

#### Bylaw No. 631, 2019

A bylaw to adopt the Five-Year	Financial Plan for the	Years 2019 to 2023
--------------------------------	------------------------	--------------------

The Board of the North Coast Regional District, in open meeting assembled, enacts as follows:

- 1. Schedule "A" attached hereto and made part of this bylaw is hereby adopted as the Five-Year Financial Plan for the North Coast Regional District for the years 2019-2023, inclusive.
- 2. This Bylaw shall be cited as the "North Coast Regional District Five-Year Financial Plan Years 2019-2023 Bylaw No. 631, 2019".

Read a first time this

22nd day of March, 2019

Read a second time this

22<sup>nd</sup> day of March, 2019

Read a third time this

22nd day of March, 2019

**Adopted** this

22nd day of March, 2019

Chair

Corporate Officer

I hereby certify that this is a true copy of the North Coast Regional District Bylaw No. 631, 2019.

### North Coast Regional District Financial Plan for 2019 - 2023 General Government Administration

	2019	2020	2021	2022	2023
Revenue					1
Property Taxes	450,000	450,000	450,000	450,000	450,000
Provincial Basic Grant	120,000	120,000	120,000	120,000	120,000
Conditional Grant	13,000	13,000	13,000	13,000	13,000
Unconditional Grant	30,000	30,000	30,000	30,000	30,000
Sales of Services	· <u>-</u>	_	· <del>-</del>	· <del>-</del>	, <u>-</u>
Sales of Materials	_	-	-	-	-
Investments	8,600	8,600	8,600	8,600	8,600
Other	· <u>-</u>	, <u> </u>	´-	, <u> </u>	, <u> </u>
Transfer from Other Services	361,240	361,240	361,240	361,240	361,240
Use of Prior Year Surplus	125,965	158,747	194,444	230,636	266,947
Total Revenue	1,108,805	1,141,587	1,177,284	1,213,476	1,249,787
Expenditures					
Program Expenditures	1,108,805	1,141,587	1,177,284	1,213,476	1,249,787
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	_	-
Transfer to Reserves		_	_	-	
Total Operating Expenditures	1,108,805	1,141,587	1,177,284	1,213,476	1,249,787

# North Coast Regional District Financial Plan for 2019 - 2023 Mainland Recycling

	2019	2020	2021	2022	2023
Revenue					
Property Taxes	249,524	249,524	249,524	249,524	249,524
Provincial Basic Grant	-	-	-	-	_
Conditional Grant	1,298,475	-		-	-
Debt proceeds	500,000	_	page .	_	-
Unconditional Grant	25,000	25,000	25,000	25,000	25,000
Sales of Services	62,950	62,950	62,950	62,950	62,950
Sales of Materials	333,000	333,000	333,000	333,000	333,000
Investments	· <b></b>	, <u>-</u>	, <u>-</u>	, <u>-</u>	´-
Rental Income	10,500	10,500	10,500	10,500	10,500
Other	1,500	1,500	1,500	1,500	1,500
Transfer from Other Services	-	_	_	-	
Use of Prior Year Surplus	113,015	160,219	181,576	204,002	227,548
Total Revenue	2,593,964	842,693	864,050	886,476	910,022
, , , , , , , , , , , , , , , , , , , ,	_,,,	- 1-1	,,	222,	
Expenditures					
Program Expenditures	704,581	724,927	746,284	768,710	792,256
Debt Interest	8,488	16,738	16,738	16,738	16,738
Debt Principal	8,820	27,428	27,428	27,428	27,428
Transfer to Capital	1,798,475	-		-	-
Transfer to Reserves	73,600	73,600	73,600	73,600	73,600
Total Operating Expenditures	2,593,964	842,693	864,050	886,476	910,022
Capital					
Sources of Funding					
Operations	1,798,475				
Transfer from Reserves	1,790,475	•	-	-	-
	1,798,475		<del></del>		
Total Capital Funding	1,790,475	-	-	-	-
Capital Purchases	1,798,475	·	<b></b>	<b>-</b>	<u>-</u>
Unused Capital Funding	-	-	-	-	-

### North Coast Regional District Financial Plan for 2019 - 2023 Island Solid Waste

	2019	2020	2021	2022	2023
Revenue					
Property Taxes	170,000	170,000	170,000	170,000	170,000
Provincial Basic Grant	· <b>-</b>	-	-	-	-
Conditional Grant		-	-	-	-
Unconditional Grant	4,600	4,600	4,600	4,600	4,600
Sales of Services	845,216	845,216	845,216	845,216	845,216
Sales of Materials	900	900	900	900	900
Investments	-	-	-	-	-
Rental Income	_	-	-	_	-
Other	1,000	1,000	1,000	1,000	1,000
Transfer from Other Services	· -	-	· <u>-</u>		, 
Transfer from Reserves	_	_	-	_	-
Use of Prior Year Surplus	111,782	130,827	150,855	171,882	193,963
Total Revenue	1,133,498	1,152,543	1,172,571	1,193,598	1,215,679
	• •	, ,	, ,	, ,	, ,
Expenditures					
Program Expenditures	1,025,498	1,044,543	1,064,571	1,085,598	1,107,679
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Capital	81,000	81,000	81,000	81,000	81,000
Transfer to Reserves	27,000	27,000	27,000	27,000	27,000
Total Operating Expenditures	1,133,498	1,152,543	1,172,571	1,193,598	1,215,679
Capital					
O					
Sources of Funding	04.000	04.000	04.000	04.000	04.000
Operations Transfer for the Parameter 1	81,000	81,000	81,000	81,000	81,000
Transfer from Reserves		- 04 000			
Total Capital Funding	81,000	81,000	81,000	81,000	81,000
Capital Purchases	81,000	81,000	81,000	81,000	81,000
•	<u> </u>	•			·
Unused Capital Funding		_	-	-	-

## North Coast Regional District Financial Plan for 2019 - 2023 Electoral Area Administration

	2019	2020	2021	2022	2023
Revenue					
Property Taxes	95,960	95,960	95,960	95,960	95,960
Provincial Basic Grant	80,000	80,000	80,000	80,000	80,000
Conditional Grant		-	-	-	-
Unconditional Grant	3,600	3,600	3,600	3,600	3,600
Sales of Services	, +	, _	, _	· <del>-</del>	· <del>-</del>
Sales of Materials	***	-	-	-	-
Investments	-	-	-	-	-
Rental Income	<del>-</del>	-	-	_	_
Other	_	_	_		<b></b>
Transfer from Other Services	-	_	_	₩	<b></b>
Transfer from Reserves	_	_	-	-	-
Use of Prior Year Surplus	43,926	48,124	52,531	57,158	62,017
Total Revenue	223,486	227,684	232,091	236,718	241,577
Expenditures					
Program Expenditures	223,486	227,684	232,091	236,718	241,577
Debt Interest	-	-	•	-	-
Debt Principal		-	-	-	-
Transfer to Capital	-	-	-	-	-
Transfer to Reserves	<b>-</b>	-	-	_	-
Total Operating Expenditures	223,486	227,684	232,091	236,718	241,577

### North Coast Regional District Financial Plan for 2019 - 2023 Electoral Area Administration - Area E

	2019	2020	2021	2022	2023
Revenue					
Property Taxes	12,700	12,700	12,700	12,700	12,700
Provincial Basic Grant	· H	-	-	· _	· -
Conditional Grant	-	_	_		_
Unconditional Grant	970	970	970	970	970
Sales of Services	_	_	-	-	-
Sales of Materials	_	_	-	_	_
Investments	-		_	_	_
Rental Income	_	_	_	_	_
Other	_	_	_		_
Transfer from Other Services	<del>-</del>	_	_	_	-
Transfer from Reserves	-	-	-	_	_
	2 470	2 470	2 470	0.470	2 470
Use of Prior Year Surplus	2,170	2,170	2,170	2,170	2,170
Total Revenue	15,840	15,840	15,840	15,840	15,840
Expenditures					
Program Expenditures	15,840	15,840	15,840	15,840	15,840
Debt Interest	H	-	-	-	-
Debt Principal	page (	-	-	-	-
Transfer to Capital	-	-	-	-	-
Transfer to Reserves		-	-	-	-
Total Operating Expenditures	15,840	15,840	15,840	15,840	15,840

### North Coast Regional District Financial Plan for 2019 - 2023 Elections

	2019	2020	2021	2022	2023
Revenue					
Property Taxes	5,000	5,000	5,000	5,000	5,000
Provincial Basic Grant	-	-		-	· <del>-</del>
Conditional Grant	-	-	-	_	-
Unconditional Grant	200	200	200	200	200
Sales of Services	-	-	-	_	_
Sales of Materials	-	-	_	_	_
Investments	-	-	-	_	_
Rental Income	-	_	_	-	_
Other	<b></b>	-	-	-	_
Transfer from Other Services	-	=	-	-	_
Transfer from Reserves	_	_	_	_	_
Use of Prior Year Surplus	_	_	_		_
Total Revenue	5,200	5,200	5,200	5,200	5,200
Expenditures					
Program Expenditures	5,200	5,200	5,200	5,200	5,200
Debt Interest	-	-	-	-	_
Debt Principal	-	-	-	-	
Transfer to Capital	-	-	-	-	-
Transfer to Reserves	эм.	-	-	-	_
Total Operating Expenditures	5,200	5,200	5,200	5,200	5,200

## North Coast Regional District Financial Plan for 2019 - 2023 Grants in Aid - All

	2019	2020	2021	2022	2023
Revenue					
Property Taxes	2,120	2,120	2,120	2,120	2,120
Provincial Basic Grant	-	_	-	-	-
Conditional Grant	-	<b>H</b>	-	-	-
Unconditional Grant	230	230	230	230	230
Sales of Services	_	_	_	-	-
Sales of Materials	-	_	-	-	-
Investments	_	₩.	_	_	_
Rental Income	<b></b>		₩	-	_
Other	_	_			_
Transfer from Other Services	_	_	-	_	_
Transfer from Reserves	_	_	_	_	_
Use of Prior Year Surplus	120	120	120	120	120
Total Revenue	2,470	2,470	2,470	2,470	2,470
Expenditures					
Program Expenditures	2,470	2,470	2,470	2,470	2,470
Debt Interest	-	_	-	-	-
Debt Principal	-	-	_	_	-
Transfer to Capital	-	-	_	_	-
Transfer to Reserves	-	-	-	-	· <u>-</u>
Total Operating Expenditures	2,470	2,470	2,470	2,470	2,470

#### North Coast Regional District Financial Plan for 2019 - 2023 Grants in Aid Area A

	2019	2020	2021	2022	2023
Revenue			***		•
Property Taxes	640	640	640	640	640
Provincial Basic Grant	-	-	_	-	-
Conditional Grant	-	-	-	-	-
Unconditional Grant	20	20	20	20	20
Sales of Services	_	-	_	-	_
Sales of Materials	-	-	_	_	-
Investments	_	-	_	-	_
Rental Income	***	_	_	-	_
Other	ъм.	_	_	-	_
Transfer from Other Services	-	_	-	=	-
Transfer from Reserves	-	-	-	-	<b></b>
Use of Prior Year Surplus	40	40	40	40	40
Total Revenue	700	700	700	700	700
Expenditures					
Program Expenditures	700	700	700	700	700
Debt Interest	-	-	-	-	-
Debt Principal	_	-	-	-	_
Transfer to Capital	-	-	-	-	-
Transfer to Reserves					-
Total Operating Expenditures	700	700	700	700	700

### North Coast Regional District Financial Plan for 2019 - 2023 Grants in Aid Area C

	2019	2020	2021	2022	2023
Revenue					-
Property Taxes	1,400	1,400	1,400	1,400	1,400
Provincial Basic Grant	-	_	_	-	-
Conditional Grant	5,095	5,095	5,095	5,095	5,095
Unconditional Grant	30	30	30	30	30
Sales of Services	-	-	_	_	
Sales of Materials	-	-	-	_	-
Investments	-	_	-	-	-
Rental Income	_	_	_	_	-
Other	-		-	_	-
Transfer from Other Services	-	-	-	<b>144</b>	-
Transfer from Reserves	<b>m</b>	_	-	-	-
Use of Prior Year Surplus	1,345	1,345	1,345	1,345	1,345
Total Revenue	7,870	7,870	7,870	7,870	7,870
Expenditures					
Program Expenditures	7,870	7,870	7,870	7,870	7,870
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Capital	-	-	-	=	-
Transfer to Reserves	_	-	-	-	-
Total Operating Expenditures	7,870	7,870	7,870	7,870	7,870

### North Coast Regional District Financial Plan for 2019 - 2023 Grants in Aid Area D

	2019	2020	2021	2022	2023
Revenue	•				
Property Taxes	2,500	2,500	2,500	2,500	2,500
Provincial Basic Grant	-	-	-	-	-
Conditional Grant	-	-	-	-	-
Unconditional Grant	20	20	20	20	20
Sales of Services	-	_	-	~	-
Sales of Materials	-	_	_	-	-
Investments	-	_	-	-	-
Rental Income	-	-	-	-	-
Other	_	_	-	-	-
Transfer from Other Services	-	_	-	-	_
Transfer from Reserves	-	_	_	-	_
Use of Prior Year Surplus	3,500	3,500	3,500	3,500	3,500
Total Revenue	6,020	6,020	6,020	6,020	6,020
Expenditures					
Program Expenditures	6,020	6,020	6,020	6,020	6,020
Debt Interest	-	_	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Capital	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Operating Expenditures	6,020	6,020	6,020	6,020	6,020

### North Coast Regional District Financial Plan for 2019 - 2023 Grants in Aid Area E

	2019	2020	2021	2022	2023
Revenue					,
Property Taxes	4,361	4,361	4,361	4,361	4,361
Provincial Basic Grant	_	-	-	-	-
Conditional Grant		-	-	-	_
Unconditional Grant	100	100	100	100	100
Sales of Services	-	-	-	_	_
Sales of Materials	-	-	_	-	-
Investments	-	_	_	_	_
Rental Income	-	_	-	-	-
Other	_	_	_	_	-
Transfer from Other Services	_	=	-	_	
Transfer from Reserves	_	-	~	_	_
Use of Prior Year Surplus	-	_	_	_	-
Total Revenue	4,461	4,461	4,461	4,461	4,461
Expenditures					
Program Expenditures	4,461	4,461	4,461	4,461	4,461
Debt Interest	-	-	-	-	-
Debt Principal	-	_	-	-	-
Transfer to Capital	-	-	-	-	-
Transfer to Reserves	-	-	-	_	-
Total Operating Expenditures	4,461	4,461	4,461	4,461	4,461

# North Coast Regional District Financial Plan for 2019 - 2023 Member Municipality Debt

	2019	2020	2021	2022	2023
Revenue					
Property Taxes	-	-	-	-	-
Provincial Basic Grant	-	-	-	-	<b></b>
Conditional Grant	_	-	-	-	-
Unconditional Grant	-	-	-	-	-
Sales of Services	-	-	-	-	-
Sales of Materials	-	-	-	-	-
Investments	=	-	-	-	-
Rental Income	-	-	-	_	-
Other	1,412,665	1,412,665	1,412,665	1,412,665	1,412,665
Transfer from Other Services	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Use of Prior Year Surplus		-	-	-	_
Total Revenue	1,412,665	1,412,665	1,412,665	1,412,665	1,412,665
Expenditures					
Program Expenditures					
Debt Interest	723,460	723,460	723,460	723,460 ·	723,460
Debt Principal	689,205	689,205	689,205	689,205	689,205
Transfer to Capital	-	-	-	-	-
Transfer to Reserves	394	p. 1		_	
Total Operating Expenditures	1,412,665	1,412,665	1,412,665	1,412,665	1,412,665

## North Coast Regional District Financial Plan for 2019 - 2023 Vancouver Island Regional Library Debt

2019	2020	2021	2022	2023
-	<b></b>	-	-	-
-	-	-	***	-
-	-	-	-	-
-	-	-	_	-
-	_	-	-	_
-	_	-	-	_
ped.	-	_	-	_
-	-	_	_	-
103,074	103,074	103,074	103,074	103,074
· _	· <del>-</del>		-	_
_	-	-	_	-
-	_	_		-
103,074	103,074	103,074	103,074	103,074
47,250	47,250	47,250	47,250	47,250
55,824	55,824	55,824	55,824	55,824
-	_	_	-	_
_	=	-	-	_
103,074	103,074	103,074	103,074	103,074
	103,074 - - - 103,074 - - - 103,074			

## North Coast Regional District Financial Plan for 2019 - 2023 Sandspit Fire Department

	2019	2020	2021	2022	2023
Revenue					
Property Taxes	27,500	27,500	27,500	27,500	27,500
Provincial Basic Grant	-	-	-	-	-
Conditional Grant	_	-	-	_	-
Unconditional Grant	1,100	1,100	1,100	1,100	1,100
Sales of Services	-	-	_	_	-
Sales of Materials	_	-	_	_	-
Investments		_	-	-	_
Rental Income	_	-	-	<del>-</del>	-
Other	_	_	-	-	-
Transfer from Other Services	_	-	_	_	998k
Transfer from Reserves	-	_	· <u>-</u>	-	-
Use of Prior Year Surplus	25,333	25,333	25,333	25,333	25,333
Total Revenue	53,933	53,933	53,933	53,933	53,933
Expenditures					
Program Expenditures	53,933	53,933	53,933	53,933	53,933
Debt Interest	-	-	-	_	-
Debt Principal	_	-	-	-	-
Transfer to Capital	-	-	-	-	-
Transfer to Reserves	-	_	_	_	_
Total Operating Expenditures	53,933	53,933	53,933	53,933	53,933

## North Coast Regional District Financial Plan for 2019 - 2023 Emergency Planning Area A & C

	2019	2020	2021	2022	2023
Revenue					
Property Taxes	5,000	5,000	5,000	5,000	5,000
Provincial Basic Grant	· -	· <b>-</b>	-	_	· <b>-</b>
Conditional Grant	→	-	-	_	-
Unconditional Grant	120	120	120	<sub>1</sub> 120	120
Sales of Services	_	_	_	_	_
Sales of Materials	_	_	_	_	_
Investments		_	=	-	_
Rental Income	_	=	=	=	_
Other	_		_	_	_
Transfer from Other Services	_	-	_	_	_
Transfer from Reserves	_	_	_	_	_
Use of Prior Year Surplus	33,528	33,528	33,528	33,528	33,528
Total Revenue	38,648	38,648	38,648	38,648	38,648
Total Nevertue	30,040	30,040	30,040	30,040	30,040
Expenditures					
Program Expenditures	38,648	38,648	38,648	38,648	38,648
Debt Interest	•	_	_	_	-
Debt Principal	_	_	_	_	-
Transfer to Capital	-	-	-	-	-
Transfer to Reserves	-	_	-	-	-
Total Operating Expenditures	38,648	38,648	38,648	38,648	38,648

## North Coast Regional District Financial Plan for 2019 - 2023 Emergency Planning Area D

	2019	2020	2021	2022	2023
Revenue					
Property Taxes	5,000	5,000	5,000	5,000	5,000
Provincial Basic Grant	_	_	-	-	-
Conditional Grant		_	-	-	_
Unconditional Grant	100	100	100	100	100
Sales of Services	-	-	_	_	_
Sales of Materials	-	-	-	_	_
Investments	_	_	_		-
Rental Income	-	_	-	-	-
Other	↔	<del>-</del>	<b>→</b>	-	₩
Transfer from Other Services	-	-	_	_	-
Transfer from Reserves	-	-	-	_	-
Use of Prior Year Surplus	43,738	43,738	43,738	43,738	43,738
Total Revenue	48,838	48,838	48,838	48,838	48,838
Expenditures					
Program Expenditures	48,838	48,838	48,838	48,838	48,838
Debt Interest	_	-	_	_	_
Debt Principal	_	-	_	_	-
Transfer to Capital	_	-	_	_	-
Transfer to Reserves				**	~
Total Operating Expenditures	48,838	48,838	48,838	48,838	48,838

## North Coast Regional District Financial Plan for 2019 - 2023 Emergency Planning Area E

	2019	2020	2021	2022	2023
Revenue	***				
Property Taxes	19,320	19,320	19,320	19,320	19,320
Provincial Basic Grant	-	-	-	-	-
Conditional Grant	-	-	-	-	-
Unconditional Grant	250	250	250	250	250
Sales of Services	-	-	-	-	_
Sales of Materials	-	-	-	-	_
Investments	-	-	_	_	-
Rental Income	_	<u>-</u>	-	_	-
Other	-	-	•	_	-
Transfer from Other Services	_	-	-	-	_
Transfer from Reserves	_	_	_	-	_
Use of Prior Year Surplus	26,638	26,638	26,638	26,638	26,638
Total Revenue	46,208	46,208	46,208	46,208	46,208
Expenditures					
Program Expenditures	46,208	46,208	46,208	46,208	46,208
Debt Interest	-	-	-	-	-
Debt Principal	₩	-	-	-	-
Transfer to Capital	-	-	-		-
Transfer to Reserves	-	-	-	-	-
Total Operating Expenditures	46,208	46,208	46,208	46,208	46,208

## North Coast Regional District Financial Plan for 2019 - 2023 Tlell Fire Department

	2019	2020	2021	2022	2023
Revenue					
Property Taxes	25,000	25,000	25,000	25,000	25,000
Provincial Basic Grant	-	-	-	-	-
Conditional Grant	-	-	-	-	-
Unconditional Grant	836	836	836	836	836
Sales of Services	-	_	-	-	-
Sales of Materials	-	-	•••	-	-
Investments	-	-	-	-	-
Rental Income	-	-	-	-	<b>-</b>
Other	-	-	-	-	-
Transfer from Other Services	-	-	-	-	-
Transfer from Reserves	-	-	-	-	щ
Use of Prior Year Surplus	-	-	-	_	=
Total Revenue	25,836	25,836	25,836	25,836	25,836
Expenditures					
Program Expenditures	25,836	25,836	25,836	25,836	25,836
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Capital	-	-	-	-	-
Transfer to Reserves	-	-	-		
Total Operating Expenditures	25,836	25,836	25,836	25,836	25,836

# North Coast Regional District Financial Plan for 2019 - 2023 Rural Land Use Planning

	2019	2020	2021	2022	2023
Revenue					
Property Taxes	64,940	64,940	64,940	64,940	64,940
Provincial Basic Grant	-	-	-	-	-
Conditional Grant	<b></b>	-	-	_	_
Unconditional Grant	1,900	1,900	1,900	1,900	1,900
Sales of Services	3,500	3,500	3,500	3,500	3,500
Sales of Materials	-	_	-	-	· <b>-</b>
Investments	-	-	-	-	_
Rental Income	-	-	-	-	-
Other	-	-	_	-	-
Transfer from Other Services	~		-	-	-
Transfer from Reserves	-	-	-	-	-
Use of Prior Year Surplus	19,915	19,915	19,915	19,915	19,915
Total Revenue	90,255	90,255	90,255	90,255	90,255
Expenditures					
Program Expenditures	90,255	90,255	90,255	90,255	90,255
Debt Interest	-	-	-	-	_
Debt Principal	-	-	-	-	-
Transfer to Capital	-	-	-	-	
Transfer to Reserves		-	-	<b>-</b>	
Total Operating Expenditures	90,255	90,255	90,255	90,255	90,255

## North Coast Regional District Financial Plan for 2019 - 2023 Economic Development

	2019	2020	2021	2022	2023
Revenue			*****		
Property Taxes	27,330	27,330	27,330	27,330	27,330
Provincial Basic Grant	-	-	-	-	
Conditional Grant	50,000	50,000	50,000	50,000	50,000
Unconditional Grant	40	40	40	40	40
Sales of Services	-	-	-	-	_
Sales of Materials	-	-	-	-	-
Investments	-	_	-	-	_
Rental Income	-	-	-	_	_
Other	-	-	_	_	-
Transfer from Other Services	-	-	-	_	_
Transfer from Reserves	-	_	<b></b>	_	-
Use of Prior Year Surplus	7,765	7,765	7,765	7,765	7,765
Total Revenue	85,135	85,135	85,135	85,135	85,135
Expenditures Program Expenditures	75,135	85,135	85,135	85,135	85,135
Debt Interest	-	-	-	-	_
Debt Principal	-	-	-	-	-
Transfer to Capital	10,000	-	-	-	-
Transfer to Reserves	<b>—</b> `	-	_	-	-
Total Operating Expenditures	85,135	85,135	85,135	85,135	85,135
Captial					
Sources of Funding					
Sources of Funding Operations	10,000				
Transfer from Reserves	10,000	-	-	-	_
	10,000	_	-	-	
Total Capital Funding	10,000	-	-	-	-
Captial Purchases	10,000			-	<b>-</b>
Unused Capital Funding	<b>M</b>			_	

#### North Coast Regional District Financial Plan for 2019 - 2023 Archives

	2019	2020	2021	2022	2023
Revenue					
Property Taxes	91,780	91,780	91,780	91,780	91,780
Provincial Basic Grant	_	~	_	_	_
Conditional Grant	-	-	-	-	_
Unconditional Grant	6,166	6,166	6,166	6,166	6,166
Sales of Services	-	· -	· <u>-</u>	-	· _
Sales of Materials	-	-	_	-	_
Investments	_	_	-	-	-
Rental Income	-	_	-	<b>-</b>	_
Other	-	-	-	-	-
Transfer from Other Services	_	_	-	=	-
Transfer from Reserves	-	-	-	-	-
Use of Prior Year Surplus	8,840	8,840	8,840	8,840	8,840
Total Revenue	106,786	106,786	106,786	106,786	106,786
Expenditures					
Program Expenditures	106,786	106,786	106,786	106,786	106,786
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Capital	-	-		-	-
Transfer to Reserves	=	-	-	-	-
Total Operating Expenditures	106,786	106,786	106,786	106,786	106,786

## North Coast Regional District Financial Plan for 2019 - 2023 North Pacific Cannery

	2019	2020	2021	2022	2023
Revenue					
Property Taxes	95,000	95,000	95,000	95,000	95,000
Provincial Basic Grant	-	-	_	•	-
Conditional Grant		_	-	-	-
Unconditional Grant	5,500	5,500	5,500	5,500	5,500
Sales of Services	, =	, <u> </u>	· <u>-</u>	´ <b>-</b>	· <u>-</u>
Sales of Materials	-	-	-	-	_
Investments	_	_	_	_	-
Rental Income	_	_	_	_	-
Other	_	-	_	_	<del>-</del>
Transfer from Other Services	<del>-</del>		-	<b></b>	· _
Transfer from Reserves	-	-	<del>-</del>	-	=
Use of Prior Year Surplus	5,585	5,585	5,585	5,585	5,585
Total Revenue	106,085	106,085	106,085	106,085	106,085
Expenditures					
Program Expenditures	102,085	102,085	102,085	102,085	102,085
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Capital	-	-	_	-	_
Transfer to Reserves	4,000	4,000	4,000	4,000	4,000
Total Operating Expenditures	106,085	106,085	106,085	106,085	106,085

## North Coast Regional District Financial Plan for 2019 - 2023 Haida Gwaii Museum

	2019	2020	2021	2022	2023
Revenue					
Property Taxes	82,880	82,880	82,880	82,880	82,880
Provincial Basic Grant	-	-	-	-	-
Conditional Grant	-	-	-	-	-
Unconditional Grant	2,100	2,100	2,100	2,100	2,100
Sales of Services	· <u>-</u>	· _	-	· <u>-</u>	· <u>-</u>
Sales of Materials	_	_	-	-	_
Investments	-	-	-	<b>.</b>	=
Rental Income	-	_	_	_	-
Other	<u></u>	_	_	-	-
Transfer from Other Services	_	_	_	-	_
Transfer from Reserves	-	_	_	_	-
Use of Prior Year Surplus	924	924	924	924	924
Total Revenue	85,904	85,904	85,904	85,904	85,904
Expenditures					
Program Expenditures	85,904	85,904	85,904	85,904	85,904
Debt Interest	· <u>-</u>	-	_	_	_
Debt Principal	_	-	-	-	-
Transfer to Capital		-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Operating Expenditures	85,904	85,904	85,904	85,904	85,904

## North Coast Regional District Financial Plan for 2019 - 2023 Vancouver Island Regional Library

	2019	2020	2021	2022	2023
Revenue					
Property Taxes	62,343	62,343	62,343	62,343	62,343
Provincial Basic Grant	-	_	-	_	_
Conditional Grant	-	-	-	-	_
Unconditional Grant	1,200	1,200	1,200	1,200	1,200
Sales of Services	-	_	-	· _	· <u>-</u>
Sales of Materials	-	_	_	_	_
Investments	_	-	-	-	-
Rental Income	ive	-	-	-	
Other	_	-	-	_	-
Transfer from Other Services	_	_	_	=	_
Transfer from Reserves	-	_	-	-	-
Use of Prior Year Surplus	_	<del></del>	-	=	
Total Revenue	63,543	63,543	63,543	63,543	63,543
Expenditures					
Program Expenditures	63,543	63,543	63,543	63,543	63,543
Debt Interest	· -	· <u>-</u>	-	-	-
Debt Principal	-	_	-	-	-
Transfer to Capital	-	_	_	-	-
Transfer to Reserves	-	-	_	-	_
Total Operating Expenditures	63,543	63,543	63,543	63,543	63,543

### North Coast Regional District Financial Plan for 2019 - 2023 Haida Gwaii Recreation

	2019	2020	2021	2022	2023
Revenue					
Property Taxes	138,720	138,720	138,720	138,720	138,720
Provincial Basic Grant	-	lest	_	-	-
Conditional Grant		-	_	_	_
Unconditional Grant	6,500	6,500	6,500	6,500	6,500
Sales of Services	· <u>-</u>	, <u>-</u>	, -	, <u> </u>	, <u>-</u>
Sales of Materials	_	-		-	_
Investments	-	_	_	_	_
Rental Income	_	-	_	_	_
Other	_	_	_	<u></u>	_
Transfer from Other Services	_	_	<b></b>		-
Transfer from Reserves	_	_	-	_	
Use of Prior Year Surplus	4,395	8,280	12,352	16,627	21,116
Total Revenue	149,615	153,500	157,572	161,847	166,336
Expenditures		١			
Exportation					
Program Expenditures	149,615	153,500	157,572	161,847	166,336
Debt Interest	•••	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Capital	-	-	-	-	-
Transfer to Reserves		-	-	-	-
Total Operating Expenditures	149,615	153,500	157,572	161,847	166,336

## North Coast Regional District Financial Plan for 2019 - 2023 Sandspit Community Hall

	2019	2020	2021	2022	2023
Revenue					
Property Taxes	18,926	18,926	18,926	18,926	18,926
Provincial Basic Grant	•••	-	-	-	-
Conditional Grant	-	-	-	-	-
Unconditional Grant	100	100	100	100	100
Sales of Services	_	-	-	-	-
Sales of Materials	-	-	-	-	-
Investments	-	-	_	-	-
Rental Income	2,500	2,500	2,500	2,500	2,500
Other	,	· <u>-</u>	, _	, -	, <u>-</u>
Transfer from Other Services	-	_	_	-	_
Transfer from Reserves	-	-	_	-	_
Use of Prior Year Surplus	5,490	5,490	5,490	5,490	5,490
Total Revenue	27,016	27,016	27,016	27,016	27,016
Expenditures					
Program Expenditures	27,016	27,016	27,016	27,016	27,016
Debt Interest	-	-		-	-
Debt Principal	-	-	-	-	-
Transfer to Capital	-	-	-	-	_
Transfer to Reserves		-	<u> </u>	<b>—</b>	
Total Operating Expenditures	27,016	27,016	27,016	27,016	27,016

### North Coast Regional District Financial Plan for 2019 - 2023 Mainland Recreation Area A

_	2019	2020	2021	2022	2023
Revenue					
Property Taxes	5,930	5,930	5,930	5,930	5,930
Provincial Basic Grant	-	-	-	-	-
Conditional Grant	-	-	→	<b>→</b>	-
Unconditional Grant	735	735	735	735	735
Sales of Services	-	-	-	-	-
Sales of Materials	-	-	-	-	-
Investments	-	_	_	_	-
Rental Income	-	_	_	•••	_
Other	-	-	-	-	-
Transfer from Other Services		-	-	_	-
Transfer from Reserves	-	-	-	_	-
Use of Prior Year Surplus	600	600	600	600	600
Total Revenue	7,265	7,265	7,265	7,265	7,265
Expenditures					
Program Expenditures	7,265	7,265	7,265	7,265	7,265
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Capital	-	-	-	-	-
Transfer to Reserves		-	-	_	
Total Operating Expenditures	7,265	7,265	7,265	7,265	7,265

# North Coast Regional District Financial Plan for 2019 - 2023 Mainland Recreation Area C

	2019	2020	2021	2022	2023
Revenue					
Property Taxes	7,000	7,000	7,000	7,000	7,000
Provincial Basic Grant	-	-	-	-	-
Conditional Grant	204,358	-	-	-	
Unconditional Grant	90	90	90	90	90
Sales of Services		-	-	-	-
Sales of Materials	-	-	-	-	-
Investments	-	-	-	-	<b>H</b>
Rental Income	-	-	-	-	-
Other	-	-	-	-	-
Transfer from Other Services	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Use of Prior Year Surplus	95	95	95	95	95
Total Revenue	211,543	7,185	7,185	7,185	7,185
Expenditures					
Program Expenditures	7,185	7,185	7,185	7,185	7,185
Debt Interest	-	-	-	-	-
Debt Principal	_	-	-	-	-
Transfer to Capital	204,358	-	-	-	-
Transfer to Reserves		7 405	7.405	7.405	7 405
Total Operating Expenditures	211,543	7,185	7,185	7,185	7,185
Captial					
Sources of Funding					
Operations	204,358	-	-	-	-
Transfer from Reserves	,ma		-	_	_
Total Capital Funding	204,358	-	<b></b>	<b></b>	-
Captial Purchases	204,358				
•	***************************************				
Unused Capital Funding	port	-		_	-

### North Coast Regional District Financial Plan for 2019 - 2023 Feasibility Study Reserve

	2019	2020	2021	2022	2023
Revenue					
Property Taxes	4,830	4,830	4,830	4,830	4,830
Provincial Basic Grant	-	-	-	-	-
Conditional Grant	_ `	-	-	-	-
Unconditional Grant	140	140	140	140	140
Sales of Services	-	-	-	-	-
Sales of Materials	-	-	_	_	-
Investments	-	_	-	_	_
Rental Income	-	-	-	_	-
Other	-	-	-	-	-
Transfer from Other Services	-	-	_	-	=
Transfer from Reserves	-	-	•	-	-
Use of Prior Year Surplus	10,000	10,000	10,000	10,000	10,000
Total Revenue	14,970	14,970	14,970	14,970	14,970
Expenditures					
Program Expenditures	14,970	14,970	14,970	14,970	14,970
Debt Interest	-	-	-	-	-
Debt Principal	-	-	_	-	-
Transfer to Capital	-	-	-	_	_
Transfer to Reserves	_	-	-	-	-
Total Operating Expenditures	14,970	14,970	14,970	14,970	14,970

## North Coast Regional District Financial Plan for 2019 - 2023 Sandspit Water

	2019	2020	2021	2022	2023
Revenue					
Parcel Tax	50,000	50,000	50,000	50,000	50,000
Provincial Basic Grant	-	· -	, _	, -	,
Conditional Grant	- Marie	-	-	_	-
Unconditional Grant	10,000	10,000	10,000	10,000	10,000
Sales of Services	45,000	45,000	45,000	45,000	45,000
Sales of Materials	-	-	-	_	-
Investments	-	-	-	-	-
Rental Income	-	-	-	-	-
Other	-	-	-	-	-
Transfer from Other Services			-	-	-
Transfer from Reserves	11,200	11,200	11,200	11,200	11,200
Use of Prior Year Surplus	22,570	22,570	22,570	22,570	22,570
Total Revenue	138,770	138,770	138,770	138,770	138,770
Expenditures					
Program Expenditures	120,570	120,570	120,570	120,570	120,570
Debt Interest	-	-	-	-	-
Debt Principal	₩	-	-	-	<b>-</b>
Transfer to Capital	11,200	11,200	11,200	11,200	11,200
Transfer to Reserves	7,000	7,000	7,000	7,000	7,000
Total Operating Expenditures	138,770	138,770	138,770	138,770	138,770
Capital					
·					
Sources of Funding					
Operations	11,200	11,200	11,200	11,200	11,200
Transfer from Reserves		_	_	_	-
Total Capital Funding	11,200	11,200	11,200	11,200	11,200
Captial Purchases	11,200	11,200	11,200	11,200	11,200
			4		<u> </u>
Unused Capital Funding		-	-	=	_