NORTH COAST REGIONAL DISTRICT FINANCIAL STATEMENTS DECEMBER 31, 2020



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DECEMBER 31, 2020

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INDEPENDENT AUDITOR'S REPORT

To the Directors

North Coast Regional District

Opinion

We have audited the financial statements of the North Coast Regional District, which comprise the statement of financial position as at December 31, 2020 and the statements of financial activities, changes in net financial assets, cash flows and schedules for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the North Coast Regional District as at December 31, 2020 and the results of its operations and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. We are independent of the Regional District in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgement and maintain professional skepticism throughout the audit.

Responsibilities of Management and Board of Directors for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal controls as management determines are necessary to enable the preparation of financial statements that are free of material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Regional District's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless conditions exist that do not allow for the going concern basis to be used.

The Board is responsible for overseeing the Regional District's financial reporting process.

Prince Rupert, BC May 28, 2021 PRINCE RUPERT : SMITHERS : TERRACE

NORTH COAST REGIONAL DISTRICT STATEMENT OF FINANCIAL POSITION **DECEMBER 31** STATEMENT A

	017(1EMEI(17)	
	202	
FINANCIAL ACCETO		\$
FINANCIAL ASSETS	0.504.50	4 0 700 070
Cash and investments (note 2)	8,524,58	, ,
Trade and other receivables (note 3)	335,26	•
MFA deposit (note 4)	346,09	,
Due from Municipalities	12,871,90	<u>13,845,155</u>
	22,077,84	7 21,235,712
LIABILITIES		
Accounts payable and accruals (note 5)	348,70	7 409,668
Landfill closure costs accrual (note 6)	429,09	363,218
Deferred revenue (note 7)	3,009,98	3 2,459,239
MFA debt reserve (note 4)	346,09	3 337,893
MFA loan for Regional District (note 8)	500,00	0 3,921
Debentures issued for Municipalities (no	ote 9)12,871,90	5 13,845,155
	17,505,78	1 17,419,094
NET FINANCIAL ASSETS	4,572,06	6 3,816,618
NON- FINANCIAL ASSETS		
Physical assets (schedule 5 and note 1)) 2,754,25	5 2,840,850
Prepaid expenses	30,58	, ,
	2,784,83	8 2,887,791
		2,001,191
REGIONAL DISTRICT POSITION (not	e 11)	4 6,704,409

APPROVED BY THE BOARD

Chair Treasurer



NORTH COAST REGIONAL DISTRICT STATEMENT OF FINANCIAL ACTIVITIES YEAR ENDED DECEMBER 31 STATEMENT B

	Unaudited Budget 2020 \$	Actual 2020 \$	Actual 2019 \$
REVENUE			
Sales, fees and other	1,644,890	1,753,573	1,760,280
Taxation	1,835,125	1,835,128	1,725,244
Municipal debt payments	1,236,595	1,236,595	1,253,515
Provincial, federal and other grants	3,955,378	931,609	1,961,417
Grants in lieu	96,990	146,413	151,259
	8,768,978	5,903,318	6,851,715
EXPENDITURE General Government Municipal debt payments Protective Services Environmental Services Planning and Development Recreation and Cultural Services Utility Services Projects	2,408,130 1,236,595 328,440 2,010,910 171,720 609,170 217,220 10,790	1,119,867 1,236,595 99,468 1,967,657 72,180 621,869 128,965 4,222 5,250,823	1,181,018 1,253,515 80,595 1,920,858 80,764 552,332 135,074 8,500
REVENUE OVER EXPENDITURE	1,776,003	652,495	1,639,059
OPENING REGIONAL DISTRICT POSITION	6,704,409	6,704,409	5,065,350
CLOSING REGIONAL DISTRICT POSITION	8,480,412	7,356,904	6,704,409



NORTH COAST REGIONAL DISTRICT STATEMENT OF CASH FLOWS YEAR ENDED DECEMBER 31 STATEMENT C

	2020 \$	2019 \$
OPERATING ACTIVITIES	Ψ	Ψ
Revenue over expenditure	652,495	1,639,059
Loss on disposal of physical asset	3,670	-
Amortization	152,055	146,946
Landfill closure costs accrual	65,875	27,978
Accounts payables and accruals	- 60,961	41,174
Trade and other receivables	- 21,279	32,123
Deferred revenue	550,744	470,446
Prepaid expenses	16,358	_ 37,081
	1,358,957	2,320,645
FINANCING ACTIVITIES		
Loan proceeds	500,000	-
Loan repayments	- 3,921	- 8,817
	496,079	- 8,817
INVESTING ACTIVITIES		
Purchase of physical assets	- 75,630	-
Proceeds on disposal of physical asset	6,500	<u>-</u>
	- 69,130	_
CHANGE IN CASH	1,785,906	2,311,828
OPENING CASH AND INVESTMENTS	6,738,678	4,426,850
CLOSING CASH AND INVESTMENTS	8,524,584	6,738,678



NORTH COAST REGIONAL DISTRICT STATEMENT OF CHANGES IN NET FINANCIAL ASSETS YEAR ENDED DECEMBER 31 STATEMENT D

	2020 \$	2019 \$
Revenue over expenditure Amortization Purchase of physical assets Disposal of physical asset Prepaid expenses	652,495 152,055 - 75,630 10,170 16,358	1,639,059 146,946 - - - 37,081
Increase in net financial assets	755,448	1,748,924
Opening net financial assets	3,816,618	2,067,694
Closing net financial assets	4,572,066	3,816,618



NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2020

1. SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation

The Regional District has adopted the reporting format from the recommendations of the Public Sector Accounting Board.

The Regional District maintains the following funds that are combined in the financial statements:

- Operating fund reports the general activities of the Regional District.
- Capital fund reports the physical assets of the Regional District together with the related financing.
- Reserve fund reports the activities of the funds established by bylaw for specific purposes.

Revenue recognition

Taxation revenues are recognized when requisitioned from the Province of British Columbia and member Municipalities. Sale of services and user fee revenues are recognized when the service or product is provided by the Regional District. Grant revenues are recognized when the commitments are met.

Revenues received in advance of expenses that will be incurred in a later period are deferred or transferred to the appropriate reserves until they are matched against those expenses.

Financial instruments

The Regional District measures financial assets and liabilities at market value at the date of acquisition except for those investments quoted in an active market, which are reported at market value.

It is management's opinion that the Regional District's financial instruments are not exposed to significant interest rate, liquidity, market or other price risks.



NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2020

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

Physical assets

Physical assets are recorded at cost and are amortized using the straight-line method as follows:

Buildings 40 years
Automotive 10 years
Equipment 10, 15 and 20 years
Infrastructure 40 years

Equity in Physical Assets

Equity in Physical Assets reports the accumulated funded historical cost of physical assets less accumulated amortization.

Use of estimates

The preparation of financial statements in accordance with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the amounts reported. Actual results could differ from those estimates. Adjustments, if any, will be reflected in operations in the period of settlement.

Segmented information

A segment is defined as a distinguishable activity or group of activities of a government for which it is appropriate to separately report financial information to achieve the objectives of the standard. The Regional District has provided definitions of the Regional District's segments in Note 12. A detailed summary of the 2020 revenues and expenditures can be found in Schedule 7, with 2019 comparative information in Schedule 8.

2. CASH AND INVESTMENTS

Cash and investments is comprised of cash on hand, cash on deposit at financial institutions, short-term investments in fixed income funds and investments held in the Municipal Finance Authority of British Columbia investment funds.

	2020	2019
Cash Investments	\$ 1,701,466 6,823,118	\$ 811,857 5,926,821
	\$ 8,524,584	\$ 6,738,678



NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2020

3. TRADE AND OTHER RECEIVABLES

	2020	2019
Provincial and federal governments	\$ 139,449	\$ 102,515
Regional and local governments	99,554	117,178
Trade receivables and other	96,262	94,293
	\$ 335,265	\$ 313,986

4. MFA DEPOSIT AND DEBT RESERVE

A condition of MFA borrowings stipulates that a portion of the debenture proceeds be withheld as a security deposit and a debt reserve fund.

5. ACCOUNTS PAYABLE AND ACCRUALS

	2020	2019
Payroll and benefits payable	\$ 215,041	\$ 208,156
Trade payables and other	77,801	150,310
Regional and local governments	44,362	40,013
Provincial and federal governments	11,503	11,189
	\$ 348,707	\$ 409,668

6. LANDFILL CLOSURE COSTS ACCRUAL

The Regional District is responsible for closing a landfill on Haida Gwaii in accordance with Ministry of Environment regulations. Management has prepared its estimates using a provisional phased closure plan.

	2020	2019
Opening balance Annual provision	\$ 363,218 65,875	\$ 335,240 27,978
	\$ 429,093	\$ 363,218



NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2020

7. DEFERRED REVENUE

	2020	2019
Gas tax	\$ 2,606,460	\$ 2,397,001
COVID-19 Safe Restart Grant	274,830	-
Other	128,693	62,238
	\$ 3,009,983	\$ 2,459,239

Gas Tax is a component of the federal government's "Investing in Canada Program" which allocates a portion of gas tax revenues to local governments to address infrastructure deficits. Interest income has been allocated to gas tax and reserve funds based on the relative equity.

The "COVID-19 Safe Restart Grants for Local Governments" was provided by the Province of British Columbia to support the NCRD as it deals with increased operating costs and lower revenue due to COVID-19. The funds must be fully allocated to services by December 31, 2021 and the NCRD must continue to annually report on the use of this grant money until the funds are drawn down (see Schedule 6).

8. MFA LOAN FOR REGIONAL DISTRICT

The loan with the Municipal Finance Authority will be repaid in accordance with approved bylaws and agreements.

FUNCTION	ISSUE	LOAN AUTHORIZATION BYLAW	MATURITY DATE	INTEREST RATE	(ORIGINAL VALUE	2020	2019
Regional Recycling Depot	152	626	Oct, 2040	0.91%	\$	500,000	\$ 500,000	\$ -

Principal repayments are \$21,096 per annum.



NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2020

9. DEBENTURES ISSUED FOR MUNICIPALITIES

When a member municipality within the Regional District wishes to issue debenture debt through the Municipal Finance Authority of BC (MFA), the borrowing is done through the Regional District.

The Regional District is therefore responsible for repayment of the debt to MFA. When payments (principal and interest) are made on this debt, the Regional District pays MFA and is reimbursed by the municipality.

The Regional District reports the outstanding debt borrowed on behalf of the member municipalities as both a financial asset and financial liability. Municipal debt payments are shown as revenue and offsetting expenditure.

AREA ISS	AUTHO	OAN ORIZATION YLAW	MATURITY DATE	INTEREST RATE	ORIGINA VALU		2019
Village of Que	een Charlotte						
10	06 23	3-2008	Oct, 2029	2.25%	\$ 900,00	00 \$ 492,394	\$ 537,132
City of Prince	Rupert						
12	27 :	3333	Apr, 2034	3.30%	7,000,00	0 5,440,772	5,726,773
9	94 :	3201	Oct, 2025	0.91%	7,000,00	0 1,127,556	1,330,714
7	⁷ 5 :	3061	Dec, 2021	1.75%	700,00	0 53,495	104,443
				_	14,700,00	0 6,621,823	7,161,930
District of Por	rt Edward			_	, ,	, ,	, ,
12	26	513	Sep, 2028	3.85%	1,500,00	908,326	1,003,113
Village of Ma	sset						
10	03	578	Oct, 2032	2.65%	1,250,00	0 799,001	845,208
9	99	578	Oct, 2031	1.75%	4,750,00	0 2,663,683	2,853,596
					6,000,00	0 3,462,684	3,698,804
Vancouver Is	land Regional L	ibrary		_		, ,	<u> </u>
	•	615	Apr, 2038	3.15%	1,500,00	1,386,678	1,444,176
Total				_	\$24,600,00	0 \$12,871,905	\$13,845,155
							



NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2020

10. PENSION INFORMATION

The Regional District and its employees contribute to the Municipal Pension Plan (the Plan), a jointly-trusteed pension plan. The board of trustees, representing plan members and employers, is responsible for administering the Plan, including investment of assets and administration of benefits. The Plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31, 2019, the Plan had about 213,000 active members and approximately 106,000 retired members. Active members include approximately 41,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent actuarial valuation for the Plan as at December 31, 2018, indicated a \$2,866 million funding surplus for basic pension benefits on a going concern basis.

The Regional District paid \$109,257 (2019 - \$99,000) for employer contributions to the plan in fiscal 2020.

The next valuation will be as at December 31, 2021, with results available in 2022.

Employers participating in the Plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the Plan records accrued liabilities and accrued assets for the Plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to the individual employers participating in the plan.

11. REGIONAL DISTRICT POSITION

	2020	2019
Reserve Funds (Schedule 2) Northern Capital and Planning Grant	\$ 1,010,557	\$ 935,222
Reserve Funds (Schedule 3)	2,253,591	1,723,098
Equity in Physical Assets (Schedule 4)	2,754,255	2,836,929
Statement of Surplus (Schedule 1)	1,338,501	1,209,160
	\$ 7,356,904	\$ 6,704,409



NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2020

12. SEGMENTED INFORMATION

The North Coast Regional District is a partnership of four electoral areas and five municipalities that provide local government services to approximately 20,000 residents living on the North Coast of British Columbia and Haida Gwaii.

The Regional District administers services ranging from solid waste management and recycling to land use planning, water supply and public safety. As a requirement of the Local Government Act, separate financial records must be kept for each service providing detailed allocation of assets and liabilities, revenues and expenses, information concerning reserve funds and other pertinent financial details. For each reported segment, revenues and expenditures represent amounts that are directly attributable to the segment and also amounts that are allocated on a reasonable basis.

Segmentation has been determined on a functional basis with consideration to service delivery and department accountabilities. The following is a description of the types of services included in each of the main service segments of the Regional District's financial statement. A detailed summary of the 2020 revenue and expenses can be found in Schedule 7, with 2019 comparative information in Schedule 8.

General Government

General government is comprised of member municipality and electoral area governance, general administration which includes legislative services, finance, and human resources, community services and grants in aid.

Municipal Debt Payments

Municipal debt payments provides for debenture interest and principal repayment on debt taken out by member municipalities.

Protective Services

Protective services includes volunteer fire departments and emergency programs.

Environmental Services

Environmental services includes regional solid waste management and regional recycling programs.

Planning and Development

Planning and development includes regional land use planning and economic development services.



NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2020

12. SEGMENTED INFORMATION (continued)

Recreation and Cultural Services

Recreation and cultural services includes recreation facilities and programs, community halls and contributions towards libraries, archives and the North Pacific Cannery.

Utility Services

Utility services includes regional water services.

Projects

Projects includes feasibility studies.

13. COMPARATIVE INFORMATION

Certain comparative figures have been reclassified to conform to the current year's presentation.



NORTH COAST REGIONAL DISTRICT STATEMENT OF SURPLUS YEAR ENDED DECEMBER 31 SCHEDULE 1

	2020 \$	2019 \$
General Government	673,795	535,439
Protective Services	101,147	133,154
Environmental Services	132,945	149,921
Planning and Development	177,201	129,150
Recreation and Cultural Services	136,366	149,164
Utility Services	100,417	95,135
Projects	16,630	17,197_
	1,338,501_	1,209,160



NORTH COAST REGIONAL DISTRICT STATEMENT OF RESERVE FUNDS YEAR ENDED DECEMBER 31 SCHEDULE 2

	2020 \$	2019 \$
Opening balance	935,222	645,489
Transfer from Operating Fund	52,520	272,540
Interest	22,815	17,193
Closing balance	1,010,557	935,222
Represented by the following reserve funds		
Bylaw 486 Sandspit Water Bylaw 561 Electoral Area Administration Bylaw 562 Elections Bylaw 563 Emergency Programming Area A and C Bylaw 564 Emergency Programming Area D Bylaw 565 Emergency Programming Area E Bylaw 566 General Administration Bylaw 567 Feasibility Studies Bylaw 568 Regional Recycling Bylaw 569 Island Solid Waste Bylaw 571 Rural Land Use Planning Bylaw 602 Haida Gwaii Recreation Bylaw 661 Tlell Fire Services	105,570 42,883 10,657 18,000 20,000 23,577 92,916 39,212 318,307 127,198 204,269 4,089 3,879	103,056 41,862 5,200 - 6,420 90,704 33,397 237,513 241,633 175,000 87 350
	1,010,557	935,222



NORTH COAST REGIONAL DISTRICT STATEMENT OF NORTHERN CAPITAL AND PLANNING GRANT RESERVE FUNDS YEAR ENDED DECEMBER 31 SCHEDULE 3

	2020 \$	2019 \$
Opening balance	1,723,098	-
Contributions	439,000	1,712,000
Transfers from (to) Operating Fund	42,133	- 11,556
Interest	49,360	22,654
Closing balance	2,253,591	1,723,098
Represented by the following reserve funds		
Bylaw 637 - General Administration Bylaw 638 - Electoral Area Administration Bylaw 639 - Sandspit Fire Service Bylaw 640 - Emergency Program Areas A and C Bylaw 641 - Emergency Program Area D Bylaw 642 - Emergency Program Area E Bylaw 643 - Island Solid Waste Bylaw 644 - Regional Recycling Bylaw 645 - Rural Land Use Planning Bylaw 647 - Haida Gwaii Recreation Bylaw 648 - Sandspit Community Hall Bylaw 649 - Sandspit Water Bylaw 655 - Area E Parks and Recreation Service Bylaw 657 - Area D Parks and Recreation Service Bylaw 658 - Mainland Recreation Area A Bylaw 659 - Mainland Recreation Area C Bylaw 660 - Regional Solid Waste	7,177 363,677 36,446 88,040 169,394 31,132 347,819 274,653 18,626 49,189 108,590 139,096 218,809 111,712 154,577 14,241 56,502 63,911	7,007 304,213 20,018 40,035 137,870 20,018 240,210 212,185 30,026 40,035 80,070 100,087 187,664 65,332 125,810 11,076 55,156 46,286
	2,253,591	1,723,098



NORTH COAST REGIONAL DISTRICT STATEMENT OF CHANGES IN EQUITY IN PHYSICAL ASSETS YEAR ENDED DECEMBER 31 SCHEDULE 4

	2020 \$	2019 \$
Opening balance	2,836,929	2,975,058
Increase (decrease) in equity		
Purchase of physical assets Disposal of physical asset Amortization Loan repayments	75,630 - 10,170 - 152,055 3,921	- - - 146,946 8,817
	- 82,674	138,129
Closing balance	2,754,255	2,836,929





NORTH COAST REGIONAL DISTRICT STATEMENT OF PHYSICAL ASSETS YEAR ENDED DECEMBER 31 SCHEDULE 5

		COST	ST		٩	ACCUMULATED AMORTIZATION	AMORTIZATIO	7	NET B	NET BOOK VALUE
	Opening Balance \$	Additions \$	Disposals \$	Closing Balance \$	Opening Balance \$	Annual Amortization \$	Disposals \$	Closing Balance \$	Total 2020 \$	Total 2019 \$
Land	279,748	•	ı	279,748	ı	1	•	•	279,748	279,748
Buildings	1,556,043	ı	ı	1,556,043	495,241	38,901	ı	534,142	1,021,901	1,060,802
Automotive	255,231	47,768	- 46,701	256,298	162,526	27,662	- 36,531	153,657	102,641	92,705
Equipment	690,759	27,862	ı	628,621	382,387	39,753		422,140	206,481	218,372
Infrastructure	1,829,571	'	'	1,829,571	640,348	45,739	'	686,087	1,143,484	1,189,223
I	4,521,352	75,630	- 46,701	4,550,281	1,680,502	152,055	- 36,531	1,796,026	2,754,255	2,840,850

NORTH COAST REGIONAL DISTRICT STATEMENT OF COVID-19 SAFE RESTART GRANT YEAR ENDED DECEMBER 31 SCHEDULE 6

	2020 \$	2019 \$
Opening balance	-	-
Contributions	390,000	-
Transfers from (to) Operating Fund	- 115,170	
Deferred Revenue remaining	274,830	-





NORTH COAST REGIONAL DISTRICT STATEMENT OF FINANCIAL ACTIVITIES YEAR ENDED DECEMBER 31, 2020 SCHEDULE 7 - SEGMENTED INFORMATION

	General Government	Municipal Debt Payments	Protective Services	Environmental Services	Planning and Development	Recreation and Cultural Services	Utility Services	Projects	2020 Total
REVENUE									
Sales, fees and other Taxation Municipal debt payments Provincial, federal and other grants Grants in lieu	392,174 589,891 - 295,796 47,837	1,236,595	14,970 82,560 200,963 6,180	1,271,140 472,431 - 283,225 37,234	6,215 94,570 - 32,138 5,177	13,315 539,476 - 92,957 48,975	51,511 51,250 - 26,530 739	4,248 4,950 - - 271	1,753,573 1,835,128 1,236,595 931,609 146,413
	1,325,698	1,236,595	304,673	2,064,030	138,100	694,723	130,030	9,469	5,903,318
EXPENDITURE									
Salaries and wages Amortization Director expenses Municipal debt payments Other	603,991 854 221,351 293,671	1,236,595	36 2,786 - 96,646	921,332 82,229 - - 964,096	352	83,739 20,447 - 517,683	45,739 - - 83,226	4,222	1,609,450 152,055 221,351 1,236,595 2,031,372
	1,119,867	1,236,595	99,468	1,967,657	72,180	621,869	128,965	4,222	5,250,823
REVENUE OVER EXPENDITURE	205,831	ı	205,205	96,373	65,920	72,854	1,065	5,247	652,495
OPENING REGIONAL DISTRICT POSITION	981,863	1	423,192	4,165,797	334,177	588,590	161,062	49,728	6,704,409
CLOSING REGIONAL DISTRICT POSITION	1,187,694	1	628,397	4,262,170	400,097	661,444	162,127	54,975	7,356,904



NORTH COAST REGIONAL DISTRICT STATEMENT OF FINANCIAL ACTIVITIES YEAR ENDED DECEMBER 31, 2019 SCHEDULE 8 - SEGMENTED INFORMATION

	General Government	Municipal Debt Payments	Protective Services	Environmental Services	Planning and Development	Recreation and Cultural Services	Utility Services	Projects	2019 Total
REVENUE									
Sales, fees and other Taxation Municipal debt payments Provincial, federal and other grants Grants in lieu	416,010 574,221 505,532 53,344 1,549,107	1,253,515	6,403 81,820 - 294,325 7,013 389,561	1,283,112 419,524 - 498,246 37,222 2,238,104	226 92,270 5,440 5,103	5,273 502,578 502,578 499,374 47,582 1,054,807	48,518 50,000 100,000 728	738 4,831 - 8,500 267 - 14,336	1,760,280 1,725,244 1,253,515 1,961,417 151,259 6,851,715
EXPENDITURE									
Salaries and wages Amortization Director expenses Municipal debt payments Other	568,752 854 259,588 351,824	1,253,515	1,066	890,031 79,906 124 - 950,797	80,764	75,796 20,447 - - 456,089	69 45,739 - 89,266	9,500	1,535,714 146,946 259,712 1,253,515 2,016,769
	1,181,018	1,253,515	80,595	1,920,858	80,764	552,332	135,074	8,500	5,212,656
REVENUE OVER EXPENDITURE	368,089	ı	308,966	317,246	72,275	502,475	64,172	5,836	1,639,059
OPENING REGIONAL DISTRICT POSITION	613,774	1	114,226	3,848,551	261,902	86,115	96,890	43,892	5,065,350
CLOSING REGIONAL DISTRICT POSITION	981,863		423,192	4,165,797	334,177	588,590	161,062	49,728	6,704,409