (Deficit):	<u>\$ 987</u>	<u>\$ (987)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Opening Surplus (Deficit):	<u>\$ -</u>	<u>\$ 987</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Closing Surplus (Deficit):	<u>\$ 987</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Schedule: "A"

**Skeena-Queen Charlotte Regional District**  
**Five Year Financial Plan**  
**Exhibit 16: Operating Fund - Oona River Local Telephone Service**

	2007 Actual	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget
<b>Revenue</b>						
Tax Requisition	\$ 2,804	\$ 2,604	\$ 3,000	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ 15,588	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 2,804</b>	<b>\$ 2,604</b>	<b>\$ 18,588</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expenditures</b>						
Debt Service	\$ 2,704	\$ 2,704	\$ 18,588	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 2,704</b>	<b>\$ 2,704</b>	<b>\$ 18,588</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Net Surplus (Deficit)</b>	<b>\$ 100</b>	<b>\$ (100)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Opening Surplus (Deficit)</b>	<b>\$ -</b>	<b>\$ 100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Closing Surplus (Deficit)</b>	<b>\$ 100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Schedule 'A'

**Skeena-Queen Charlotte Regional District**  
**Five Year Financial Plan**  
**Exhibit 17: Operating Fund - Sandspit Fire Department**

	2007 Actual	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget
<b>Revenue</b>						
Tax Requisition	\$ 22,200	\$ 21,800	\$ 27,000	\$ 27,000	\$ 27,000	\$ 27,000
Grant-in-lieu	\$ 3,168	\$ 3,075	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
	<b>\$ 25,368</b>	<b>\$ 24,875</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>
<b>Expenditures</b>						
Grant	\$ 22,000	\$ 29,304	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
	<b>\$ 22,000</b>	<b>\$ 29,304</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>
<b>Net Surplus (Deficit);</b>	<b>\$ 3,368</b>	<b>\$ (4,429)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Opening Surplus (Deficit):</b>	<b>\$ 1,061</b>	<b>\$ 4,429</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Closing Surplus (Deficit):</b>	<b>\$ 4,429</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Schedule "A"

**Skeena-Queen Charlotte Regional District**  
**Five Year Financial Plan**  
**Exhibit 18: Operating Fund - Sandspit Water Utility**

	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>
	<b>Actual</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
<b>Revenue</b>						
Parcel Tax	\$ 30,616	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Grant-in-Lieu	\$ 870	\$ 870	\$ 870	\$ 870	\$ 870	\$ 870
Grants	\$ -	\$ 5,000	\$ 35,000	\$ -	\$ -	\$ -
User Fees	\$ 6,586	\$ 19,440	\$ 6,360	\$ 6,360	\$ 6,360	\$ 6,360
	<b>\$ 38,072</b>	<b>\$ 65,310</b>	<b>\$ 82,230</b>	<b>\$ 47,230</b>	<b>\$ 47,230</b>	<b>\$ 47,230</b>
<b>Expenditures</b>						
Grant - Operation	\$ 39,900	\$ 39,900	\$ 39,900	\$ 39,900	\$ 39,900	\$ 39,900
Insurance	\$ 720	\$ 735	\$ 750	\$ 800	\$ 820	\$ 850
Miscellaneous	\$ 396	\$ 250	\$ 280	\$ 230	\$ 210	\$ 180
Surveying	\$ -	\$ 2,000	\$ -	\$ -	\$ -	\$ -
Utilities	\$ 4,760	\$ 4,825	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800
Well Development	\$ -	\$ 5,000	\$ 35,000	\$ -	\$ -	\$ -
Administration	\$ 3,396	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500
	<b>\$ 49,172</b>	<b>\$ 54,210</b>	<b>\$ 82,230</b>	<b>\$ 47,230</b>	<b>\$ 47,230</b>	<b>\$ 47,230</b>
<b>Net Surplus (Deficit):</b>	<b>\$ (11,100)</b>	<b>\$ 11,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Opening Surplus (Deficit):</b>	<b>\$ -</b>	<b>\$ (11,100)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Closing Surplus (Deficit):</b>	<b>\$ (11,100)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Schedule "A"

**Skeena-Queen Charlotte Regional District**  
**Five Year Financial Plan**  
**Exhibit 19: Operating Fund - Dodge Cove Water Utility**

	2007 Actual	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget
<b>Revenue</b>						
Grants	\$ -	\$ 683,600	\$ 16,000	\$ -	\$ -	\$ -
Transfer from Reserve	\$ -	\$ 119,400				
	<u>\$ -</u>	<u>\$ 803,000</u>	<u>\$ 16,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Expenditures</b>						
Construction Supervision	\$ -	\$ 85,000	\$ 5,000	\$ -	\$ -	\$ -
Environmental Assessment	\$ -	\$ 8,000	\$ -	\$ -	\$ -	\$ -
Design	\$ -	\$ 55,000	\$ -	\$ -	\$ -	\$ -
Pumping system	\$ -	\$ 265,000	\$ 10,000	\$ -	\$ -	\$ -
Reservoir	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -
Treatment Plant	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ 84,800	\$ -	\$ -	\$ -	\$ -
Administration	\$ -	\$ 10,000	\$ 1,000	\$ -	\$ -	\$ -
	<u>\$ -</u>	<u>\$ 802,800</u>	<u>\$ 16,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Net Surplus (Deficit):</b>	<u>\$ -</u>	<u>\$ 200</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Opening Surplus (Deficit):</b>	<u>\$ (200)</u>	<u>\$ (200)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Closing Surplus (Deficit):</b>	<u>\$ (200)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Schedule "A"

**Skeena-Queen Charlotte Regional District**  
**Five Year Financial Plan**  
**Exhibit 20: Reserve Funds**

	2007	2008	2009	2010	2011	2012
	Actual	Budget	Budget	Budget	Budget	Budget
<b><u>Revenue</u></b>						
Interest	\$ 13,470	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Transfer from Operating	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<u>\$ 13,470</u>	<u>\$ 10,000</u>	<u>\$ 10,000</u>	<u>\$ 10,000</u>	<u>\$ 10,000</u>	<u>\$ 10,000</u>
<b><u>Expenditures</u></b>						
Transfer to Operating	\$ -	\$ 168,374	\$ 6,800	\$ 6,800	\$ 6,800	\$ 6,800
	<u>\$ -</u>	<u>\$ 168,374</u>	<u>\$ 6,800</u>	<u>\$ 6,800</u>	<u>\$ 6,800</u>	<u>\$ 6,800</u>
<b>Net Surplus (Deficit):</b>	<u>\$ 13,470</u>	<u>\$ (158,374)</u>	<u>\$ 3,200</u>	<u>\$ 3,200</u>	<u>\$ 3,200</u>	<u>\$ 3,200</u>
<b>Opening Surplus (Deficit):</b>	<u>\$ 300,736</u>	<u>\$ 314,206</u>	<u>\$ 155,832</u>	<u>\$ 159,032</u>	<u>\$ 162,232</u>	<u>\$ 165,432</u>
<b>Closing Surplus (Deficit):</b>	<u>\$ 314,206</u>	<u>\$ 155,832</u>	<u>\$ 159,032</u>	<u>\$ 162,232</u>	<u>\$ 165,432</u>	<u>\$ 168,632</u>