

SKEENA-QUEEN CHARLOTTE REGIONAL DISTRICT

BYLAW NO. 524 - 2010

A Bylaw to establish the Five Year Financial Plan for the years 2010 to 2014

The Board of Directors of the Skeena-Queen Charlotte Regional District in open meeting assembled, enacts as follows:

1. Schedule "A" attached hereto and made part of the bylaw is hereby adopted as the Five Year Financial Plan for the Skeena-Queen Charlotte Regional District for the years 2010 to 2014, inclusive.
2. This Bylaw may be cited as the "Five Year Financial Plan Bylaw No. 524 – 2010".

READ A FIRST TIME this 31st day of March, 2010.

READ A SECOND TIME this 31st day of March, 2010.

READ A THIRD TIME this 31st day of March, 2010.

FINALLY CONSIDERED AND ADOPTED THIS 31st day of March, 2010.


Barry Pages
Chair


VICE CHAIR


Helen M. Koning
Acting, CAO

SKEENA-QUEEN CHARLOTTE

REGIONAL DISTRICT

FIVE YEAR FINANCIAL PLAN

2010-2014

SKEENA-QUEEN CHARLOTTE REGIONAL DISTRICT							page1
BYLAW NO. 524-2010 - SCHEDULE "A"							
FINANCIAL PLAN SUMMARY: 2010- 2014							
	2009	2010	2011	2012	2013	2014	
Revenue	Actual	Proposed	Budget	Budget	Budget	Budget	
Deficit/Surplus Carry Forward	(408,495)	(502,275)	(356,240)	(243,732)	(122,938)	-	
Contribution from Reserves	64,635	45,492	-	-	-	-	
Provincial Grant Basic	200,000	209,862	209,862	209,862	209,862	209,862	
Tax Requisition	985,584	1,138,222	1,073,858	1,068,538	1,083,713	1,083,714	
Parcel Tax Sandspit	40,000	30,000	30,000	30,000	30,000	30,000	
Grants in Lieu	51,042	50,775	50,675	50,675	50,675	50,775	
MIMC Transfer	-	24,990	-	-	-	-	
Conditional Grants	422,836	1,617,168	40,000	35,000	35,000	35,000	
Unconditional Grants	-	10,438	-	-	-	-	
Recycling Depot	313,336	324,880	324,815	324,815	324,815	324,815	
Rentals-Office	19,470	14,902	14,902	14,902	14,902	14,902	
Sandspit Water Fees	6,728	46,678	46,678	46,678	46,678	46,678	
Islands Waste Management	721,243	827,707	830,492	833,348	836,278	836,278	
Interest Eamed	22,678	15,000	12,500	12,500	12,500	12,500	
Admin. Charges	89,959	190,513	115,436	116,436	117,436	117,436	
Miscellaneous	35,213	7,250	7,750	8,250	8,500	8,500	
Contribution from Landfill Closure Reserve	-	400,000	-	-	-	-	
Communiy Contributions	20,000	40,000	-	-	-	-	
Municipal Debt Payments	1,361,743	1,461,892	1,461,892	1,461,892	1,461,892	1,461,892	
TOTAL	3,945,968	5,953,493	3,862,620	3,969,163	4,109,313	4,232,352	
Expenditures							
General Govt - Exhibit 1	571,001	691,816	595,750	591,300	600,800	600,800	
Electoral Areas-Exhibit 2	171,270	184,610	172,550	170,050	171,600	171,600	
Debt Services - Exhibit 3	1,361,743	1,461,892	1,461,892	1,461,892	1,461,892	1,461,892	
Planning - Exhibit 4	66,812	97,233	44,500	42,000	42,000	42,000	
Economic Development - Exhibit 5	121,837	35,063	35,000	35,000	35,000	35,000	
Regional Waste Man. - Exhibit 6	641	14,826	5,000	200	200	200	
Mainland Recreation - Exhibit 7	4,000	4,185	4,000	4,000	4,000	4,000	
P.R. Regional Archives - Exhibit 8	70,909	64,504	71,100	71,100	71,100	71,100	
North Pacific Cannery- Exhibit 9	81,020	84,000	84,000	84,000	84,000	84,000	
Regional Recycling - Exhibit 10	528,174	506,832	491,561	491,561	491,561	491,561	
Isl. Waste Management - Exhibit 11	869,053	859,024	847,024	847,024	853,186	976,124	
QCI Rec. Commission-Exhibit 12	97,879	95,358	95,397	95,397	95,397	95,397	
Haida Gwaii/QCI Museum-Exhibit 13	62,700	51,469	52,700	52,700	52,700	52,700	
Van. Isl. Regional Library-Exhibit 14	33,080	32,350	35,000	35,000	35,000	35,000	
Oona River Telephone-Exhibit 15	2,704	4,120	3,826	3,825	3,825	3,826	
Sandspit Fire - Exhibit 16	24,923	25,191	25,075	25,075	25,075	25,075	
Sandspit Water - Exhibit 17	66,614	62,273	76,978	76,978	76,978	77,078	
Dodge Cover Water - Exhibit 18	65,708	729,092	-	-	-	-	
Feasibility Study - Exhibit 19	-	5,000	5,000	5,000	5,000	5,000	
Sandspit Hall-Exhibit 20	47,040	512,960	-	-	-	-	
Landfill Closure-Exhibit 22	-	787,935	-	-	-	-	
Oona River Hall-Exhibit 19	201,136	-	-	-	-	-	
Transfer to Surplus & Reserves	-	-	-	-	-	-	
Deficit	(502,275)	(356,240)	(243,732)	(122,938)	-	-	
TOTAL	3,945,968	5,953,493	3,862,620	3,969,163	4,109,313	4,232,352	

Skeena-Queen Charlotte Regional District
Five Year Financial Plan
Exhibit 1: Administration

	2009 Actual	2010 Proposed	2011 Budget	2012 Budget	2013 Budget	2014 Budget
Revenue						
Tax Requisition	\$ 207,450	\$ 368,182	\$ 303,245	\$ 302,795	\$ 311,295	\$ 311,295
Provincial Operating Grant	\$ 120,000	\$ 125,917	\$ 125,917	\$ 125,917	\$ 125,917	\$ 125,917
Grant in lieu	\$ 17,848	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000
Conditional Grants	\$ -	\$ 5,000	\$ 5,000			
UBCM Tourism	\$ 13,409	\$ 1,193				
Building Charges	\$ 19,470	\$ 14,902	\$ 14,902	\$ 14,902	\$ 14,902	\$ 14,902
Interest	\$ 22,678	\$ 15,000	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500
Miscellaneous	\$ 570.5	\$ 750	\$ 750	\$ 750	\$ 750	\$ 750
Admin. Charges	\$ 89,959	\$ 190,513	\$ 115,436	\$ 116,436	\$ 117,436	\$ 117,436
	\$ 491,384	\$ 739,457	\$ 595,750	\$ 591,300	\$ 600,800	\$ 600,800
Expenditures						
Directors' Remuneration	\$ 80,904	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
Directors' Travel	\$ 9,835	\$ 10,750	\$ 16,000	\$ 16,000	\$ 16,500	\$ 16,500
Director Other	\$ 3,361	\$ -	\$ 1,450	\$ 1,500	\$ 2,000	\$ 2,000
Staff Wages & Benefits	\$ 294,615	\$ 432,973	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
Staff Travel	\$ 8,461	\$ 8,500	\$ 9,000	\$ 9,000	\$ 9,500	\$ 9,500
Staff Training	\$ 2,944	\$ 8,000	\$ 9,000	\$ 9,000	\$ 9,500	\$ 9,500
Memberships	\$ 1,571	\$ 2,850	\$ 3,000	\$ 3,000	\$ 3,500	\$ 3,500
Staff Recruitment	\$ 13,353	\$ -	\$ -	\$ -	\$ -	\$ -
Staff Settlement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Employee Benefit Reserve	\$ 2,000	\$ 1,000	\$ 2,000	\$ 2,000	\$ 2,500	\$ 2,500
Advertising	\$ 2,288	\$ 2,000	\$ 2,500	\$ 2,500	\$ 3,000	\$ 3,000
Audit	\$ 11,900	\$ 12,500	\$ 14,000	\$ 14,000	\$ 14,500	\$ 14,500
Bank Charges	\$ 1,827	\$ 2,100	\$ 2,500	\$ 2,500	\$ 3,000	\$ 3,000
Communications	\$ 10,149	\$ 11,000	\$ 12,500	\$ 12,500	\$ 13,000	\$ 13,000
Treaty Advisory Committee	\$ -	\$ 5,000				
Website design	\$ -	\$ 1,193	\$ 5,000			
Computer	\$ 20,555	\$ 12,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Computer Software	\$ -	\$ 8,500	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Copier	\$ 3,014	\$ 3,250	\$ 3,500	\$ 3,500	\$ 4,000	\$ 4,000
Grants	\$ 20,409	\$ 4,900	\$ 12,500	\$ 12,500	\$ 13,000	\$ 13,000
Insurance	\$ 9,466	\$ 9,500	\$ 10,000	\$ 10,000	\$ 10,500	\$ 10,500
Legal Services	\$ 1,987	\$ 5,000	\$ 6,000	\$ 6,000	\$ 6,500	\$ 6,500
Office Maintenance	\$ 7,276	\$ 7,500	\$ 9,000	\$ 9,000	\$ 9,500	\$ 9,500
Miscellaneous	\$ 6,701	\$ 4,000	\$ 4,500	\$ 4,500	\$ 5,000	\$ 5,000
Postage	\$ 3,260	\$ 3,500	\$ 4,000	\$ 4,000	\$ 4,500	\$ 4,500
Rent	\$ 43,800	\$ 43,800	\$ 43,800	\$ 43,800	\$ 43,800	\$ 43,800
Supplies	\$ 4,915	\$ 5,000	\$ 5,500	\$ 6,000	\$ 6,500	\$ 6,500
Utilities	\$ 6,413	\$ 7,000	\$ 7,500	\$ 7,500	\$ 8,000	\$ 8,000
Contingency	\$ -	\$ -	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500
	\$ 571,001	\$ 691,816	\$ 595,750	\$ 591,300	\$ 600,800	\$ 600,800
Net Surplus (Deficit):	\$ (79,617)	\$ 47,641	\$ -	\$ -	\$ -	\$ -
Opening Surplus (Deficit):	\$ 31,976	\$ (47,641)	\$ 0	\$ 0	\$ 0	\$ 0
Closing Surplus (Deficit):	\$ (47,641)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Tax Requisition						
	2009	2010	Variance			
City of Pr. Rupert	\$ 154,422	\$ 265,820	\$ 111,398			
District of Port Edward	\$ 7,134	\$ 12,344	\$ 5,210			
Village of Masset	\$ 7,941	\$ 13,547	\$ 5,606			
Village of Port Clements	\$ 3,209	\$ 6,412	\$ 3,203			
Village of Queen Charlotte	\$ 9,015	\$ 17,450	\$ 8,435			
Area A	\$ 5,754	\$ 9,994	\$ 4,240			
Area C	\$ 2,268	\$ 4,055	\$ 1,787			
Area D	\$ 10,972	\$ 25,376	\$ 14,404			
Area E	\$ 6,735	\$ 13,185	\$ 6,450			
	\$ 207,450	\$ 368,182	\$ 160,732			
Grants						
UBCM Tourism	\$ 13,409	\$ -	\$ (13,409)			
Transition House	\$ 2,400	\$ 2,400	\$ -			
Soccer League	\$ 250	\$ -	\$ (250)			
Udderfest	\$ 500	\$ -	\$ (500)			
Winterfest	\$ 350	\$ -	\$ (350)			
C2C Forum	\$ 2,500	\$ 2,500	\$ -			
ANBT	\$ 500	\$ -	\$ (500)			
Other	\$ 91	\$ -	\$ (91)			
	\$ 20,000	\$ 4,900	\$ (15,100)			

Schedule "A"

Skeena-Queen Charlotte Regional District
Five Year Financial Plan
Exhibit 2: Electoral Area

<u>Revenue</u>	2009	2010	2011	2012	2013	2014
	Actual	Proposed	Budget	Budget	Budget	Budget
Tax Requisition	87,000	\$ 101,365	\$ 86,605	\$ 84,105	\$ 85,655	\$ 85,655
Provincial Grant	80,000	\$ 83,945	\$ 83,945	\$ 83,945	\$ 83,945	\$ 83,945
Grant in lieu	1,848	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
NDI Grant	7,500	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous	-	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	176,348	\$ 187,310	\$ 172,550	\$ 170,050	\$ 171,600	\$ 171,600

<u>Expenditures</u>						
Directors' Remuneration	61,827	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000
Director's Travel	24,516	\$ 20,000	\$ 20,000	\$ 21,500	\$ 21,500	\$ 21,500
Director Other	2,994	\$ -	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500
Memberships	1,822	\$ 1,900	\$ 2,000	\$ 2,000	\$ 2,500	\$ 2,500
Public Meetings	-	\$ -	\$ -	\$ -	\$ -	\$ -
Elections	3,339	\$ -	\$ 4,000	\$ -	\$ -	\$ -
Staff	19,295	\$ -	\$ -	\$ -	\$ -	\$ -
Staff Travel	1,315	\$ -	\$ -	\$ -	\$ -	\$ -
Staff Conference	236	\$ -	\$ -	\$ -	\$ -	\$ -
MIMC Administration Grant	35,000	\$ 30,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
Legal	-	\$ 5,000	\$ 6,000	\$ 6,000	\$ 6,500	\$ 6,500
Sandspit Hall Insurance	1,513	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Oona River Hall Insurance	-	\$ 550	\$ 600	\$ 600	\$ 650	\$ 650
Pr. Rupert Library Grant	3,900	\$ 4,000	\$ 4,250	\$ 4,250	\$ 4,250	\$ 4,250
Office Supplies	48	\$ -	\$ -	\$ -	\$ -	\$ -
Grant	-	\$ 660	\$ 700	\$ 700	\$ 700	\$ 700
Miscellaneous	8,360	\$ 2,500	\$ 3,000	\$ 3,000	\$ 3,500	\$ 3,500
Contingency	-	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500
Administration	7,105	\$ 53,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
TOTAL	171,270	\$ 184,610	\$ 172,550	\$ 170,050	\$ 171,600	\$ 171,600

Net Surplus (Deficit):	5,079	2,700	-	-	-	-
Opening Surplus (Deficit):	(7,778)	(2,700)	\$ 0	\$ 0	\$ 0	\$ 0
Closing Surplus (Deficit):	(2,700)	0	\$ 0	\$ 0	\$ 0	\$ 0

<u>Tax Requisition</u>	2009	2010	Variance
Area A	\$ 18,337	\$ 21,871	\$ 3,534
Area C	\$ 7,227	\$ 8,614	\$ 1,387
Area D	\$ 34,970	\$ 46,645	\$ 11,675
Area E	\$ 26,466	\$ 24,235	\$ (2,231)
	\$ 87,000	\$ 101,365	\$ 14,365

Skeena-Queen Charlotte Regional District
Five Year Financial Plan
Exhibit 3: Municipal Debt Service

<u>Revenue</u>	2009	2010	2011	2012	2013	2014
	Actual	Proposed	Budget	Budget	Budget	Budget
City of Prince Rupert	879,565	\$ 899,359	\$ 899,359	\$ 899,359	\$ 899,359	\$ 899,359
Village of Masset	417,782	\$ 430,744	\$ 430,744	\$ 430,744	\$ 430,744	\$ 430,744
District of Port Edward	64,395	\$ 64,395	\$ 64,395	\$ 64,395	\$ 64,395	\$ 64,395
Village of Queen Charlotte	-	\$ 67,394	\$ 67,394	\$ 67,394	\$ 67,394	\$ 67,394
TOTAL	1,361,743	\$ 1,461,892	\$ 1,461,892	\$ 1,461,892	\$ 1,461,892	\$ 1,461,892
<u>Expenditures</u>						
Principal	806,784	\$ 868,907	\$ 868,907	\$ 868,907	\$ 868,907	\$ 868,907
Interest	554,959	\$ 592,985	\$ 592,985	\$ 592,985	\$ 592,985	\$ 592,985
TOTAL	1,361,743	\$ 1,461,892	\$ 1,461,892	\$ 1,461,892	\$ 1,461,892	\$ 1,461,892
Net Surplus (Deficit):	\$ -	\$ (0)	\$ (0)	\$ (0)	\$ (0)	\$ (0)

Skeena-Queen Charlotte Regional District
Five Year Financial Plan
Exhibit 4: Planning

Revenue	2009	2010	2011	2012	2013	2014
	Actual	Proposed	Budget	Budget	Budget	Budget
Tax Requisition	\$ 45,400	\$ 43,008	\$ 43,600	\$ 41,100	\$ 41,100	\$ 41,100
Grant-in-Lieu	\$ 900	\$ 900	\$ 900	\$ 900	\$ 900	\$ 900
Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Gas Tax Area D	\$ 9,443	\$ 16,185	\$ -	\$ -	\$ -	\$ -
Emergency Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NCPIMC	\$ 6,602	\$ 10,438	\$ -	\$ -	\$ -	\$ -
Planning Studies	\$ 13,342	\$ -	\$ -	\$ -	\$ -	\$ -
Trail Studies	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -
Tsunami	\$ 4,819	\$ 5,295	\$ -	\$ -	\$ -	\$ -
Active Communities	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -
Service Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 85,507	\$ 85,826	\$ 44,500	\$ 42,000	\$ 42,000	\$ 42,000
Expenditure						
GIAPC Grant	\$ 14,000		\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500
MIAPC Grant	\$ -					
Area "D" OCP	\$ 9,443	\$ 30,000	\$ 2,500			
Emergency Planning	\$ -	\$ 7,500	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
North Coast PIMC	\$ 6,602	\$ 10,438	\$ -	\$ -	\$ -	\$ -
Planning Studies	\$ 14,527	\$ 5,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Trail Study	\$ 7,470	\$ 15,000	\$ -	\$ -	\$ -	\$ -
Active Communities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Oona River Water/Sewer	\$ 3,410	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ 200	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
Tsunami Preparation	\$ 4,819	\$ 5,295	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Administration	\$ 6,340	\$ 24,000	\$ 8,500	\$ 8,500	\$ 8,500	\$ 8,500
TOTAL	\$ 66,812	\$ 97,233	\$ 44,500	\$ 42,000	\$ 42,000	\$ 42,000
Net Surplus (Deficit):	\$ 18,695	(11,407)	-	-	-	-
Opening Surplus (Deficit):	\$ (7,288)	\$ 11,407	0	0	0	0
Closing Surplus (Deficit):	\$ 11,407	0	0	0	0	0
Tax Requisition						
	2009	2010	Variance			
Area A	\$ 10,153	\$ 8,170	\$ (1,983)			
Area C	\$ 4,001	\$ 3,315	\$ (686)			
Area D	\$ 19,361	\$ 20,745	\$ 1,384			
Area E	\$ 11,885	\$ 10,778	\$ (1,107)			
	\$ 45,400	\$ 43,008	\$ (2,392)			

Skeena-Queen Charlotte Regional District
Five Year Financial Plan
Exhibit 5: Economic Development

Revenue	2009	2010	2011	2012	2013	2014
	Actual	Proposed	Budget	Budget	Budget	Budget
Tax Requisition	17,500	(10,844)				
Coast Sust. Grant	93,070	\$ -	\$ -	\$ -	\$ -	\$ -
NDI Grant	17,500	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
	128,070	\$ 24,156	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
Expenditures						
Misty Isles Grant	6,656	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500
Moresby Camp	91,343	\$ -	\$ -	\$ -	\$ -	\$ -
Grants Other	4,000	-	-	-	-	-
Staff	18,214	-	-	-	-	-
Staff Travel	1,592	-	-	-	-	-
Misc	32	-	-	-	-	-
Contingency	-	63	-	-	-	-
PRPE Ec Dev Commission	-	17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500
	121,837	\$ 35,063	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
Net Surplus (Deficit):	6,233	\$ (10,907)	\$ -	\$ -	\$ -	\$ -
Opening Surplus (Deficit):	4,674	10,907	(0)	(0)	(0)	(0)
Closing Surplus (Deficit):	10,907	(0)	(0)	(0)	(0)	(0)
Tax Requisition						
	2009	2010	Variance			
Area D	\$ 10,844	\$ (10,844)	\$ (21,688)			
Area E	\$ 6,656		\$ (6,656)			
	\$ 17,500	\$ (10,844)	\$ (28,344)			

Skeena-Queen Charlotte Regional District
Five Year Financial Plan
Exhibit 6: Regional Waste Management

	2009	2010	2011	2012	2013	2014
<u>Revenue</u>	Actual	Proposed	Budget	Budget	Budget	Budget
Tax Requisition	\$ -	\$ -	\$ 5,000	\$ 200	\$ 200	\$ 200
Grant in lieu	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 5,000</u>	<u>\$ 200</u>	<u>\$ 200</u>	<u>\$ 200</u>
<u>Expenditures</u>						
Meetings	\$ 47	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200
Contingency	\$ -	\$ 11,126	\$ 4,800	\$ -	\$ -	\$ -
Community Cleanup	\$ 594	\$ 3,500	\$ -	\$ -	\$ -	\$ -
	<u>\$ 641</u>	<u>\$ 14,826</u>	<u>\$ 5,000</u>	<u>\$ 200</u>	<u>\$ 200</u>	<u>\$ 200</u>
Net Surplus(Deficit):	<u>\$ (641)</u>	<u>\$ (14,826)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Opening Surplus(Deficit):	<u>\$ 15,467</u>	<u>\$ 14,826</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Closing Surplus(Deficit):	<u>\$ 14,826</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**Skeena-Queen Charlotte Regional District
Five Year Financial Plan
Exhibit 7: Mainland Recreation**

	2009 Actual	2010 Proposed	2011 Budget	2012 Budget	2013 Budget	2014 Budget
Revenue						
Tax Requisition	\$ -	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
Grant In Lieu	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000

Expenditures						
Grants	\$ 4,000					
Contingency	\$ -	\$ 185	\$ -	\$ -	\$ -	\$ -
Dodge Cove Hall	\$ -	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Oona River Hall	\$ -	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
	\$ 4,000	\$ 4,185	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
Net Surplus (Deficit)	\$ (4,000)	\$ (185)	\$ -	\$ -	\$ -	\$ -
Opening Surplus(Deficit):	\$ 4,185	\$ 185	\$ -	\$ -	\$ -	\$ -
Closing Surplus (Deficit):	\$ 185	\$ -	\$ -	\$ -	\$ -	\$ -

Dodge Cove Hall Committee

Tax Requisition	2009	2010	Variance
Area A		\$ 2,000	\$ 2,000
Area C		\$ 2,000	\$ 2,000
	\$ -	\$ 4,000	\$ 4,000

Skeena-Queen Charlotte Regional District
Five Year Financial Plan
Exhibit 8: Prince Rupert Regional Archives

	2009 Actual	2010 Proposed	2011 Budget	2012 Budget	2013 Budget	2014 Budget
Revenue						
Tax Requisition	\$ 66,300	\$ 59,704	\$ 66,300	\$ 66,300	\$ 66,300	\$ 66,300
Grant in lieu	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800
	<u>\$ 71,100</u>	<u>\$ 64,504</u>	<u>\$ 71,100</u>	<u>\$ 71,100</u>	<u>\$ 71,100</u>	<u>\$ 71,100</u>
Expenditures						
Grant Operating	\$ 70,909	\$ 64,504	\$ 71,100	\$ 71,100	\$ 71,100	\$ 71,100
Grants Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<u>\$ 70,909</u>	<u>\$ 64,504</u>	<u>\$ 71,100</u>	<u>\$ 71,100</u>	<u>\$ 71,100</u>	<u>\$ 71,100</u>
Net Surplus (Deficit):	191	-	-	-	-	-
Opening Surplus (Deficit):	\$ (191)	\$ -	\$ -	\$ -	\$ -	\$ -
Closing Surplus(Deficit):	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Tax Requisition	2009	2010	Variance
City of Pr. Rupert	\$ 60,374	\$ 54,311	\$ (6,063)
District of Port Edward	\$ 2,789	\$ 2,522	\$ (267)
Area A	\$ 2,250	\$ 2,042	\$ (208)
Area C	\$ 887	\$ 829	\$ (58)
	<u>\$ 66,300</u>	<u>\$ 59,704</u>	<u>\$ (6,596)</u>

Skeena-Queen Charlotte Regional District
Five Year Financial Plan
Exhibit 9: North Pacific Cannery

	2009 Actual	2010 Proposed	2011 Budget	2012 Budget	2013 Budget	2014 Budget
Revenue						
Tax Requisition	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
Grant in lieu	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
	\$ 84,000	\$ 84,000	\$ 84,000	\$ 84,000	\$ 84,000	\$ 84,000
Expenditure						
Grant-Operations	\$ 81,020	\$ 84,000	\$ 84,000	\$ 84,000	\$ 84,000	\$ 84,000
Grant-Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 81,020	\$ 84,000	\$ 84,000	\$ 84,000	\$ 84,000	\$ 84,000
Net Surplus(Deficit):	\$ 2,980	\$ -	\$ -	\$ -	\$ -	\$ -
Opening Surplus(Deficit):	\$ (2,980)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Closing Surplus(Deficit):	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

Tax Requisition	2009	2010	Variance
City of Pr. Rupert	\$ 32,000	\$ 32,000	\$ -
District of Port Edward	\$ 32,000	\$ 32,000	\$ -
Area A	\$ 11,477	\$ 11,382	\$ 95
Area C	\$ 4,523	\$ 4,618	\$ (95)
	\$ 80,000	\$ 80,000	\$ -

Skeena-Queen Charlotte Regional District
Five Year Financial Plan
Exhibit 10: Regional Recycling

	2009	2010	2011	2012	2013	2014
	Actual	Proposed	Budget	Budget	Budget	Budget
Revenue						
Tax Requisition	\$ 167,000	\$ 158,335	\$ 154,746	\$ 154,746	\$ 154,745	\$ 154,746
Grant in Lieu	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000
Insurance Claim	\$ 12,591	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ 7,746	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Processing Fees	\$ 138,092	\$ 141,500	\$ 141,500	\$ 141,500	\$ 141,500	\$ 141,500
Rentals	\$ 20,960	\$ 22,000	\$ 22,000	\$ 22,000	\$ 22,000	\$ 22,000
Sale of Materials	\$ 97,162	\$ 103,115	\$ 103,050	\$ 103,050	\$ 103,050	\$ 103,050
User Fees	\$ 57,122	\$ 58,265	\$ 58,265	\$ 58,265	\$ 58,265	\$ 58,265
Transfer from Reserve	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 507,672	\$ 495,215	\$ 491,561	\$ 491,561	\$ 491,560	\$ 491,561
Expenditure						
Staff Wages & Benefits	\$ 317,960	\$ 317,003	\$ 288,297	\$ 288,297	\$ 288,297	\$ 288,297
Staff Memberships	\$ 290	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300
Staff Training	\$ 230	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
Staff Travel	\$ 5,373	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Computer	\$ 1,774	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
Communications	\$ 4,543	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635	\$ 4,635
Depot Capital	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
Office Maintenance	\$ 267	\$ -	\$ 500	\$ 500	\$ 500	\$ 500
Depot Maintenance	\$ 16,626	\$ 2,392	\$ 6,392	\$ 6,392	\$ 6,392	\$ 6,392
Depot Operation	\$ 22,503	\$ 23,625	\$ 23,625	\$ 23,625	\$ 23,625	\$ 23,625
Depot Utilities	\$ 14,723	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Debt Payment - Building	\$ 29,817	\$ 29,817	\$ 29,817	\$ 29,817	\$ 29,817	\$ 29,817
Disposal Charges- Batteries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment Maintenance	\$ 15,894	\$ 16,295	\$ 16,295	\$ 16,295	\$ 16,295	\$ 16,295
Freight	\$ 30,595	\$ 33,500	\$ 33,500	\$ 33,500	\$ 33,500	\$ 33,500
Insurance	\$ 7,924	\$ 8,165	\$ 8,165	\$ 8,165	\$ 8,165	\$ 8,165
ISWAC Purchases	\$ 2,133	\$ 1,950	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ 13,190	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
Promotion	\$ 941	\$ 975	\$ 975	\$ 975	\$ 975	\$ 975
Equip Reserve	\$ -	\$ 1,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Capital Reserve	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Supplies	\$ 4,048	\$ 4,175	\$ 4,175	\$ 4,175	\$ 4,175	\$ 4,175
Tipping Fees	\$ 4,366	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500
Contingency	\$ -	\$ -	\$ 1,885	\$ 1,885	\$ 1,885	\$ 1,885
Administration	\$ 34,978	\$ 32,000	\$ 32,000	\$ 32,000	\$ 32,000	\$ 32,000
	\$ 528,174	\$ 506,832	\$ 491,561	\$ 491,561	\$ 491,561	\$ 491,561
Net Surplus (Deficit):	\$ (20,502)	\$ (11,617)	\$ -	\$ -	\$ -	\$ -
Opening Surplus (Deficit):	\$ 32,119	\$ 11,617	\$ -	\$ -	\$ -	\$ -
Closing Surplus (Deficit):	\$ 11,617	\$ 0	\$ -	\$ -	\$ -	\$ -
Tax Requisition						
	2009	2010	Variance			
City of Pr. Rupert	\$ 152,074	\$ 144,034	\$ (8,040)			
District of Port Edward	\$ 7,026	\$ 6,689	\$ (337)			
Area A	\$ 5,667	\$ 5,415	\$ (252)			
Area C	\$ 2,233	\$ 2,197	\$ (36)			
	\$ 167,000	\$ 158,335				

** The wage is reflective of cutting the days down to 7.5 and reducing Sat to 4 hours

** Reduce a full time Employee to a Part Time Employee

Skeena-Queen Charlotte Regional District
Five Year Financial Plan
Exhibit 11: Islands Waste Management

	2009 Actual	2010 Proposed	2011 Budget	2012 Budget	2013 Budget	2014 Budget
Revenue						
Tax Requisition	\$ 108,500	\$ 130,500	\$ 123,240	\$ 128,170	\$ 133,296	\$ 133,296
Grant in Lieu	\$ 3,800	\$ 3,800	\$ 3,800	\$ 3,800	\$ 3,800	\$ 3,800
Grants	\$ 22,700	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ 14,305	\$ 1,500	\$ 2,000	\$ 2,500	\$ 2,750	\$ 2,750
Old Masset Band	\$ 73,920	\$ 99,223	\$ 100,011	\$ 100,831	\$ 101,683	\$ 101,683
Recycling	\$ 11,846	\$ 25,000	\$ 26,000	\$ 27,000	\$ 28,000	\$ 28,000
Skidegate Band	\$ 93,450	\$ 125,446	\$ 126,443	\$ 127,479	\$ 128,557	\$ 128,557
Tipping Fees	\$ 71,303	\$ 83,950	\$ 83,950	\$ 83,950	\$ 83,950	\$ 83,950
User Fees	\$ 470,724	\$ 494,088	\$ 494,088	\$ 494,088	\$ 494,088	\$ 494,088
Transfer from Reserve	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 870,548	\$ 963,507	\$ 959,532	\$ 967,818	\$ 976,124	\$ 976,124
Expenditures						
Staff Travel	\$ 12,820	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
Staff Training	\$ -	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Billing Charges	\$ 13,907	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000
Computer	\$ 917	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
Communications	\$ 3,095	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
Collection Charges	\$ 165,024	\$ 181,872	\$ 181,872	\$ 181,872	\$ 181,872	\$ 181,872
Committee Meetings	\$ 111	\$ -	\$ -	\$ -	\$ -	\$ -
ISWAC Truck	\$ 11,537	\$ -	\$ -	\$ -	\$ -	\$ -
Consulting	\$ 20,443	\$ 23,000	\$ 23,000	\$ 23,000	\$ 23,000	\$ 23,000
Debt Payment	\$ 21,333	\$ 21,333	\$ 21,333	\$ 21,333	\$ 21,333	\$ 21,333
Hardship Relief	\$ 7,985	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500
Haulage - Operations	\$ 44,392	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
- Bin Replacement	\$ 9,388	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000
- Equipment Lease	\$ 22,506	\$ 18,755	\$ 18,755	\$ 18,755	\$ 18,755	\$ 18,755
- Staff	\$ 69,418	\$ 70,469	\$ 70,469	\$ 70,469	\$ 70,469	\$ 70,469
Landfill - Closure	\$ 57,657	\$ 56,444	\$ 56,444	\$ 56,444	\$ 56,444	\$ 56,444
Landfill - JOP-Cleanup	\$ 22,826	\$ -	\$ -	\$ -	\$ -	\$ -
- Equipment Maint.	\$ 6,881	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
- Equipment Rental/Lease	\$ 49,466	\$ 40,932	\$ 40,932	\$ 40,932	\$ 40,932	\$ 40,932
- Insurance	\$ 1,729	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800
- Site Maintenance	\$ 31,586	\$ 23,000	\$ 23,000	\$ 23,000	\$ 23,000	\$ 23,000
- Staff	\$ 68,019	\$ 86,400	\$ 86,400	\$ 86,400	\$ 86,400	\$ 86,400
- Utilities	\$ 1,292	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500
Miscellaneous	\$ 13,188	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Promotion	\$ 724	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
Recycling - Operations	\$ 43,925	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000
- Bin Maintenance	\$ -	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
- Equipment Lease	\$ 7,054	\$ 1,763	\$ 1,763	\$ 1,763	\$ 1,763	\$ 1,763
- Equipment	\$ 1,487	\$ -	\$ -	\$ -	\$ -	\$ -
- Insurance	\$ 1,528	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
- Bin Haulage	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
- Promotion	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
- Staff	\$ 73,845	\$ 112,256	\$ 112,256	\$ 112,256	\$ 112,256	\$ 112,256
- Utilities	\$ -	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000
- Trailer Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Equipment Replacement	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Supplies	\$ 2,830	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500
Transfer Stations - Operations	\$ 38,026	\$ 19,000	\$ 19,000	\$ 19,000	\$ 19,000	\$ 19,000
Bad Debts	\$ 859	\$ -	\$ -	\$ -	\$ -	\$ -
Admin. Charge	\$ 38,257	\$ 47,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
Reserve	\$ -	\$ -	\$ -	\$ -	\$ 6,162	\$ 129,100
	\$ 869,053	\$ 859,024	\$ 847,024	\$ 847,024	\$ 853,186	\$ 976,124
Funds Available to Apply to Deficit:	\$ 1,495	\$ 104,483	\$ 112,508	\$ 120,794	\$ 122,938	\$ -
Opening Years (Deficit):	\$ (462,217)	\$ (460,723)	\$ (356,240)	\$ (243,732)	\$ (122,938)	\$ 0
Previous Years (Deficit):	\$ (460,723)	\$ (356,240)	\$ (243,732)	\$ (122,938)	\$ 0	\$ 0
Tax Requisition						
	2009	2010	Variance			
Village of Masset	\$ 22,750	\$ 24,040	\$ 1,290			
Village of Port Clements	\$ 9,192	\$ 10,936	\$ 1,744			
Village of Queen Charlotte	\$ 25,827	\$ 29,760	\$ 3,933			
Area D	\$ 31,435	\$ 43,278	\$ 11,843			
Area E	\$ 19,296	\$ 22,486	\$ 3,190			
	\$ 108,500	\$ 130,500	\$ 22,000			

Skeena-Queen Charlotte Regional District
Five Year Financial Plan
Exhibit 12: QCI Recreation Commission

	2009 Actual	2010 Proposed	2011 Budget	2012 Budget	2013 Budget	2014 Budget
Revenue						
Tax Requisition	\$ 90,600	\$ 91,497	\$ 91,997	\$ 91,997	\$ 91,997	\$ 91,997
Grant in Lieu	\$ 3,400	\$ 3,400	\$ 3,400	\$ 3,400	\$ 3,400	\$ 3,400
	\$ 94,000	\$ 94,897	\$ 95,397	\$ 95,397	\$ 95,397	\$ 95,397
Expenditures						
Rec. Coordinator	\$ 49,693	\$ 49,697	\$ 49,697	\$ 49,697	\$ 49,697	\$ 49,697
Grant Rec. Commission	\$ 46,000	\$ 43,000	\$ 43,000	\$ 43,000	\$ 43,000	\$ 43,000
Contingency						
Administration	\$ 2,186	\$ 2,661	\$ 2,700	\$ 2,700	\$ 2,700	\$ 2,700
	\$ 97,879	\$ 95,358	\$ 95,397	\$ 95,397	\$ 95,397	\$ 95,397
Net Surplus (Deficit):	\$ (3,879)	\$ (461)	\$ -	\$ -	\$ -	\$ -
Opening Surplus(Deficit):	\$ 4,340	\$ 461	\$ 0	\$ 0	\$ 0	\$ 0
Closing Surplus (Deficit):	\$ 461	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

Tax Requisition	2009	2010	Variance
Village of Masset	\$ 18,997	\$ 16,856	\$ (2,141)
Village of Port Clements	\$ 7,676	\$ 7,667	\$ (9)
Village of Queen Charlotte	\$ 21,566	\$ 20,865	\$ (701)
Area D	\$ 26,249	\$ 30,343	\$ 4,094
Area E	\$ 16,112	\$ 15,765	\$ (347)
	\$ 90,600	\$ 91,497	\$ 897

Skeena-Queen Charlotte Regional District
Five Year Financial Plan
Exhibit 13: Haida Gwaii Museum

	2009 Actual	2010 Proposed	2011 Budget	2012 Budget	2013 Budget	2014 Budget
Revenue						
Tax Requisition	\$ 58,900	\$ 50,300	\$ 50,300	\$ 50,300	\$ 50,300	\$ 50,300
Grant in Lieu	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400
	\$ 61,300	\$ 52,700	\$ 52,700	\$ 52,700	\$ 52,700	\$ 52,700
Expenditures						
Grants	\$ 62,700	\$ 51,469	\$ 51,469	\$ 51,469	\$ 51,469	\$ 51,469
Contingency	\$ -	\$ -	\$ 1,231	\$ 1,231	\$ 1,231	\$ 1,231
	\$ 62,700	\$ 51,469	\$ 52,700	\$ 52,700	\$ 52,700	\$ 52,700
Net Surplus (Deficit):	\$ (1,400)	\$ 1,231	\$ -	\$ -	\$ -	\$ -
Opening Surplus(Deficit):	\$ 169	\$ (1,231)	\$ -	\$ -	\$ -	\$ -
Closing Surplus(Deficit):	\$ (1,231)	\$ -	\$ -	\$ -	\$ -	\$ -

Tax Requisition	2009	2010	Variance
Village of Masset	\$ 12,350	\$ 9,266	\$ (3,084)
Village of Port Clements	\$ 4,990	\$ 4,215	\$ (775)
Village of Queen Charlotte	\$ 14,020	\$ 11,471	\$ (2,549)
Area D	\$ 17,065	\$ 16,681	\$ (384)
Area E	\$ 10,475	\$ 8,667	\$ (1,808)
	\$ 58,900	\$ 50,300	\$ 8,600
Grants			
Haida Gwaii	\$ 40,000	\$ 30,000	\$ (10,000)
Dixon Entrance	\$ 8,500	\$ 8,500	\$ -
Port Clements Historical	\$ 8,500	\$ 8,500	\$ -
QCI Arts Council	\$ 3,500	\$ 3,500	\$ -
Delkatla Nature Centre	\$ 969	\$ 969	\$ -
	\$ 61,469	\$ 51,469	\$ (10,000)

**Skeena-Queen Charlotte Regional District
Five Year Financial Plan
Exhibit 14: Vancouver Island Regional Library**

	2009 Actual	2010 Proposed	2011 Budget	2012 Budget	2013 Budget	2014 Budget
Revenue						
Tax Requisition	\$ 31,934	\$ 31,350	\$ 34,000	\$ 34,000	\$ 34,000	\$ 34,000
Grant in lieu	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
	\$ 32,934	\$ 32,350	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
Expenditures						
Grant - Regional Library	33080	\$ 32,350	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
	\$ 33,080	\$ 32,350	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
Net Surplus (Deficit):	\$ (146)	\$ -	\$ -	\$ -	\$ -	\$ -
Opening Surplus (Deficit):	\$ 146	\$ -	\$ -	\$ -	\$ -	\$ -
Closing Surplus (Deficit):	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Tax Requisition	2009	2010	Variance
Area D	\$ 19,788	\$ 20,631	\$ 843
Area E	\$ 12,146	\$ 10,719	\$ (1,427)
	\$ 31,934	\$ 31,350	\$ (584)

Skeena-Queen Charlotte Regional District
Five Year Financial Plan
Exhibit 15: Oona River Local Telephone Service

	2009 Actual	2010 Proposed	2011 Budget	2012 Budget	2013 Budget	2014 Budget
Revenue						
Tax Requisition	\$ 3,000	\$ 3,825	\$ 3,825	\$ 3,825	\$ 3,825	\$ 3,825
Community Contribution	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 3,000	\$ 3,825	\$ 3,825	\$ 3,825	\$ 3,825	\$ 3,825

Expenditures						
Debt Service	\$ 2,704	\$ 945	\$ 945	\$ 945	\$ 945	\$ 945
Debt Repayment	\$ -	\$ 2,880	\$ 2,880	\$ 2,880	\$ 2,880	\$ 2,880
Contingency	\$ -	\$ 295	\$ 1	\$ -	\$ -	\$ 1
TOTAL	\$ 2,704	\$ 4,120	\$ 3,826	\$ 3,825	\$ 3,825	\$ 3,826

Net Surplus (Deficit)	296	(295)	(1)	0	0	(1)
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Opening Surplus (Deficit)	(1)	295	0	(0)	(0)	0
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Closing Surplus (Deficit)	295	0	(0)	(0)	0	(0)
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Tax Requisition	2009	2010	Variance
Area C	\$ 3,000	\$ 3,825	\$ 825

Skeena-Queen Charlotte Regional District
Five Year Financial Plan
Exhibit 16: Sandspit Fire Department

	2009 Actual	2010 Proposed	2011 Budget	2012 Budget	2013 Budget	2014 Budget
Revenue						
Tax Requisition	\$ 22,000	\$ 22,000	\$ 22,000	\$ 22,000	\$ 22,000	\$ 22,000
Grant-in-lieu	\$ 3,175	\$ 3,075	\$ 3,075	\$ 3,075	\$ 3,075	\$ 3,075
	\$ 25,175	\$ 25,075	\$ 25,075	\$ 25,075	\$ 25,075	\$ 25,075
Expenditures						
Grant	\$ 24,789	\$ 24,789	\$ 24,789	\$ 24,789	\$ 24,789	\$ 24,789
Contingency	\$ -					
Administration		\$ 252	\$ 136	\$ 136	\$ 136	\$ 136
Permit	\$ 134	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150
	\$ 24,923	\$ 25,191	\$ 25,075	\$ 25,075	\$ 25,075	\$ 25,075
Net Surplus (Deficit):	\$ 252	\$ (116)	\$ -	\$ -	\$ -	\$ -
Opening Surplus (Deficit):	\$ (136)	\$ 116	\$ 0	\$ 0	\$ 0	\$ 0
Closing Surplus (Deficit):	\$ 116	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

Skeena-Queen Charlotte Regional District
Five Year Financial Plan
Exhibit 17: Sandspit Water Utility

Revenue	2009	2010	2011	2012	2013	2014
	Actual	Proposed	Budget	Budget	Budget	Budget
MIMC Transfer	\$ -	\$ 24,990	\$ -	\$ -	\$ -	\$ -
Parcel Tax	\$ 40,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Grant-in-Lieu	\$ 870	\$ 400	\$ 300	\$ 300	\$ 300	\$ 400
Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
User Fees	\$ 6,728	\$ 46,678	\$ 46,678	\$ 46,678	\$ 46,678	\$ 46,678
	\$ 47,598	\$ 102,068	\$ 76,978	\$ 76,978	\$ 76,978	\$ 77,078
Expenditures						
Grant - Operation	\$ 39,900	\$ 40,698	\$ 43,000	\$ 43,353	\$ 44,228	\$ 45,053
Engineer	\$ 15,697	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Legal	\$ 3,551	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
Insurance	\$ 817	\$ 825	\$ 850	\$ 850	\$ 850	\$ 850
Miscellaneous	\$ -	\$ 250	\$ 300	\$ 350	\$ 350	\$ 350
Permits	\$ 150	\$ 150	\$ 225	\$ 225	\$ 225	\$ 225
Training	\$ -	\$ 750	\$ -	\$ -	\$ 750	\$ -
Surveying	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Utilities	\$ 4,621	\$ 5,000	\$ 5,500	\$ 6,000	\$ 6,000	\$ 6,000
Administration	\$ 1,093	\$ 9,600	\$ 12,100	\$ 13,100	\$ 14,100	\$ 14,100
Contribution to Reserve	\$ -	\$ -	\$ 9,003	\$ 7,100	\$ 4,475	\$ 4,500
Bad Debts	\$ 786	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 66,614	\$ 62,273	\$ 76,978	\$ 76,978	\$ 76,978	\$ 77,078
Net Surplus (Deficit):	\$ (19,017)	\$ 39,795	\$ -	\$ -	\$ 0	\$ 0
Opening Surplus (Deficit):	\$ (20,778)	\$ (39,795)	\$ 0	\$ 0	\$ 0	\$ 0
Closing Surplus (Deficit):	\$ (39,795)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

Skeena-Queen Charlotte Regional District
Five Year Financial Plan
Exhibit 18: Dodge Cove Water Utility Upgrade

	2009	2010	2011	2012	2013	2014
	Actual	Proposed	Budget	Budget	Budget	Budget
Revenue						
Grants						
Municipal Rural Infrastructure Fund	\$ -	\$ 533,332	\$ -	\$ -	\$ -	\$ -
Transfer from Reserve	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Gas Tax	\$ -	\$ 150,268	\$ -	\$ -	\$ -	\$ -
	\$ 1,274	\$ 683,600	\$ -	\$ -	\$ -	\$ -
Transfer from Reserve	\$ 64,635	\$ 45,492	\$ -	\$ -	\$ -	\$ -
	\$ 65,908	\$ 729,092	\$ -	\$ -	\$ -	\$ -
Expenditures						
Construction Supervision	\$ -	\$ 85,000	\$ -	\$ -	\$ -	\$ -
Environmental Assessment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Engineering	\$ 36,880	\$ -	\$ -	\$ -	\$ -	\$ -
Design	\$ -	\$ 18,120	\$ -	\$ -	\$ -	\$ -
Mapping	\$ 3,790	\$ -	\$ -	\$ -	\$ -	\$ -
Pilot Project	\$ 25,038	\$ -	\$ -	\$ -	\$ -	\$ -
Pumping system	\$ -	\$ 265,000	\$ -	\$ -	\$ -	\$ -
Reservoir	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -
Treatment Plant	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -
Training	\$ -	\$ 1,500	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ 54,472	\$ -	\$ -	\$ -	\$ -
Administration	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -
	\$ 65,708	\$ 729,092	\$ -	\$ -	\$ -	\$ -
Net Surplus (Deficit):	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -
Opening Surplus (Deficit):	\$ (200)	\$ -	\$ -	\$ -	\$ -	\$ -
Closing Surplus (Deficit):	\$ (0)	\$ -	\$ -	\$ -	\$ -	\$ -

Skeena-Queen Charlotte Regional District
Five Year Financial Plan
Exhibit 20: Sandspit Community Hall Upgrade

	2009	2010	2011	2012	2013	2014
	Actual	Budget	Budget	Budget	Budget	Budget
Revenue						
Grants						
Towns for Tomorrow	\$ 47,040	\$ 352,960	\$ -	\$ -	\$ -	\$ -
Coast Sust.Trust	\$ -	\$ 70,000	\$ -	\$ -	\$ -	\$ -
NDIT	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -
Gas Tax	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MIMC Contribution	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -
	\$ 47,040	\$ 512,960	\$ -	\$ -	\$ -	\$ -
Expenditures						
Building Renovation	\$ -	\$ 440,000	\$ -	\$ -	\$ -	\$ -
Assessment Report	\$ -	\$ 3,000	\$ -	\$ -	\$ -	\$ -
Feasibility Estimate	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -
Design	\$ 37,040	\$ -	\$ -	\$ -	\$ -	\$ -
Onsite Inspection	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ 54,960	\$ -	\$ -	\$ -	\$ -
	\$ 47,040	\$ 512,960	\$ -	\$ -	\$ -	\$ -
Net Surplus (Deficit);	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Skeena-Queen Charlotte Regional District
Five Year Financial Plan
Exhibit 22: Queen Charlotte Islands Landfill Closure

	2009	2010	2011	2012	2013	2014
	Actual	Budget	Budget	Budget	Budget	Budget
Revenue						
Reserve Contribution	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -
Gas Tax Electoral Area D	\$ -	\$ 118,912	\$ -	\$ -	\$ -	\$ -
Gas Tax Funds -Municipalities	\$ -	\$ 69,023	\$ -	\$ -	\$ -	\$ -
Gwaii Trust - funding	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ 787,935	\$ -	\$ -	\$ -	\$ -
Expenditures						
Engineering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Project Initiation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Field Work	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Tender Call	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Completion	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Engineering	\$ -	\$ 102,263	\$ -	\$ -	\$ -	\$ -
Closure Construction	\$ -	\$ 596,237	\$ -	\$ -	\$ -	\$ -
Administration	\$ -	\$ 12,000	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ 77,435	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ 787,935	\$ -	\$ -	\$ -	\$ -
Net Surplus (Deficit):	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Opening Surplus (Deficit):	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Closing Surplus (Deficit):	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Skeena-Queen Charlotte Regional District
Five Year Financial Plan
Exhibit 23: Reserve Funds

	2009 Actual	2010 Proposed	2011 Budget	2012 Budget	2013 Budget	2014 Budget
Revenue						
Interest	\$ 15,258	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000
	\$ 15,258	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000
Expenditures						
Transfer to Equipt Purch./Proj.						
Dodge Cove Water Utility Upgrade	\$ 64,635	\$ 45,492	\$ -	\$ -	\$ -	\$ -
	\$ 64,635	\$ 45,492	\$ -	\$ -	\$ -	\$ -
Net Surplus (Deficit):	\$ (49,376)	\$ (37,492)	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000
Opening Surplus (Deficit):	\$ 249,351	\$ 199,975	\$ 162,483	\$ 170,483	\$ 178,483	\$ 186,483
Closing Surplus (Deficit):	\$ 199,975	\$ 162,483	\$ 170,483	\$ 178,483	\$ 186,483	\$ 194,483
Represented by:						
Waste Management	\$ 108,193	\$ 114,599	\$ 6,406			
Dodge Cove Water Utility	\$ 112,742	\$ 55,222	\$ (57,520)			
Sandspit Water Utility	\$ 28,416	\$ 30,154	\$ 1,738			
	\$ 249,351	\$ 199,975	\$ (49,376)			